



## Summons to Attend

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# Full Council

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Please note: this meeting may be filmed for live or subsequent broadcast via the Council's internet site - at the start of the meeting the Mayor will confirm if all or part of the meeting is being filmed. The images and sound recording may be used for training purposes within the Council.

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To: The Mayor and Councillors of Haringey Council.

Dear Sir/Madam,

A meeting of the Council of the London Borough of Haringey will be held at the The Civic Centre, High Road, Wood Green, London N22 8LE on MONDAY, 20TH JULY, 2009 at 19:30 HRS, to transact the following business:

### **AGENDA**

- 1. TO RECEIVE APOLOGIES FOR ABSENCE**
- 2. TO ASK THE MAYOR TO CONSIDER THE ADMISSION OF ANY LATE ITEMS OF BUSINESS IN ACCORDANCE WITH SECTION 100B OF THE LOCAL GOVERNMENT ACT 1972**
- 3. DECLARATIONS OF INTEREST**

A member with a personal interest in a matter who attends a meeting of the authority at which the matter is considered must disclose to that meeting the existence and nature

of that interest at the commencement of that consideration, or when the interest becomes apparent.

A member with a personal interest in a matter also has a prejudicial interest in that matter if the interest is one which a member of the public with knowledge of the relevant facts would reasonably regard as so significant that it is likely to prejudice the member's judgment of the public interest and if this interest affects their financial position or the financial position of a person or body as described in paragraph 8 of the Code of Conduct and/or if it relates to the determining of any approval, consent, licence, permission or registration in relation to them or any person or body described in paragraph 8 of the Code of Conduct.

4. **TO APPROVE AS A CORRECT RECORD THE MINUTES OF THE MEETING OF THE COUNCIL HELD ON 18 MAY 2009 (PAGES 1 - 8)**
5. **TO RECEIVE SUCH COMMUNICATIONS AS THE MAYOR MAY LAY BEFORE THE COUNCIL**
6. **TO RECEIVE A STATEMENT BY THE LEADER OF THE COUNCIL**
7. **TO RECEIVE THE REPORT OF THE CHIEF EXECUTIVE**
8. **TO RECEIVE THE REPORT OF THE MONITORING OFFICER AND HEAD OF LEGAL SERVICES**
9. **TO MAKE APPOINTMENTS TO OUTSIDE BODIES**
10. **TO CONSIDER REQUESTS TO RECEIVE DEPUTATIONS AND/OR PETITIONS AND, IF APPROVED, TO RECEIVE THEM**
11. **TO CONSIDER OPPOSITION BUSINESS SUBMITTED IN ACCORDANCE WITH COUNCIL PROCEDURE RULE NO.12**
12. **TO CONSIDER A REQUEST FROM THE ALEXANDRA PARK AND PALACE BOARD TO FULLY DISCHARGE THE HISTORIC DEBT DUE TO THE COUNCIL. (PAGES 9 - 12)**
13. **TO ANSWER QUESTIONS, IF ANY, IN ACCORDANCE WITH COUNCIL RULES OF PROCEDURE NOS. 9 & 10**

**Oral Question 1 - To the Leader of the Council from Councillor Santry:**

Can the Leader please outline how, with the proposed changes to the cabinet portfolios, she will continue to make Enterprise and Regeneration a priority?

**Oral Question 2 – To the Cabinet Member for Children and Young People from Councillor Engert:**

Does the recent inspection of the Council's Safeguarding and Child Protection Services by Ofsted represent a failure by the Council to make substantial progress to ensure children in Haringey are safe?

**Oral Question 3 - To the Cabinet Member for Enforcement and Safer Communities from Councillor Cooke:**

Given that the recently conducted place survey highlights street cleanliness as paramount, can you let us know what is being planned to address resident's concern about littering?

**Oral Question 4 - To the Cabinet Member for Resources from Councillor Gorrie:**

How did a detail listing of individuals subject to debt recovery proceedings by the Council, including full names and amounts, come to be found in a Wood Green café?

**Oral Question 5 –To the Cabinet Member for Adult Social Care and Wellbeing from Councillor Peacock:**

Can the Cabinet Member for Adult Social Care and Wellbeing outline her priorities for her portfolio for the coming year?

**Oral Question 6 – To the Leader of the Council from Councillor Newton:**

Will the Council protect the allotments on the Fortis Green Reservoir Site from development?

**Oral Question 7 - To the Cabinet Member for Housing Services from Councillor Meehan:**

This Labour Government recently announced, as part of Building Britain's Future plans, new measures that aim to provide new homes and reform of council housing finance; what impact does he think policies such as these will have on a borough like Haringey?

**Oral Question 8 - To the Cabinet Member for Housing Services from Councillor Davies:**

What is the average cost to leaseholders for the installation of digital aerials?

**14. TO RECEIVE REPORTS FROM THE FOLLOWING BODIES (PAGES 13 - 130)**

- a) Standards Committee – Annual report – Report No.1 – 2009/10
- b) The Cabinet – Report Nos. 1-3– 2009/10
- c) General Purposes Committee – Report No. 1– 2009/10
- d) Constitution review Working Group – Report No.2 – 2009/10 (to follow)

**15. TO CONSIDER THE FOLLOWING MOTIONS IN ACCORDANCE WITH COUNCIL RULES OF PROCEDURE NO. 13**

Motion A (2009/10)

Councillor Oakes has given notice that he will move in the following terms:

This Council notes

- the unanimous support from the whole Council for Motion N (2008/09) passed on 19<sup>th</sup> January 2009 on the Sustainable Communities Act

- the specific immediate actions committed to by the Council in that motion
- the deadline for submissions to use the Sustainable Communities Act is 31<sup>st</sup> July 2009
- That, in the current round, the LGA will be considering proposals from over 117 councils in England, including over one third of London boroughs, but not from Haringey.
- that no further deadline has yet been set by the government for further proposals to be put forward by local authorities

This Council regrets

- that none of the actions committed to in Motion N (2008/09) have been undertaken and that, as such, the administration has failed to follow the clear instructions and wishes of this Council.
- the failure of the administration to take the opportunity of challenging the excessive and ineffective centralisation of government by bringing more responsibility and control back to local residents and communities.

This Council resolves

- to undertake the actions agreed in the January 2009 motion before the end of the year
- to lobby central government and the LGA for an extension to the submission deadline or the establishment of a rolling programme of submissions and to publish full 'spending reports' which have yet to be published.

Dr Ita O'Donovan  
 Chief Executive  
 River Park House  
 225 High Road  
 Wood Green  
 London N22 8HQ

Friday, 10 July 2009

**MINUTES OF THE FULL COUNCIL  
MONDAY, 18 MAY 2009**

Councillors Vanier (Mayor), Adamou, Adje, Aitken, Alexander, Allison, Amin, Baker, Basu, Beacham, Bevan, Beynon, Bloch, Bull, Butcher, Canver, Cooke, Davies, Demirci, Diakides, Dobbie, Dogus, Edge, Egan, Engert, Goldberg, Gorrie, Griffith, Haley, Hare, B. Harris, C. Harris, Jones, Rahman Khan, Kober, Lister, Mallett, Meehan, Mughal, Newton, Oatway, Patel, Peacock, Rainger, Reid, Reith, Santry, Scott, Stanton, Thompson, Weber, Whyte, Williams and Winskill

Apologies Councillor Dodds, Oakes and Wilson

MINUTE NO.	SUBJECT/DECISION	ACTION BY
CNCL01.	<p><b>TO ELECT THE MAYOR FOR THE ENSUING YEAR.</b></p> <p><b>ELECTION OF MAYOR:</b> The Mayor called for Nominations for the Office of Mayor for the Municipal Year 2009/10.</p> <p>Councillor Haley moved and Councillor Lister seconded that Councillor Vanier be elected Mayor.</p> <p>Councillor Mughal moved and Councillor Alexander seconded that Councillor Baker be elected Mayor.</p> <p>Having put the vote to the meeting there being 22 votes for Councillor Baker, and 30 for Councillor Vanier, the Council:</p> <p><b>RESOLVED:</b></p> <ol style="list-style-type: none"> <li>1. That Councillor Bernice Vanier be elected Mayor for the Municipal Year 2009/10.</li> <li>2. The Mayor made and signed the Declaration of Acceptance of Office, which was witnessed by Councillors Haley and Lister.</li> <li>3. The Mayor then addressed the Council, gave thanks for her election and outlined her objectives for her year of office.</li> <li>4. The Mayor's consort Mr Vernon King was then invested with his Badge of Office.</li> </ol>	
CNCL02.	<p><b>TO RECEIVE APOLOGIES FOR ABSENCE</b></p> <p>Apologies for absence were received from Councillors Dodds, Oakes and Wilson.</p>	

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<p><b>CNCL03.</b></p>	<p><b>TO ASK THE MAYOR TO CONSIDER THE ADMISSION OF ANY LATE ITEMS OF BUSINESS IN ACCORDANCE WITH SECTION 100B OF THE LOCAL GOVERNMENT ACT 1972</b> See Minutes 10, 11, 12, 15, 17 and 18.</p>	
<p><b>CNCL04.</b></p>	<p><b>DECLARATIONS OF INTEREST</b></p> <p>Members were asked by the Mayor to declare any personal interest in respect of items on the agenda. In accordance with Part 2 of the Members Code of Conduct set out in the Council Constitution, any Member disclosing a personal interest which was also prejudicial would be asked to withdraw from the Chamber during consideration of the item and neither were they to seek to improperly influence a decision on the said item.</p> <p>Councillor Dobbie declared a personal interest in respect of Item 13 as a Council tenant of the Borough.</p> <p>Councillor Aitken declared a personal interest in respect of Item 13 as a Council tenant of the Borough.</p> <p>Councillor Thompson declared a personal interest in respect of Item 13 as a Council tenant of the Borough.</p> <p>Members were also asked by the Mayor to consider whether they needed to make a declaration in accordance with Section 106 of the Local Government Finance Act in relation to unpaid community charge or council tax liability which was two months or more outstanding.</p> <p>The Mayor advised that those Members to whom this applied must make a declaration if they were present at any part of the meeting and must not vote on any matter relating to the budget, and that it was not sufficient for such members to refrain from voting or to absent themselves from the chamber for particular parts of the meeting.</p> <p>There were no declarations.</p>	
<p><b>CNCL05.</b></p>	<p><b>TO APPROVE AS A CORRECT RECORD THE MINUTES OF THE MEETING OF THE COUNCIL HELD ON 30 MARCH 2009</b> Copies of the Minutes of the last meeting having been circulated were taken as read.</p> <p><b>RESOLVED:</b></p> <p>That the minutes of the meeting of the Council held on 30 March 2009 be signed as a true record.</p>	
<p><b>CNCL06.</b></p>	<p><b>TO RECEIVE WRITTEN NOTIFICATION OF THE APPOINTMENT OF DEPUTY MAYOR</b> The Chief Executive reported that the Mayor had signified in writing the</p>	

**MINUTES OF THE FULL COUNCIL  
MONDAY, 18 MAY 2009**

	<p>appointment of Councillor Eddie Griffith as Deputy Mayor for the ensuing year.</p> <p>Councillor Griffith was invested with his Badge of Office. The Deputy Mayoress, Mrs Hazel Griffith was then invested with her badge of office.</p>	
<b>CNCL07.</b>	<p><b>TO PASS A VOTE OF THANKS TO THE RETIRING MAYOR AND MAYOR'S CONSORT AND THE RETIRING DEPUTY MAYOR AND DEPUTY MAYOR'S ESCORT.</b></p> <p>A vote of thanks to the retiring Mayor and Consort and the retiring Deputy Mayor and Consort, and Mayor's Chaplain was moved by Councillor Claire Kober and seconded by Councillor Robert Gorrie.</p> <p>The retiring Mayor was presented with a badge marking his year of office. The Leader also presented the retiring Mayor with a photograph album.</p> <p><b>RESOLVED:</b></p> <p>That the Council extend to the retiring Mayor, Councillor Alan Dobbie, the retiring Mayor's Consort Mr Lance Chinnian, the retiring Deputy Mayor, Councillor Bernice Vanier, the retiring Deputy Mayor's Consort Mr Vernon King, and the Mayor's Chaplain, its sincere thanks and appreciation for the services they had rendered to the Borough during the past year.</p> <p>The retiring Mayor addressed the Council.</p>	
<b>CNCL08.</b>	<p><b>TO RECEIVE SUCH COMMUNICATIONS AS THE MAYOR MAY LAY BEFORE THE COUNCIL</b></p> <p>The Mayor thanked the flower children Mahalel and Anh from Northumberland Park School, and also the parents and staff for making the arrangements.</p> <p>The Mayor announced that her Special Fund was to support the Alzheimer's Society (Haringey Branch).</p> <p>The Mayor advised that she would be making further announcements about fundraising events on her web page.</p>	
<b>CNCL09.</b>	<p><b>TO ELECT THE LEADER OF THE COUNCIL FOR THE MUNICIPAL YEAR 2009/10.</b></p> <p>Councillor Goldberg proposed that Councillor Claire Kober be elected Leader of the Council for 2009/10. Councillor Reith seconded.</p> <p>On a vote there being 31 for, Nil against, and 23 abstentions it was:</p>	

**MINUTES OF THE FULL COUNCIL  
MONDAY, 18 MAY 2009**

	<p><b>RESOLVED:</b></p> <p>That Councillor Claire Kober be elected Leader of the Council for 2009/10.</p>	
<p><b>CNCL10.</b></p>	<p><b>TO AGREE THE NUMBER OF COUNCILLORS TO BE APPOINTED TO THE CABINET AND APPOINT THOSE MEMBERS OF THE CABINET FOR THE MUNICIPAL YEAR 2009/10.</b></p> <p>The Mayor agreed to the admission of this report as urgent business. Appointments had only recently been finalised at Party Group Meetings and needed approval to permit Cabinet meetings to be convened.</p> <p>It was moved by Councillor Goldberg that the tabled proposals be adopted. On a vote there being 31 for and 23 against it was:</p> <p><b>RESOLVED:</b></p> <p>That the numbers of Councillors and names of Councillors appointed to the Cabinet, as detailed in the tabled proposals, be agreed.</p>	
<p><b>CNCL11.</b></p>	<p><b>TO AGREE THE APPOINTMENTS PROCEDURE AND TO APPOINT COMMITTEES, SUB-COMMITTEES AND OTHER BODIES FOR THE MUNICIPAL YEAR 2009/10 INCLUDING THE SELECTION OF THE CHAIRS AND DEPUTY CHAIRS.</b></p> <p>The Mayor agreed to the admission of this report as urgent business. Appointments had only recently been finalised at Party Group Meetings and needed approval to permit committees to be convened.</p> <p>It was moved by Councillor Goldberg that recommendations 2.1- 2.2 as detailed in the report be adopted.</p> <p>Councillor Allison moved an amendment to recommendation 2.2, that Councillor Hare be appointed Chair of the Planning Committee. Councillor Whyte seconded.</p> <p>On a vote, there being 23 for and 31 against, the Motion was declared LOST.</p> <p>Councillor Hare moved an amendment to recommendation 2.2, that Councillor Winskill be appointed Chair of the Overview and Scrutiny Committee. Councillor Williams seconded.</p> <p>On a vote, there being 23 for and 31 against, the Motion was declared LOST.</p> <p><b>RESOLVED:</b></p> <p>1. That the process for appointing to Committees, Sub-Committees and Chairs be approved on the "slate" basis</p>	

**MINUTES OF THE FULL COUNCIL  
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	<p>prescribed.</p> <p>2. That the membership of committees, sub-committees and appointment of Chairs be agreed as attached at Appendix 1 of the report.</p>	
<b>CNCL12.</b>	<p><b>TO MAKE APPOINTMENTS TO OUTSIDE BODIES.</b></p> <p>The Mayor agreed to the admission of this report as urgent business. Appointments had only recently been finalised at Party Group Meetings and needed approval to permit appointments to outside organisations to be made.</p> <p>It was moved by Councillor Goldberg that the tabled proposals be adopted subject to the following amendment – The Bridge (Seven Sisters) NDC Partnership Board – delete Councillor Diakides. The Council:</p> <p><b>RESOLVED:</b></p> <p>That the appointments to outside bodies be approved, as detailed in the schedule attached to the report subject to the following amendment – The Bridge (Seven Sisters) NDC Partnership Board – deletion of Councillor Diakides.</p>	
<b>CNCL13.</b>	<p><b>TO CONSIDER A REVISED HOUSING RENT INCREASE 2009/10 - JOINT REPORT OF THE DIRECTOR OF URBAN ENVIRONMENT AND THE CHIEF FINANCIAL OFFICER</b></p> <p>It was moved by Councillor Bevan that the recommendations as detailed be adopted.</p> <p><b>RESOLVED</b></p> <p>1. That approval be given to a revised housing rent increase for 2009/10 at an average of £2.34 per week (2.94% increase over 2008/09) and that housing rents be revised from 6 July 2009 in order to achieve this.</p> <p>2. That approval be given to a revised HRA budget as set out in appendix A of the report with a revised cash limit surplus of £607,000.</p>	
<b>CNCL14.</b>	<p><b>TO RECEIVE THE REPORT OF THE MONITORING OFFICER AND HEAD OF LEGAL SERVICES</b></p> <p>It was moved by Councillor Goldberg that the recommendations as detailed be adopted.</p> <p><b>RESOLVED</b></p>	

**MINUTES OF THE FULL COUNCIL  
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	<p>1. That approval be given to the appointment of Rachael Chambers and Jonathan Batterham to serve as Independent Members on the Standards Committee from May 2009 for four years (increasing the number of Independent Members of the Standards Committee to 5 for 2009/10)</p> <p>2. That the term of office of Independent Member – Roger Lovegrove be extended for a further year to May 2010.</p>																																																							
<p><b>CNCL15.</b></p>	<p><b>TO RECEIVE THE REPORT OF THE CHIEF EXECUTIVE, NOTING THE APPOINTMENTS MADE BY THE POLITICAL GROUPS, AND TO TAKE SUCH ACTION AS MAY BE APPROPRIATE.</b></p> <p>The Mayor agreed to the admission of this report as urgent business as it dealt with matters considered at Party Group meetings within the last few days.</p> <p><b>RESOLVED:</b></p> <p>That the composition of the following political groups be noted:</p> <p><u>The Labour Group</u></p> <table data-bbox="288 1048 1254 1377"> <tr> <td>Leader:</td> <td>Councillor Claire Kober</td> </tr> <tr> <td>Deputy Leader:</td> <td>Councillor Lorna Reith</td> </tr> <tr> <td>Chief Whip:</td> <td>Councillor Joe Goldberg</td> </tr> <tr> <td>Chair:</td> <td>Councillor Ali Demirci</td> </tr> <tr> <td>Deputy Chair:</td> <td>Councillor Toni Mallett</td> </tr> <tr> <td>Secretary:</td> <td>Councillor Gmmh Rahman Khan</td> </tr> <tr> <td>Assistant Whips:</td> <td>Councillors Sheila Peacock &amp; Liz Santry</td> </tr> <tr> <td>Group Treasurer</td> <td>Councillor Sheila Peacock</td> </tr> <tr> <td>Non-Executive members</td> <td>Cllrs Adje, Patel &amp; Adamou</td> </tr> </table> <p><u>Councillors:</u></p> <table data-bbox="288 1451 1018 1742"> <tr> <td>Amin</td> <td>Dodds</td> <td>Lister</td> </tr> <tr> <td>Basu</td> <td>Dogus</td> <td>Meehan</td> </tr> <tr> <td>Bevan</td> <td>Egan</td> <td>Stanton</td> </tr> <tr> <td>Bull</td> <td>Griffith</td> <td>Thompson</td> </tr> <tr> <td>Canver</td> <td>Haley</td> <td>Vanier</td> </tr> <tr> <td>Cooke</td> <td>B.Harris</td> <td></td> </tr> <tr> <td>Diakides</td> <td>C.Harris</td> <td></td> </tr> <tr> <td>Dobbie</td> <td>Jones</td> <td></td> </tr> </table> <p><u>The Liberal Democrat Group</u></p> <table data-bbox="288 1816 1050 2033"> <tr> <td>Leader:</td> <td>Councillor Robert Gorrie</td> </tr> <tr> <td>Deputy Leader:</td> <td>Councillor Richard Wilson</td> </tr> <tr> <td>Chief Whip:</td> <td>Councillor Monica Whyte</td> </tr> <tr> <td>Deputy Whip</td> <td>Councillor Matt Davies</td> </tr> <tr> <td>Group Chair</td> <td>Councillor David Beacham</td> </tr> <tr> <td>Group Deputy Chair</td> <td>Councillor Carolyn Baker</td> </tr> </table> <p><u>Councillors:</u></p>	Leader:	Councillor Claire Kober	Deputy Leader:	Councillor Lorna Reith	Chief Whip:	Councillor Joe Goldberg	Chair:	Councillor Ali Demirci	Deputy Chair:	Councillor Toni Mallett	Secretary:	Councillor Gmmh Rahman Khan	Assistant Whips:	Councillors Sheila Peacock & Liz Santry	Group Treasurer	Councillor Sheila Peacock	Non-Executive members	Cllrs Adje, Patel & Adamou	Amin	Dodds	Lister	Basu	Dogus	Meehan	Bevan	Egan	Stanton	Bull	Griffith	Thompson	Canver	Haley	Vanier	Cooke	B.Harris		Diakides	C.Harris		Dobbie	Jones		Leader:	Councillor Robert Gorrie	Deputy Leader:	Councillor Richard Wilson	Chief Whip:	Councillor Monica Whyte	Deputy Whip	Councillor Matt Davies	Group Chair	Councillor David Beacham	Group Deputy Chair	Councillor Carolyn Baker	
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	<p>Aitken Alexander Allison Beynon Bloch Butcher Edge</p>	<p>Engert Hare Mughal Newton Oakes Oatway Rainger</p>	<p>Reid Scott Weber Williams Winskill</p>	
<p><b>CNCL16.</b></p>	<p><b>TO RECEIVE REPORTS FROM THE FOLLOWING BODIES</b></p> <p>Councillor Kober moved the Constitution Review Working Group Report 1 – 2009/10 together with the circulated addendum.</p> <p><b>RESOLVED:</b></p> <p>That report 1 of the Constitution Review Working Group 2009/10 and addendum be received and that the following recommendations contained within it be agreed:</p> <ol style="list-style-type: none"> <li>1. That the statutory duty placed on the Council to resolve to adopt a new form of executive arrangements by 31 December 2009, to come into effect in May 2010 be noted.</li> <li>2. That the differences between existing executive arrangements and the new options contained in the 2007 Act as set out in section five and appendix one of the report be noted.</li> <li>3. That the Constitution Review Working Group have member oversight of the implementation of new executive arrangements in Haringey and formulate recommendations for consideration and adoption by full Council as required.</li> <li>4. That to ensure compliance with the statutory timelines for implementation of new executive arrangements, the indicative implementation timetable and route map as outlined in section ten and illustrated in appendix two of the report be adopted by Council on 18 May 2009.</li> <li>5. That the suggested approach for consultation as set out in section eleven and illustrated in appendix three of the report be adopted by Council on 18 May 2009.</li> </ol>			
<p><b>CNCL17.</b></p>	<p><b>TO RECEIVE A STATEMENT OF COUNCILLORS' ATTENDANCE AT MEETINGS OF THE COUNCIL, COMMITTEES AND SUB-COMMITTEES IN ACCORDANCE WITH COUNCIL PROCEDURE RULES.</b></p> <p>The Mayor agreed to the admission of this report as urgent business. The statement was not available at the time of despatch as information was still being gathered.</p>			

**MINUTES OF THE FULL COUNCIL  
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	<p><b>RESOLVED:</b></p> <p>That the statement of members' attendance for the 2008/09 Municipal Year be noted.</p>	
<p><b>CNCL18.</b></p>	<p><b>TO NOTE THE END OF MUNICIPAL YEAR FINANCIAL STATEMENT FOR 2008/09.</b></p> <p>The Mayor agreed to the admission of this report as urgent business. The statement was not available at the time of despatch as information was still being gathered.</p> <p>It was moved by Councillor Goldberg that the end of Year statement be noted.</p> <p><b>RESOLVED:</b></p> <p>That the allowances paid to each Member for 2008/09 be noted.</p>	

COUNCILLOR BERNICE VANIER

Mayor



Agenda item:

Full Council		On 20 July 2009
Report Title. <b>Alexandra Park and Palace Trust Historic Debt</b>		
Report of <b>Chief Financial Officer</b>		
Signed :		
Contact Officer : Graham Oliver, Head of Finance – Accounting, Control and Income		
Wards(s) affected: <b>All</b>	Report for: <b>Key Decision</b>	
<p><b>1. Purpose of the report</b></p> <p>1.1. To consider the request from the Alexandra Park and Palace board to fully discharge the historic debt due to the Council.</p>		
<p><b>2. Introduction by Cabinet Member for Resources (Cllr B. Harris)</b></p> <p>2.1. At this stage it is not prudent to agree to discharge this debt owed to the Council, I agree with the recommendation below.</p>		
<p><b>3. State link(s) with Council Plan Priorities and actions and /or other Strategies:</b></p> <p>3.1 The proposal is aligned to the Council Plan in terms of delivering cost effective services and value for money.</p>		
<p><b>4. Recommendations</b></p> <p>4.1. That the Council does not discharge the historic debt owed to it by the Alexandra Park and Palace charitable trust.</p>		

## **5. Reason for recommendation(s)**

- 5.1. The accounts of the Alexandra Palace and Park Trust are required to show the full liability due to the Council. It is considered that given the legal relationship the Council has with the Trust in terms of continued operational deficits that this does not affect the ability of the Trust to attract partners or to demonstrate that it, and the trading company are a going concern.
- 5.2. The Council is, by statute, required to fund deficits that the Trust incurs each year, and is aware that the Trust does not have the current means to pay this debt and therefore will not take action to collect this debt.
- 5.3. It is considered prudent for the Council to maintain the right to collect this debt, should circumstances change and the opportunity arise for the Council to reclaim these monies paid out from any future assets that may come to the charitable trust.

## **6. Background**

- 6.1. At its meeting of 19<sup>th</sup> March 2009 the Alexandra Park and Palace board resolved to request that the Council discharge the historic debt that is due from the AP&P charitable trust to the Council in its capacity as Local Authority. This is for the period 1988/89 to 2007/08 and amounts to £37.364m. The current outstanding debt including the draft accounts for 2008/09 is £39.118 million. This debt is added to each year by the value of any deficit that the Trust has for the year.
- 6.2. Following correspondence between the Council and the Attorney General in the mid 1990's it was agreed that the Council as local authority should be fully indemnified by the Trust in respect of the deficit accumulated since 1991 including all current and future operating deficits.
- 6.3. After a period of having the Council's accounts qualified each year because of the inability to write off this debt in full in one year, the opportunity arose with a change in the accounting regulations to write it off and capitalise the payments over a period and remove this ongoing qualification. In 2005/06 the Council wrote-out of its accounts the total debt of the Trust outstanding at that point following the granting of a capitalisation direction from the Secretary of State.
- 6.4. Although the debt was written out of the Council's accounts, at no point has the Council discharged the debt and therefore the Trust continues to be required to show the debt in their accounts.
- 6.5. Should the Council grant the Trust its request to discharge the debt, the Trust would be able to clear this debt from its accounts.
- 6.6. When the original indemnification for the historic debt was sought from the Attorney General it was on the basis that a future development partner for the

Trust may be found which could release funds to enable to repayment of past years deficit funds. At present that condition has not changed and therefore it would be imprudent for the Council to discharge the debt and therefore remove any possibility of the future recovery of any or all of the outstanding debt.

6.7. As a result of the Alexandra Park and Palace Acts & Order 1900-1985 the Council has an obligation to fund any deficits that the Trust incurs and therefore the Trust is not at risk of no longer being a going concern, even with such a large debt showing on its balance sheet.

6.8. It is not known what future the Trust will have and indeed what public sector or local authority structures or changes may be that may facilitate the Council receiving some recompense. This together with other potential private sector development opportunities in the future may mean that there is still some chance of a future recovery of funds and therefore the recommendation not to discharge the debt is proposed.

#### **7. Head of Legal Services Comments**

7.1. The background legal issues relevant to the debt owed by the AP&P Trust to the Council as Local Authority are explained in the body of the report. The full Council is under no obligation to agree the request for discharge of the debt from the Alexandra Park & Palace Board. Members are reminded that they have a fiduciary duty to exercise care with respect to Local Authority funds. Although there is no immediate prospect of recovering the debt, economic circumstances and the financial position of the Trust may change in future. Members are further advised that the release of a debt of this very large size should only be agreed after convincing professional advice that the debt has become truly irrecoverable.

#### **8. Equalities & Community Cohesion Comments**

8.1. There are no equality implications to comment on for this report.

#### **9. Financial Implications**

9.1. There are no financial implications arising from the proposed recommendation in this report.

#### **10. Local Government (Access to Information) Act 1985**

10.1. AP&P Board report 19<sup>th</sup> March 2009 – Charity Indemnification of London Borough of Haringey

10.2. Correspondence between LB Haringey and the Attorney General/ Treasury Solicitor in 1996

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Agenda item:

**[No.]****Council****On 20 JULY 2009**

Report Title. Annual Report from the Standards Committee : 2008 / 09

Report of Standards Committee

Signed : **Carol Sykes, Chair of the Standards Committee and Mr John Suddaby, Monitoring Officer, London Borough of Haringey**Contact Officer : **Clifford Hart, Committees Manager**Telephone: **020 8489 2920** E-mail: [clifford.hart@haringey.gov.uk](mailto:clifford.hart@haringey.gov.uk)Wards(s) affected: **n/a**Report for: **non key decision****1. Purpose of the report**

**1.1 To report on the activities of Standards Committee over the previous year and to give information on the monitoring of the Members' Code of Conduct and of complaints against members.**

**2. Introduction by Cabinet Member – n/a**

**3. State link(s) with Council Plan Priorities and actions and /or other Strategies:**

3.1. This report is part of ensuring good ethical governance of the authority and complements the Council's Code of Governance and Annual Governance Statement.

**4. Recommendations**

**4.1 That the enclosed Annual Report be endorsed.**

**5. Reason for recommendation(s)**

5.1. It is required to consider and endorse the Annual Report for 2008/09.

**6. Other options considered**

6.1. n/a

**7. Summary**

New Local Filter Arrangements brought in

- 7.1 The Local Government and Public Involvement in Health Act 2007 and related Regulations made amendments to the previous system for dealing with complaints that Councillors and co-opted members have breached the Members' Code of Conduct. The main change was introduced and became effective in May 2008, and changes to the Council's Constitution to reflect these changes were agreed by Full Council in July 2008. The changes required local Standards Committees to receive, assess, review and determine complaints in place of the Standards Board for England (SBE).
- 7.2 The new arrangements were reported to the Standards Committee at its meeting on 13 June and agreed, and adopted by Full Council on 14 July 2008.
- 7.3 The Council's Standards Committee has set up two new sub-committees to discharge their new functions. The Assessment Sub-Committee decides if there is sufficient evidence to refer a complaint to the Monitoring Officer for investigation or

in the most serious cases to the SBE. If the decision is to take no action, an aggrieved complainant can request a review to be undertaken by a Review Sub-Committee with a different membership. Where a hearing into a complaint is necessary this will be undertaken by a Hearing Sub-Committee in accordance with existing procedures.

- 7.4 These Sub-Committees comprise members of the Standards Committee selected in rotation so far as is practicable. There will always be at least one elected Councillor but the Chair must be an independent member under the Regulations.
- 7.5 Since the membership of the Sub-Committees is not fixed but selected in rotation, power has been delegated to the Head of Local Democracy and Member Services to appoint the membership for meeting in consultation with the Chair of the Standards Committee and the Monitoring Officer, detailed in the Scheme of Delegation to Officers (Appendix E, Part F.7, Section 9, paragraph 1.4 of the Constitution).
- 7.6 Granting exemptions from political restriction to Council posts

The amendments to the legislation also gave local Standards Committees a new role, replacing the national adjudicator, in granting exemptions to officers at or above SCP 44 whose grade would otherwise place their posts within the list of those politically restricted. If a post below Deputy Chief Officer level does not require the officer to give regular advice to Member bodies/Committees or to speak regularly to the media as a Council representative, then the Standards Committee will be able, on the officer's application, to grant an exemption from political restrictions. Any person can ask the Standards Committee to consider whether to direct the inclusion of any post within the politically restricted list applying the criteria above.

**8. Chief Financial Officer Comments**

- 8.1 The report is noted and there are no specific financial implications

**9. Head of Legal Services Comments**

- 9.1. The legal implications are contained in the main report

**10. Head of Procurement Comments –[ Required for Procurement Committee]**

- 10.1. n/a

**11. Equalities &Community Cohesion Comments**

11.1. There are no specific implications. The Committee is bound by its terms of reference and will conduct itself within these.

**12. Consultation**

12.1. n/a

**13. Service Financial Comments**

13.1. n/a

**14. Use of appendices /Tables and photographs**

14.1. Attached annual report at appendix A and Appendix B Gifts and hospitality register

**15. Local Government (Access to Information) Act 1985**

15.1. [Also list reasons for exemption or confidentiality (if applicable)] – n/a

**ANNUAL REPORT OF THE STANDARDS COMMITTEE: 2008/09  
COUNCIL 20 JULY 2008**

## **1. Introduction**

This item reports on the activities of Standards Committee for the Municipal Year 2008/09 and gives information on the monitoring of the Members' Code of Conduct and of complaints against Members.

Standards Committees for all Authorities have been and are going through a period of major change due to the implementation of the 2007LGA and the publication of a new Model Code of Conduct which Haringey -in common with other Authorities- has adopted, unamended, as its own Code.

The Register of Interests is available for all to view both in hard copy and on the Council's website. Individual declarations made at meetings are also able to be viewed on-line as part of meetings' minutes. The Opt-In option has continued to be applied to the online version of the Register Of Interests as with the old Register Of Financial Interests.

### **Independent Members**

The Committee welcomes the appointment of Rachel Chambers & Jonathan Batterham as a new independent members, who were appointed in April 2009, and confirmed on May 18 2009 at the Council's AGM. The Committee organised the recruitment to the positions and was able to select both from a large, high-quality pool of applicants. The vacancies have arisen as a result of (i) the increase in Independent Membership of the Standards Committee, as agreed by the Committee on 22 December 2008 and confirmed by Full Council on 19 January 2009, and (ii) the period of office of one of the existing Independent Members (Irene Francis) coming to an end on 18 May 2009. Ms Francis served on the Committee for an initial period of 2 years, extended for a further period until May 2009. The current Chair's (Mr Roger Lovegrove) period of office was further extended by 1 further year by Full Council on 18 May 2009 in order to allow for continuity, and to bring wealth of knowledge and expertise to the Committee given from serving for 3 years to date, which would assist the development of the 2 newly appointed Members.

The Standards Committee continues to work for the improvement of ethical standards in the Council in Haringey, and we look forward to another successful year ahead. We recognise that we would not be able to carry out our work without the support of Officers, whom we would like to thank.

Roger Lovegrove  
Chair, Standards Committee  
July 2009

## **Signatories to the Members' Code of Conduct**

At the end of the reporting year all 57 Councillors had signed accepting the Code of Conduct, as had all independent Members of the Standards Committee.

There were also 2 Co-Opted Members on the Overview and Scrutiny Committee. Of these, both had signed.

## **Details of the Standards Committee**

### **3.1 Political Breakdown**

At the start of the reporting period, Standards Committee consisted of

4 Labour Councillors; 4 Liberal Democrat Councillors; 4 Independent Members

### **3.2 Changes in Membership**

The committee welcomed four new Members at the beginning of the Municipal Year, Councillors Diakides, Mallett, Reid and Whyte, replacing Councillors Edge, Egan and Kober. We then welcomed Councillor Santry in early January 2009 who replaced Cllr Khan.

Following the increase in the Membership of the Independent Members of the Standards Committee by the Committee in December 2008, and confirmed by Full Council in January 2009, a recruitment process was commenced in February 2009 and the 2 vacancies were appointed to in April 2009 and confirmed by Full Council in May 2009, therefore the new appointed independent membership would be effective for the Municipal Year 2009/10.

### **3.3 Chair and Deputy Chair**

Mr R Lovegrove & Ms I Francis and were elected, respectively, as Chair and Deputy Chair for the Municipal Year 2008/09.

### **3.4 Meetings**

Three ordinary meetings and a number of training sessions were held during the year. The Minutes of Meetings held during the year, having been previously circulated, are available, by request, from the Standards Committee Secretary and for inspection in the Members' Rooms, prior to and immediately following the Council Meeting on 20<sup>th</sup> July 2009.

The Minutes are also available on the authority's website at <http://www.minutes.haringey.gov.uk> .

### **3.5 Monitoring Officer**

The Committee was pleased to note the permanent appointment of John Suddaby as the Authority's Monitoring Officer.

### **3.6 New Arrangements and Local Filter**

New arrangements for dealing with complaints under the Members' Code of Conduct which became effective from 8 May 2008 gave the Standards Committee the responsibility for assessing, reviewing and determining complaints that a Member has failed to abide by the Code of Conduct. The Standards Board for England would still determine cases in exceptional circumstances and will retain a responsibility for advising Standards Committees and overseeing the effectiveness of the new arrangements.

Training of Standards Committee Members in the new responsibilities took place in early June 2008 and the Assessment Sub-Committee has met on 6 occasions where no action has been taken on 1 complaint and 4 cases have been referred to the Monitoring Officer for investigation.

## **4 Register of Members' Interests (ROI)**

The ROI is available for inspection, by appointment within normal working hours, at River Park House.

Additionally, a simplified version of the ROI is included on the Haringey Council website. The simplification consisted of:

- modification of entries by removal of personal contact details;
- an opt-in policy, designed to ensure Members are content that other details, such as employment details, could not lead to violation of their personal privacy.

## **5 Registration Form for Gifts and Hospitalities**

### **5.1 Summary of Registrations**

All signatories to the Members' Code of Conduct are required to register with the Monitoring Officer each Gift or item of Hospitality of value more than £25 received and arising out of their official positions. Registration of items valued at less than £25 was, and still is, voluntary.

Entries registered for items of gifts and hospitality offered during the year are available under each individual Member's Register of Interests. A summary by value of the items registered for the year is given in Table 1.

32 councillors and voting Co-Opted/independent Members registered at least one gift or instance of hospitality during the year.

**TABLE 1: Values of gifts and/or hospitality**

Value	Number of items registered	
	This Year (2008/09)	Last Year (2007/08)
Less than £25 <sup>1</sup>	3	4
£25-£50 <sup>2</sup>	44	45
£50-£100	12	7
£100-£150	7	10
£150-£200	2	0
£200-£300	3	4
£300-£400	0	2
£400-£500	0	1
£500 or more	2	0
<b>Approximate total value<sup>3,4</sup></b>	<b>£4,300</b>	<b>£ 4,300</b>
No value declared	0	0
<b>No. of items valued at £25 or more</b>	<b>70</b>	<b>69</b>
<b>Average value<sup>5</sup> of such items</b>	<b>£61</b>	<b>£62</b>

**Attached Appendix B – details of the full register of gifts received in 2008/09**

**NOTES to Table 1:**

1. The Members' Code of Conduct does not *require* registration of items valued at less than £25. Members may, however, voluntarily register such items if they wish.

2. Where the value of an item was declared by means of a range falling into more than one of the tabulated intervals then it has been included in the higher such interval. For example, if a value had been declared as "£30-£60" then it would have been shown against the interval "£50-£100".

3. For the purpose of enabling an approximate total value to be calculated from this Table, it is necessary to give each interval a representative value. This is the lower end of that interval; for example, the interval "£50-£100" has the representative value of £50. Consequently, items valued at less than £25 are not included in the approximate total value, and items in the range "£500 or more" have been treated as if valued at £500.

4. The final approximate total, shown, has been rounded *up* to the nearest £100.
5. Average value of such items = Approximate total value/No. of items valued at £25 or more.

## **5.2 Access**

The RGH was available for inspection, by appointment within normal working hours, at River Park House. It was also available on the Authority's website.

Under the terms of the 2007LGA and the new Members' Code of Conduct, the RGH has now been combined with the Register of Financial and Other Interests to form the Register of Interests. This means that, on the website, accessibility is affected by the opt-in option; as a consequence, RGH entries for Members who have not opted-in are no longer available online. All entries remain available for inspection at River Park House.

## **6 Declarations of Interest**

The definitions of "personal interest" and "prejudicial interest" are given in the Members' Code of Conduct. A prejudicial interest is a personal interest which either relates to a Council regulatory function or affects the financial interests of the Member or relevant person and which would be perceived as so significant by a member of the public that the Member would be likely to be unable to judge the public interest. Thus all interests as defined by the Code are personal, with some that meet additional criteria being termed prejudicial.

*Declaration of Interests* is placed as a specific Item on the Agenda of every meeting of the Full Council and of every meeting of every serviced committee.

Council Minutes show there were 30 declarations of personal, non-prejudicial interest at meetings of the full Council during the whole year. There were 2 declarations of prejudicial interest.

## **7 Complaints about alleged failures to adhere to the Members' Code of Conduct**

### **7.1 Complaints decided during the year**

The number of complaints concerning alleged breaches of the Members' Code of Conduct which were decided during the year is shown in Table 3.

**Table 3: Complaints decided during the year 2008/09 – first year of operation of local assessment of complaints**

	<b>This Year</b>
Decided by an Ethical Standards Officer	1
Decided by the Adjudication Panel for England	0
<b>Decided by the Standards Committee</b>	<b>See below</b>
No of Complaints received in 2008/09	7
No of Assessment Sub-Committees held	6
No of Complaints sent for investigation following Assessment Sub-Committee	4
No of complaints rejected at Assessment Sub-Committees	2
No of Review Sub- Committees held	1
No of Determination hearings held	nil

## 7.2 Complaints outstanding

As of 18 May 2009 there are 5 complaints being dealt with at various stages of the procedure which had not been finally dealt with.

## 8 Ethical Governance Training

Ethical Governance training sessions were arranged through the year for all Councillors and independent Members. Attendance at these was increased on previous years, reflecting the importance of understanding the new filter arrangements for considering complaints.

Specific training was arranged regarding the new Local Filter for Members of Standards Committee, with Councillors and independent Members attending specific sessions on 18 June (3 Councillors and 1 Independent Member) and 3 July 2008 (3 Councillors and 3 Independent Members).

Training regarding the new Local Filter for All Members of the Council was also carried out via 2 respective political group meetings - on 2 October 2008 (Labour Group – attended by 21 Members ) and 4 November 2008 (Lib/Dem Group – attended by 19 Members).

It remains important that Members are aware of Code of Conduct issues as breaches can have significant adverse impact for the Council as well as the individual member.

Members are strongly encouraged to attend Ethical Governance training sessions. In 2009/10 it is the intention that all Members have relevant briefings and officers would be working with each of the 2 Chief Whips to ensure that Members are aware of, and will receive training.

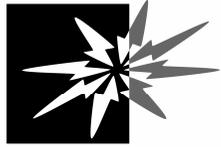
## **Matters of Concern**

The Standards Committee expressed its concern to the Chief Executive of the Standards Board for England at the Standards Board for England's determination of a case referred to it for consideration in respect of a complaint against a Haringey Councillor.

## **Monitoring Officer's Comments**

The Monitoring Officer has continued to receive a number of requests from Councillors to advise on whether on interests, on declarations at Council bodies, and on other matters relating to the Code of Conduct.

He welcomes the opportunity to assist Members to comply with the Code of Conduct in this way. He also wishes to thank all Members and officers involved with the Standards Committee for their assistance over the year. In particular he wishes to record appreciation for the commitment of members of the assessment and review sub committees which have met on a number of occasions in the last year. In the annual return to the Standards Board for England, questions were asked of all Councils which gave some indication of what the SBE would consider good practice in the relations between the Standards Committee and senior Members and Officers of the authority. The Monitoring Officer will raise these issues before the Standards Committee and other relevant bodies for their consideration.



**Haringey** Council

## APPENDIX B

### REGISTRATION FORM FOR GIFTS AND HOSPITALITY FROM MAY - 2008/9.

<b>Name</b>	<b>State Ward Or Position as Co-opted member</b>	<b>Set out brief Description of Gift or Hospitality offered</b>	<b>What do you estimate is the approximate value of gift or hospitality? £</b>	<b>Who offered you the gift or hospitality?</b>	<b>What date did you receive the gift or hospitality ?</b>	<b>Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?</b>
<b>G Adamou</b>	Harringay	Cypriot Women's Annual Dinner	£25.00	Cypriot Women's Group	25.10.08	Retained
<b>C Adje</b>	White Hart Lane	4 Tickets for Alexandra Palace Fireworks Event	£40.00	Alexandra Palace Charitable Trust	08.11.08	Unused

<b>Name</b>	<b>State Ward Or Position as Co-opted member</b>	<b>Set out brief Description of Gift or Hospitality offered</b>	<b>What do you estimate is the approximate value of gift or hospitality? £</b>	<b>Who offered you the gift or hospitality?</b>	<b>What date did you receive the gift or hospitality ?</b>	<b>Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?</b>
		2 Tickets for Mayor Making Reception at Alexandra Palace	£70.00	Haringey Council	18.05.09	Retained – donate £35.00 Mayor's to Charity
<b>R Aitken</b>	Crouch End	1 Ticket Mayor Making Reception Dinner at Alexandra Palace	£25.00 (Over)	Haringey Council	18.05.09	Retained
<b>K Alexander</b>	Harringay					
<b>R Allison</b>	Highgate	2 Tickets to Alexandra Palace Annual Fireworks Event	£20.00	Alexandra Palace Charitable Trust	08.11.08	Retained
		Dinner at Haringey 6 <sup>th</sup> Form Centre	£45.00	Haringey Council	18.11.08	Retained
<b>K Amin</b>	Northumberland Park	1 Ticket to WoW Business Award	£25.00	Haringey Council	29.05.08	Retained
		Annual Regeneration Awards –Dinner	£160.00	Haringey Council	18.09.08	Retained

<b>Name</b>	<b>State Ward Or Position as Co-opted member</b>	<b>Set out brief Description of Gift or Hospitality offered</b>	<b>What do you estimate is the approximate value of gift or hospitality? £</b>	<b>Who offered you the gift or hospitality?</b>	<b>What date did you receive the gift or hospitality ?</b>	<b>Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?</b>
		Trip to Emirate Football Stadium	£40.00	Tottenham Hotspur	17.03.09	Retained
		Mayor Making Dinner at Alexandra Palace	£35.00	Haringey Council	18.05.09	Retained
<b>C Baker</b>	Harringay					
<b>D Basu</b>	Seven Sisters	Mayor Making Dinner at Alexandra Palace	£35.00	Haringey Council	18.05.09	Retained
<b>D Beacham</b>	Alexandra					
<b>J Bevan</b>	Northumberland Pk	4 Tickets for Alexandra Palace Fireworks Event	£40.00	Alexandra Palace Charitable Trust	08.11.08	Retained
		1 Tickets for Mayor Making dinner at Alexandra Palace	£35.00	Haringey Council	18.05.09	
<b>S Beyon</b>	Fortis Green	4 Tickets for Alexandra Palace Fireworks Event	£40.00	Alexandra Palace Charitable Trust	07.11.08	Retained
<b>J Bloch</b>	Muswell Hill					
<b>G Bull</b>	White Hart Lane	2 Tickets for Mayor Making	£70.00	Haringey Council	18.05.09	Retained –

<b>Name</b>	<b>State Ward Or Position as Co-opted member</b>	<b>Set out brief Description of Gift or Hospitality offered</b>	<b>What do you estimate is the approximate value of gift or hospitality? £</b>	<b>Who offered you the gift or hospitality?</b>	<b>What date did you receive the gift or hospitality ?</b>	<b>Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?</b>
		dinner at Alexandra Palace				donate £50.00 to Mayor's Charity
<b>E Butcher</b>	Stroud Green	Lunch with the 4P's	£40.00	Local Government	16.09.08	Retained
		Lord Mayor of London Dinner	£65.00	London Government	08.01.09	Retained
		2 bottles of Wine @ £25 ea	£50.00	Park Studios Artists	10.05.09	
<b>N Canver</b>	St Ann's	Haringey Community & Police Amateur Boxing Gala Dinner	£50.00	Police – Borough Commander	13.03.09	Retained
		Cypriot Women's League Dinner	£25 -30	Cypriot Women's League	13.03.09	
<b>M Cooke</b>	Bounds Green					
<b>M Davies</b>	Fortis Green					
<b>A Demirci</b>	Bounds Green					

Name	State Ward Or Position as Co-opted member	Set out brief Description of Gift or Hospitality offered	What do you estimate is the approximate value of gift or hospitality? £	Who offered you the gift or hospitality?	What date did you receive the gift or hospitality ?	Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?
<b>I Diakides</b>	Tottenham Green	Travel - Flight & Accommodation to Thessalonika – Greece European Network of Expatriates Reception with Food and entertainment	£200 - £300 approx	Greek Expatriate Politicians - KEDKE	7-10.11.08	Retained
<b>A Dobbie Mayor</b>	Noel Park	1 Tickets for Mayor Making dinner at Alexandra Palace	£35.00	The Mayor Haringey Council	18.05.09	Retained
		24 Tickets for Mayor Making Reception at The Irish Centre Dinner – Irish Centre Annual Dinner And Dance	£240.00	Haringey Council	19.05.08	To Family & Friends
		Dinner - Irish Centre Annual Dinner and Dance	£50.00	The Irish Centre	30.09.08	Retained
		Dinner with 16F Sqdn Cadets	£35.00	ATC & 16F Cadets	22.11.08	Retained

Name	State Ward Or Position as Co-opted member	Set out brief Description of Gift or Hospitality offered	What do you estimate is the approximate value of gift or hospitality? £	Who offered you the gift or hospitality?	What date did you receive the gift or hospitality ?	Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?
		Bottle each of red & white wine, brandy	£25.00	Archbishop Athanasios - St Mary's Church	01.01.09	Donated to special Fund
R Dodds	Bruce Grove	Dinner with Mayor of Redbridge	£70.00	Mayor of Redbridge	04.04.09	
		Signed Spurs Shirts	£150.00	Football club	27.04.09	Retained
		Annual Tickets for Park Road Leisure Centre	£200.00	Park Road Pool Manager	15.05.09	
D Dogus	Bruce Grove	2 Tickets to dinner at Alexandra Palace				
		1 Tickets for MJ Award – Hilton Hotel Park Lane	£25.00	Haringey Council	26.06.08	Retained
		2 Tickets for Mayor Making dinner at Alexandra Palace	£70.00		18.05.09	Retained – donate

<b>Name</b>	<b>State Ward Or Position as Co-opted member</b>	<b>Set out brief Description of Gift or Hospitality offered</b>	<b>What do you estimate is the approximate value of gift or hospitality? £</b>	<b>Who offered you the gift or hospitality?</b>	<b>What date did you receive the gift or hospitality ?</b>	<b>Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?</b>
						£35 to Mayor's Charity
<b>L Edge</b>	Stroud Green					
<b>P Egan</b>	Woodside	2 Tickets for Mayor Making Dinner at Haringey Irish Centre	£20.00	Haringey Council	19.05.08	Retained
		2 Tickets for Mayor Making dinner at Alexandra Palace	£70.00		18.05.09	Retained – donate £35 to Mayor's Charity
<b>G Engert</b>	Muswell Hill					
<b>J Goldberg</b>	Seven Sisters	1 Tickets for Mayor Making dinner at Alexandra Palace	£35.00	Haringey Council	18.05.09	Retained – donate £35 to Mayor's Charity
<b>R Gorrie</b>	Hornsey	1 Ticket for Mayor Making Event at Haringey Irish Centre	£10.00	Haringey Council	19.05.08	Retained
		Dinner & Conference	£50.00	London Councils	17.07.08	Retained

<b>Name</b>	<b>State Ward Or Position as Co-opted member</b>	<b>Set out brief Description of Gift or Hospitality offered</b>	<b>What do you estimate is the approximate value of gift or hospitality? £</b>	<b>Who offered you the gift or hospitality?</b>	<b>What date did you receive the gift or hospitality ?</b>	<b>Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?</b>
		4 Tickets for Alexandra Palace Fireworks Event	£30.00	Alexandra Palace Charitable Trust	08.11.08	Retained
<b>E Griffith</b>	West Green					
<b>B Haley</b>	St Ann's	Lunch at Thames Water Briefing Mayor of Lambeth Fundraiser Day	Over £25 ea	Thames Water  Lambeth council	03.03.09  18.03.09	Retained  Retained
<b>B Hare</b>	Highgate	1 Ticket for Mayor Making Event at Haringey Irish Centre	£10.00	Haringey Council	19.05.08	Retained
<b>C Harris</b>	Noel Park					
<b>B Harris</b>	St Ann's	MJ Achievement Award	£135.00	Haringey Council	28.06.08	Retained

<b>Name</b>	<b>State Ward Or Position as Co-opted member</b>	<b>Set out brief Description of Gift or Hospitality offered</b>	<b>What do you estimate is the approximate value of gift or hospitality? £</b>	<b>Who offered you the gift or hospitality?</b>	<b>What date did you receive the gift or hospitality ?</b>	<b>Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?</b>
<b>E Jones</b>	Bruce Grove					
<b>Gmmh R Khan</b>	West Green	LGA Conference & Dinner – Bournemouth  LGC Investment Summit, Newport Cardiff Dinner whilst attending LGC Investment Summit.  National Association of Pensions Fund	Over £25.00ea	Haringey Council/LGA  Haringey Council/LGC Baring Asset Management  Haringey Council/ NAPF	30/06/08 – 03/07/08  03-5/09/08  05.09.08  08-10/10/08	Retained  Retained  Retained  Retained
<b>C Kober</b>	Seven Sisters	Two Tickets to Alexandra Palace Fireworks Event  Two Tickets to Carling Cup Final Between Spurs & Man United	Over £25.00  £80.00	Alexandra Palace Charitable Trust  Tottenham Hotspurs Football Club	08.11.08  01.03.09	Retained  Retained – made donation to club

<b>Name</b>	<b>State Ward Or Position as Co-opted member</b>	<b>Set out brief Description of Gift or Hospitality offered</b>	<b>What do you estimate is the approximate value of gift or hospitality? £</b>	<b>Who offered you the gift or hospitality?</b>	<b>What date did you receive the gift or hospitality ?</b>	<b>Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?</b>
		Two Tickets to FA Cup match Arsenal v. Hull plus tour of Stadium	£45.00	"	17.03.09	Retained
		Dinner for local Authority Leaders	£40.00	London Councils	17.03.09	Retained
		1 Tickets for Mayor Making dinner at Alexandra Palace	£35.00	Haringey Council	18.05.09	Retained
<b>H Lister</b>	Tottenham Green					
<b>A Mallett</b>	West Green	2 Tickets for Mayor Making dinner at Alexandra Palace	£70.00	Haringey Council	18.05.09	Retained
<b>G Meehan</b>	Woodside	Dinner for Leaders of London - Basinghall	£25.00 Over	London Councils	10.09.08	Attended
		LGiU Dinner at Copthorne Hotel for London Leader's	£25.00 Over	LGiU	22.09.08	Attended

<b>Name</b>	<b>State Ward Or Position as Co-opted member</b>	<b>Set out brief Description of Gift or Hospitality offered</b>	<b>What do you estimate is the approximate value of gift or hospitality? £</b>	<b>Who offered you the gift or hospitality?</b>	<b>What date did you receive the gift or hospitality ?</b>	<b>Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?</b>
		Dinner – Oliver Tambo's Event	£25.00 Over	South Africa HC	03.11.08	Attended
		1 Tickets for Mayor Making dinner at Alexandra Palace	£35.00	Haringey Council	18.05.09	Retained
<b>F Mughal</b>	Noel Park	Visit to Turkish Republic of North Cyprus 25 year Celebration	£900.00	Government of the Turkish Republic of North Cyprus	14-16.11.08	Retained
<b>M Newton</b>	Fortis Green					
<b>J Oakes</b>	Bounds Green	Flight, hospitality visit to TRNC	£900.00	Government of the Turkish Republic of North Cyprus	13-16.11.08	Retained
<b>S Oatway</b>	Alexandra					

<b>Name</b>	<b>State Ward Or Position as Co-opted member</b>	<b>Set out brief Description of Gift or Hospitality offered</b>	<b>What do you estimate is the approximate value of gift or hospitality? £</b>	<b>Who offered you the gift or hospitality?</b>	<b>What date did you receive the gift or hospitality ?</b>	<b>Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?</b>
<b>J Patel</b>	Woodside					
<b>S Peacock</b>	Northumberland Park	1 Tickets for Mayor Making dinner at Alexandra Palace	£35.00	Haringey Council	18.05.09	Retained
<b>S Rainger</b>	Muswell Hill					
<b>E Reid</b>	Hornsey					
<b>L Reith</b>	Tottenham Hale	MJ Awards Dinner – Hilton Hotel Park Lane	£25.00 approx	Haringey Council	26.06.08	Retained.
		Customer Services Awards – Dinner at Grosvenor Hotel - Park Lane	£25.00	Haringey Council	23.09.08	Retained
		Customer Services Awards – Dinner at Novotel Hotel – Hammersmith	£25.00		28.04.09	Retained

<b>Name</b>	<b>State Ward Or Position as Co-opted member</b>	<b>Set out brief Description of Gift or Hospitality offered</b>	<b>What do you estimate is the approximate value of gift or hospitality? £</b>	<b>Who offered you the gift or hospitality?</b>	<b>What date did you receive the gift or hospitality ?</b>	<b>Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?</b>
		1 Tickets for Mayor Making dinner at Alexandra Palace	£35.00		18.05.09	Retained
<b>L Santry</b>	White Hart Lane	London Peace Award Dinner – Royal Garden Hotel – Kensington	£40.00	Children & Young People Service	18.09.08	Retained
		1 Tickets for Mayor Making dinner at Alexandra Palace	£35.00	Haringey Council	18.05.09	Retained – donate £35 to Mayor’s Charity
		Homes for Haringey Board Awayday	£100.00	Homes for Haringey	15/16.05.09	Attended – but paid £75 for Overnight stay
<b>N Scott</b>						
<b>A Stanton</b>	Tottenham Hale	4 Tickets to Alexandra Palace Fireworks Event Homes for Haringey Board Awayday	£40.00 £126.50 approx	Alexandra Palace Charitable Trust Homes for Haringey	05.11.08 15/16.05.09	Retained Retained

<b>Name</b>	<b>State Ward Or Position as Co-opted member</b>	<b>Set out brief Description of Gift or Hospitality offered</b>	<b>What do you estimate is the approximate value of gift or hospitality? £</b>	<b>Who offered you the gift or hospitality?</b>	<b>What date did you receive the gift or hospitality ?</b>	<b>Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?</b>
<b>SG Thompson</b>	Tottenham Hale	12 Tickets for Mayor Making Event at Haringey Irish Centre	£120.00	Haringey Council	19.05.09	Retained
<b>B Vanier</b>	Tottenham Green	1 Tickets for MJ Award Hilton Hotel - Park Lane	£25.00 (over)	Haringey Council	26.06.08	Retained
		4 Tickets to Alexandra Palace Fireworks Event	£40.00	Alexandra Palace Charitable Trust	08.11.08	Retained
		2 Tickets for dinner at 6 <sup>th</sup> Form Centre to launch catering faculty	£25.00 (over)	Haringey Council	18.11.08	Retained
<b>L Weber</b>	Crouch End					

<b>Name</b>	<b>State Ward Or Position as Co-opted member</b>	<b>Set out brief Description of Gift or Hospitality offered</b>	<b>What do you estimate is the approximate value of gift or hospitality? £</b>	<b>Who offered you the gift or hospitality?</b>	<b>What date did you receive the gift or hospitality ?</b>	<b>Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?</b>
<b>M Whyte</b>	Hornsey	1 Ticket for MJ Award Hilton Hotel Park Lane	£120.00	Haringey Council	26.06.08	Retained
<b>N Williams</b>	Highgate	1 Ticket for MJ Award Hilton Hotel Park Lane	£120.00	Haringey Council	26.06.08	Retained
<b>R Wilson</b>	Stroud Green					
<b>D Winskill</b>	Crouch End	1 Ticket for MJ Award Hilton Hotel Park Lane	£120.00	Haringey Council	26.06.08	Retained

**CO-OPTTEES**

Name	State Ward Or Position as Co-opted member	Set out brief Description of Gift or Hospitality offered	What do you estimate is the approximate value of gift or hospitality? £	Who offered you the gift or hospitality?	What date did you receive the gift or hospitality?	Did you retain the gift yourself, or did you donate it to a charity or deal with it in some other way?
I Francis	Independent Member of Standards Committee					
R Lovegrove	Independent Member of Standards Committee					
C Sykes	Independent Member of Standards Committee					
N Weber RESIGNED A Lloyd ---	Independent Member of Standards Committee					

Last updated: 23.06.09



Chair:  
Councillor Clare Kober

Deputy Chair:  
Councillor Lorna Reith

## **INTRODUCTION**

- 1.1 This report covers matters considered by the Cabinet at our meeting on 24 March 2009. For ease of reference the Report is divided into the Cabinet portfolios.
- 1.2 We trust that this Report will be helpful to Members in their representative role and facilitate a fruitful dialogue between the Cabinet and all groups of Councillors. These reports are a welcome opportunity for the Cabinet on a regular basis to present the priorities and achievements of the Cabinet to Council colleagues for consideration and comment. The Cabinet values and encourages the input of fellow members.

## **ITEMS OF REPORT**

### **Children and Young People**

#### **2. SCHOOL EXPANSION CONSULTATION – RHODES AVENUE PRIMARY SCHOOL**

- 2.1 We reported to Council on 13 October 2008 as part of the School Place Planning Report on proposed consultation on the possible expansion of Rhodes Avenue Primary School in Alexandra Ward within the West Area Children's Network from 2 to 3 forms of entry (fe).
- 2.2 We considered a report which advised us that the consultation on this possible expansion had taken place between the 10 October and the 28 November 2008. Any expansion would take effect from September 2011 beginning with that year's reception intake. The report set out the responses received to the consultation and considered these and all other material considerations.
- 2.3 We report that having noted the consultation on the possible expansion of Rhodes Avenue Primary School from 2 to 3 forms of entry and the analysis of other factors which influenced the provision of and demand for school places in Haringey and, in particular, Alexandra Ward we approved the publication of statutory notices on the proposed expansion of Rhodes Avenue Primary School from 2 to 3 forms of entry. We also approved the continuation of design work on the potential expansion concurrently with the consultation on the statutory notices.

#### **3. ADMISSION TO SCHOOLS – DETERMINATION OF ARRANGEMENTS**

- 3.1 We considered a report which sought our approval to the determination of the arrangements for admission to community primary and secondary schools and to St Aidan's Voluntary Controlled School for the 2010/11 school year. It included admission arrangements to nursery classes in Haringey community primaries and St Aidan's Voluntary Controlled primary school, and admission arrangements to Sixth Forms in Haringey community secondary schools and the Sixth Form Centre. It also asked to note contained admission arrangements for the new community secondary school, Heartlands High School.

- 3.2 Council will be aware that consultation on admission issues is an annual requirement for local authorities under Section 89 of the School Standards and Framework Act 1998 as amended by the Education and Inspections Act 2006. The report asked us to note that the Department for Children, Schools and Families (DCSF) had placed a duty on local authorities to co-ordinate all 'in-year' applications for admission. Concern was expressed about the possibility of additional resources being required to take on the additional in-year admissions and the DCSF contention that there were none.
- 3.3 The report also asked us to note that agreement has not been reached with Fortismere Governors in relation to the in-year fair access protocol and that failure to agree a protocol across all admission authorities would mean that the Council would need to request the Secretary of State to impose one, while the possibility of Pan-London reception class admissions reported had been delayed by DCSF until the September 2011 intake.
- 3.4 We report that we approved the proposed admission arrangements for consultation for all community primary schools and St Aidan's Voluntary Controlled Primary School as well as for Haringey community secondary schools, including Heartlands High School, and for sixth form provision in Alexandra Park School, the Highgate/Hornsey Consortium and the Sixth Form Centre.
- 3.5 Approval was also granted to -
- An amendment to the Authority's proposed system of measurement between the home address and the school where the main entrance of the school was to be used instead of the post office address point.
  - A proposed Qualifying Scheme for the co-ordination of transfer from primary to secondary school as a member of the Pan-London consortium.
  - The qualifying scheme for the co-ordination of admission to reception classes within Haringey and to the amended timetable (which would bring Haringey into line with five of our six neighbouring authorities to assist parents in making cross-borough applications, and eliminate some of the late applications received for the Authority's primary schools).
  - The reduction in the published admission number for Woodside High School from 243 pupils to 216 pupils entering Year 7 in September 2010 in order to rationalise the number of secondary school places available with the opening of Heartlands High School, balanced against demand.
  - A proposal to approach the Secretary of State and request that an In-Year Fair Access Protocol be imposed on all admission authorities in the area if agreement was not reached following the next meeting with Fortismere School.

#### **4. FEES AND CHARGES 2009/10 - CHILDREN AND YOUNG PEOPLE'S SERVICE**

- 4.1 We considered a report which sought our approval to fees and charges applicable from April 2009 in relation to services provided by the Children and Young People's Directorate and to the submission of a report at a later date where price increases were made from September each year.
- 4.2 We noted that within the Children and Young People's Service there were a number of areas where fees and charges were levied. We also noted that a significant area of income generation related to activities where responsibilities had been delegated to schools in the past and where the Council provided services on a traded basis. The charges for these services were increased from April each year, generally to align with the issue of school budgets for the new financial year. For all those services where delegation had taken place charges were made on the assumption of covering in full the costs of the services and to consider the effect of changing patterns of demand and how to fund service development.
- 4.3 The increases we agreed with effect from 1 April 2009 related to the following services -
- Music Services for Pupils
  - Services to Schools (General)
  - Services to Schools (School Standards and Inclusion)
  - Services to Schools (Continuing Professional Development)
  - Services to Schools (International Links Service)
  - Services to Schools (Haringey Healthy Schools Programme)
  - Services to Schools (Governor Support and Training)
  - Services to Schools (Governing Body Clerking Service)
  - Services to Schools (Personnel Advisory Services)
  - Services to Schools (Payroll Services)
  - Services to Schools (Maternity Insurance)
  - Services to Schools (Occupational Health and Welfare Service)
  - Services to Schools (School Swimming Service)
  - Services to Schools (School Transport Service)
  - Services to Schools (School ICT Support Service)
  - Services to Schools (Property and Contracts Service)
  - Services to Schools (Fixed Play Service)
  - Services to Schools (Cash Collection Service)
  - Services to Schools (School Library Service)

We were advised that in addition there were other services the charges for which were increased from September each year in alignment with the academic year. A further report was to be made to us later in the year when the proposed increases would be considered. The services covered by this arrangement were –

- Schools Meals Service
- Pendarren House Outdoor Education Centre
- Play Service
- Early Years (childcare costs)

## **Environment and Conservation**

**5. HIGHWAYS WORK PLAN 2009/10**

5.1 Council will be aware that the Highways Works Plan sets out the yearly investment programme in the Borough's highway and transport infrastructure, as well as its initiatives to encourage greater use of sustainable transport. We considered a report which advised us that In 2009/10 the total proposed investment was £10,150,000 funded as follows -

<b>Funding Source</b>	<b>£ million</b>
Transport for London (TfL) Grant	4.093
Council Investment	5.740
Section 106	<u>0.337</u>
Total	<u>10.150</u>

5.2 The Council's element included an additional £1 million for investment in the Borough's highways bringing the total to £2.8 million and an additional £1 million for street lighting bringing the total up to £2 million. There would also be investment in structures such as bridges and retaining walls. The key investments using TfL funding were –

- Road safety measures in Wightman Road, Westbury Avenue, Tottenham Lane
- 20mph zone proposed for the Downhills Park area
- Northumberland Park bus stand
- School travel planning
- Developing proposals to improve station access to Wood Green

5.3 We were also advised that from 2009/10 onwards the Highways Works Plan would be based on the type of investment, rather than the source of funding to provide a more cohesive view of how the investment would contribute towards improving highways conditions and transport infrastructure. It would also mainstream some of the Greenest Borough actions into the Highways Works Plan as part of the work to ensure greater synergy between highways and transport, which was envisaged as part of the creation of the Sustainable Transport Department.

5.4 Investment in Haringey's streets and transport had been a major priority for the last 5 years and this sustained investment was resulting in improvements to both the Council's performance and resident's perceptions. Resident's had been consulted on their priorities through the Road to Improvement consultation and the results of this had led to the introduction of the pothole blitz in 2008/9 which had successfully seen over 2000 potholes mended. A follow up to the Road to Improvement was planned for 2009/10 as well as benchmarking the Council's customer satisfaction on highways and transport issues with other local authorities.

5.5 Each year projects from a number of sources were funded, primarily through a Local Implementation Plan (LIP) funded by TfL but also from the Council's own resources. The highway projects were in line with the previous Mayor's Transport Strategy. Transport policy changes and different objectives could be expected to emerge from the new Mayor's Transport Strategy, a draft of which was expected in April/May for Functional and London Assembly bodies. This in turn would be expected to lead to a re-focusing of resources to different types of transport projects for 2010/11 and onwards.

- 5.6 TfL were planning changes to the methodology for allocating LIP funding to the boroughs. There were 23 different transport areas for which the Council could apply for funding and it was proposed that these be reduced to 5. The changes were planned to take effect from 2010/11 and would result in the Borough being allocated funding over 3 years without going through a bidding process. This would give boroughs much more freedom to determine their transport spending priorities and development of these would be a major work area for Sustainable Transport in 2009/10.
- 5.7 We report that we approved the Highways Works Plan for 2009/10 as set out in the report and we noted the changes proposed to future Local Implementation Plan funding for 2010/11 and onwards.

## **Regeneration and Enterprise**

### **6. BRIDGE NDC DELIVERY PLAN 2009/10**

- 6.1 We considered a report which advised us that the 9<sup>th</sup> New Deal for Communities (NDC) Delivery Plan had been approved by the Bridge NDC Board. The Delivery Plan set down the Partnership Board's Priorities for the Bridge NDC programme over the next financial year including the budget forecast up to programme end in 2011. The focus was to ensure that the improvements brought about by the NDC were carried on through sustainable succession and legacy arrangements. These were to be achieved by -
- Careful alignment with Local Area Agreement (LAA) targets;
  - Working with the Council and key stakeholders to mainstream identified projects and join up local services;
  - Implementation of the completed Seven Sisters Neighbourhood Plan that would provide an overarching framework for the NDC area including specific sites; and
  - Setting up a company limited by guarantee leading to charitable status as part of a health-based and asset based successor body to the NDC.
- 6.2 We were informed that the priorities for the Delivery Plan were based on an assessment of performance measured against the NDC's performance framework using the findings of the MORI Resident's Survey undertaken in November 2008 and that capital funding having been fully invested by March 2009, the 2009/2010 investment programme would comprise only revenue projects. The programme included a number of cross cutting projects which would deliver outputs across the following three themes -

#### **Neighbourhood Services - Housing, Environment and Crime**

This theme would seek to build on the success of previous partnership working with the police and youth offending service that aimed to prevent offending amongst young people. The theme would also continue to work with resident associations in the area to support their capacity to achieve improvement in their local services

#### **Health, Social Care, Sport and Leisure**

The main focus would continue to be strengthening partnership working, supporting smoking cessation and increasing levels of physical activity which were priority targets of the NDC and LAA. There would be a renewed focus on the health needs of younger people.

### **Education, Employment and Enterprise**

The NDC would work closely with partner agencies/stakeholders to ensure that local residents and businesses were supported to withstand the challenges of the economic downturn.

- 6.3 We report that we received the Bridge NDC Delivery Plan for 2009/10 and noted that it had been approved by the NDC Partnership Board. We also noted that the Delivery Plan was subject to formal approval by both the Department for Communities and Local Government and the Government Office for London and that the Council had a critical role as Accountable Body both in supporting and in delivering the Bridge NDC programme.

## **Community Cohesion and Involvement**

### **7. AREA PRIORITY PLANS**

- 7.1 The Council will be aware that Area Priority Plans aimed to -
- Use area profiles as a strategic evidence base to identify local priorities in each neighbourhood by using ward data, statistics and local intelligence;
  - Ensure that they provide a co-ordinated framework for achieving service improvements at a local level;
  - Identify actions to meet local priorities and contribute to the achievement of Community Strategy, Council Plan and Local Area Agreement outcomes;
- 7.2 Area Priority Plans brought greater focus to the work of local agencies working in partnership and the plans also translated to Haringey Community and Strategic Partnership aims and objectives into a local framework for Haringey's Assembly Areas.
- 7.3 The development of Area Priority Plans was a new initiative and it was recognised that these plans would change and develop throughout the year to respond to local issues. They represented a local multi agency framework to deliver shared outcomes in response to local need. There was a need to further refine our capacity to agree SMART targets with our partners and key services, and to ensure that service performance could be measured locally. Each Neighbourhood had analysed baseline information covering various themes and information and intelligence from the community and partners as well as data at ward level which had been used to identify key priorities.
- 7.4 Plans would be reported to the Area Assembly Chairs and local ward Councillors for their area and it was proposed that the Cabinet Member for Community Cohesion and Involvement would agree and sign off each neighbourhood plan with the relevant Area Assembly Chair. Updates on achievement of the Area Priority Plans would be provided

quarterly to the Cabinet Member for Community Cohesion and Involvement, Area Assembly Chairs and other key stakeholders.

- 7.5 We considered a report which set out the seven Draft Area Priority Plans which formed the work programme for the Neighbourhood Management Service to deliver in conjunction with other Council Services and Partners. We noted that these plans were based upon local information and addressed key issues raised within local communities. Area Priority Plans were being developed as a co-ordinating framework for achieving service improvements at a local level. We also noted that the Plans appended to the report were still in draft form and subject to further development and amendment. The report also updated us on the progress in developing Area Priority Plans and the role in strengthening the local collection and use of information across Council Services and Partners to better understand and meet customer needs and community priorities.
- 7.6 We report that we agreed that the Area Priority Plans be used as a framework to co-ordinate activities to achieve key priorities in each Area Assembly.

## **Leader**

### **8. THE COUNCIL'S PERFORMANCE – PERIOD 10 – APRIL 2008 TO JANUARY 2009**

- 8.1 We considered the monthly monitoring report for Period 10 (January) which detailed the Council's performance against agreed targets. Financial and performance information was based on the financial monitoring reports prepared for the budget and performance management review meetings for period 10.
- 8.2 Details of performance against monthly reported indicators all linked to the following Council's priorities were set out in an Appendix to the report:
- Making Haringey one of London's greenest boroughs
  - Creating a better Haringey: Cleaner, Greener and Safer
  - Encouraging lifetime well-being
  - Promoting independent living
  - Delivering quality services
- 8.3 We noted that in recognition of the need to accelerate the Council's journey towards 'Delivering quality local services' the fifth Council priority above had been amended. This changed focus would demonstrate that we were committed to improving practice, service delivery and value for money for our residents. The report presented performance highlights under the Council's priorities and also showed on an exception basis indicators where focus was needed.
- 8.4 In terms of finance, the overall revenue budget monitoring, based on the January position, showed that the General Fund was forecast to spend £1.1 million above budget. We also noted that services were seeking to contain budget pressures within the approved budget limit and that further work was to be done with services to reduce non-essential expenditure to bring the revenue position back in to line with the approved budget by the year end.

- 8.5 The aggregate capital projected position in 2008/09 was projected to under spend by £9.8 million (7.2%). In net terms Children & Young People are projected to under spend by £2.8 million, Urban Environment by £0.9m, Corporate Resources by £1.7 million, Adults, Culture & Community by £1 million and the Housing Revenue Account by £3.4 million.
- 8.6 Financial regulations require that proposed budget changes be approved by the Cabinet. These are shown in the table below and fall into one of two categories:
- Budget virements, where it was proposed that budget provision be transferred between one service budget and another. Explanations are provided where this is the case;
  - Increases or decreases in budget, generally where notification has been received in-year of a change in the level of external funding such as grants or supplementary credit approval.
- 8.9 Under the Constitution, certain virements are key decisions. Key decisions are:
- For revenue, any virement which results in change in a directorate cash limit of more than £250,000; and
  - For capital, any virement which results in the change of a programme area of more than £250,000.

Key decisions are highlighted by an asterisk in the table.

- 8.10 The following table sets out the proposed changes. There are two figures shown in each line of the table. The first amount column relates to changes in the current year's budgets and the second to changes in future years' budgets (full year). Differences between the two occur when, for example, the budget variation required relates to an immediate but not ongoing need or where the variation takes effect for a part of the current year but will be in effect for the whole of future years. Proposed virements are set out in the following table -

<b>Revenue Virements</b>						
<b>Period</b>	<b>Service</b>	<b>Key</b>	<b>Amount current year (£'000)</b>	<b>Full year Amount (£'000)</b>	<b>Reason for budget changes</b>	<b>Description</b>
10	CY	Rev	97	97	Corrective budget realignment	Adjustment of single status pay
10	AC	Rev	92	92	Corrective budget realignment	Adults stroke social care grants - 08/09 and 09/10
10	AC	Rev	4		Corrective budget realignment	RNIB National Library Services cost of service agreed by Winkfield
10	All services	Rev	3	3	Corrective budget realignment	New telephone extensions
10	PPPC	Rev	65		Funding allocations 2008/09	Ministry of Justices Youth Crime Action Plan grant 2008/09

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10	CY	Rev*	279		Funding allocations 2008/09	DCSF Aiming High for Disabled Children Funding Allocation grant for 2008/09
<b>Capital Virements</b>						
Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Reason for budget changes	Description
10	PP/AC	Cap	30		Corrective budget realignment	Funds transfer for development at Rangemoor Road and Herbert Road, N15
10	UE	Cap	9		Corrective budget realignment	Increase budget by TFL for Installation of on Electrical Street Recharging Points
10	UE	Cap*	581		Corrective budget realignment	Revised TFL Budget Allocation - A406 Project
10	UE	Cap*	294		Corrective budget realignment	Revised TFL Budget Allocation - for Schools Travel Plan
10	UE	Cap	147		New Projects	Section 106 Funding for New Projects - Sainsbury's Williamson Rd N4 and 136a,b&c High Rd N22
10	UE	Cap	50		New Projects	New Project - Greenway corridor TFL funding
10	UE	Cap*	1,991		Corrective budget realignment	The HRA capital budget's main variations are in respect of the Decent Homes programme where works have been commissioned above government allocations, however the costs will be funded by leaseholder contributions. The forecast for the programme this year is, therefore, on budget. This position will require a budget virement of £1.991m and formal agreement to this is now requested.
10	UE	Cap*	516		Corrective budget realignment	The Mortuary project has a budget overspend of £0.5m. A proposal is being considered to meet the budget pressure from part of the GAF III programme allocation, which was received on 10th December 2008; a contribution from planned revenue underspends in view of the improving financial position for parking and any available

						underspends against this year's capital budget. This funding has been identified and was reported to Procurement Committee on 19 February 2009 as reported to Cabinet on the 24 February. Formal agreement to the necessary virement is requested.
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## 9. DATA QUALITY STRATEGY

9.1 We considered a report which advised us that in the 2008 Use of Resources and Data Quality assessment carried out by the Council's external auditors Grant Thornton, Haringey was judged as performing well in terms of data quality. However, the report noted the lack of a formal data quality strategy for the Council and this was one of the key recommendations from the assessment. A draft Data Quality Strategy which covered a three year period had been developed to address recommendations made following the Use of Resources assessment. The strategy set out three desired outcomes -

- Data which was accurate and reliable on which to base policies and decisions.
- Clear accountability for good quality data – everyone recognising the need for good data quality and how they contributed to delivering it.
- Staff who had the knowledge and competencies to produce, interpret and analyse good quality data

9.2 The report included an Action Plan which outlined the key activities required to implement the strategy and achieve these outcomes. The data quality action plan would be updated every year to reflect findings of the annual Data Quality audit and any data quality issues that might arise during the year.

9.3 The Strategy proposed a rolling year programme of performance data audits the purpose of which was to ensure that data was fit-for-purpose by assessing representative samples of data. As data quality audits were resource intensive, prioritisation would be risk based and informed by -

- Concerns around service outcomes
- Data source
- Previous audits/inspections
- Previous year's Use of Resources assessment
- Analysis of national and local indicator data
- Management concerns

9.4 We noted that the robustness of data used by the Haringey Strategic Partnership or other partnerships was equally crucial to the Council and as from April 2009 would be tested by the Area Assessment. For this reason the Strategy and Action Plan proposed joint data quality audits of key partnership indicators.

9.6 We report for information that we approved both the Data Quality Strategy and Action Plan.

**10. REVISING THE SCHEME OF DELEGATIONS TO OFFICERS**

10.1 This matter was the subject of a report to Council on 30 March 2009 by the Constitution Working Group.

**11. DELEGATED DECISIONS AND SIGNIFICANT ACTIONS**

11.1 We were informed of the following significant actions taken by Directors under delegated powers -

**Director of Adult, Culture and Community Services**

Alexandra Road Crisis Unit Establishment Change – 4 x Casual Residential Crisis Worker posts.

**Director of Children and Young People's Services**

Building Schools for the Future Programme – E-rooms net facility

Building Schools for the Future Programme – Hornsey School for Girls - Advanced Works Package.

Building Schools for the Future Programme – Park View Academy – Early Works Package

**Director of Corporate Resources**

Muswell Hill Library Roof Works – Amended award of contract for refurbishment works.

Treasury Management Advisory Service – Award of Contract

**12. ACTIONS TAKEN UNDER URGENCY PROCEDURES**

12.1 We were informed of the following action taken by Directors under urgency procedures -

**Assistant Chief Executive (Policy, Performance, Partnerships & Communications)**

Approval to the provision of additional support in the sum of £55,000 to Jacksons Lane Community Centre subject to Arts Council funding continuing at its full level for 2009/10 onwards. The Council's contribution would be initially for 2009/10 and, subject to continued business improvements, for a further two years.

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Chair:  
Councillor Clare Kober

Deputy Chair:  
Councillor Lorna Reith

## INTRODUCTION

- 1.1 This report covers matters considered by the Cabinet at our meeting on 21 April 2009. For ease of reference the Report is divided into the Cabinet portfolios.
- 1.2 We trust that this Report will be helpful to Members in their representative role and facilitate a fruitful dialogue between the Cabinet and all groups of Councillors. These reports are a welcome opportunity for the Cabinet on a regular basis to present the priorities and achievements of the Cabinet to Council colleagues for consideration and comment. The Cabinet values and encourages the input of fellow members.

## ITEM FOR DECISION

### Housing

#### 2. HARINGEY HOUSING STRATEGY 2009/19

- 2.1 We considered a report which sought approval for the Housing Strategy 2009/19 and noted that the strategy was a partnership document which would set out our approach to housing over the next ten plans. The Council will be aware that we face a number of challenges in achieving our aspirations for housing. The Borough has high levels of housing need, and a shortfall in affordable housing. 4,815 households live in temporary accommodation (October 2008), 9% of homes are over-crowded, 15.7% of private sector stock is unfit, and the Council and social housing providers are working on significant investment programmes to bring their homes to Decent Homes standards. Responding to these issues is key for the Borough: 26% of residents consider affordable decent housing to be the most important thing in making somewhere a good place to live, and 17% think it is the thing that most needs improving in the local area. Poor housing has also been found to have a negative impact on other areas of life for children and young people, in particular their health and well-being, and educational attainment.
- 2.2 The make-up of the Borough's neighbourhoods is diverse, exhibiting affluence and deprivation, including areas which are successful and areas of potential. Significant regeneration programmes are working to transform neighbourhoods in the borough at Tottenham Hale and Haringey Heartlands. The economic down-turn raises challenges to our work to renew and regenerate the borough's housing at the same time as the introduction of the Homes and Communities Agency and the new Mayor's Draft Housing Strategy provides an opportunity to strengthen our dialogue and partnership with regional and national partners to ensure that we have the best opportunity to achieve our aspirations for Haringey.
- 2.3 We considered a draft Housing Strategy (Appendix A) which identified as its vision the creation of: *Neighbourhoods that people choose to live in with a balance of different types of homes which offer quality, affordability and sustainability for current and future generations*

In achieving this five main aims were identified:

1. To meet housing need through mixed communities / mixed tenures which provided opportunities for our residents
2. To ensure housing in the borough was well managed, of high quality, and sustainable
3. To provide people with the support and advice they needed
4. To make all homes in the borough a part of neighbourhoods of choice
5. To contribute to creating the Greenest Borough

2.4 Three principles were identified as key components of the way we wished to work in Haringey:

- Partnership, in our work with local partners
- Strong relationships with government and national agencies (such as HCA and TSA) that will guarantee the best deal for Haringey's residents
- Engagement with residents and communities so that decisions and service improvement are shaped by what they want.

2.5 The draft strategy identified the key actions together with the key indicators that would be used to measure our progress in achieving our aims. As this would be an over-arching strategy the majority of actions were addressed in more detail through existing delivery mechanisms: the strategy proposed did not replicate these, but would clearly signpost through its implementation plan where responsibility for the detail of implementation lay. Delivery would be overseen by the Haringey Strategic Partnership's Integrated Housing Board through its quarterly monitoring process.

2.6 The report also appended a rolling three-year Implementation Plan (Appendix B) which would need to highlight any actions where additional resources might be required for consideration in the Pre-Business Plan Review process. We noted that while there were no particular legal issues which arose out the report, the Council's Legal Services would be expected to play a role in delivering the Implementation Plan and so would be further consulted on issues as they arise.

2.7 The Council will be aware that housing impacts on a wide range of outcomes and is associated with a number of equalities issues including relationships between housing tenure and worklessness, between housing need and ethnicity and housing need and disability. Housing quality is also related to health outcomes, and there are links between temporary accommodation and educational attainment, and higher rates of homelessness for young people who are lesbian or gay. We noted that a full Equality Impact Assessment was underway to fully investigate these relationships and to identify issues that needed to be explored further, and those that needed to be addressed in the strategy. The outcomes of this assessment would be taken into account in delivery, through the Implementation Plan. It was anticipated that by working to meet housing need in the Borough and meet residents' aspirations for housing the strategy would reduce disadvantage and inequality in the Borough.

2.8 We also noted that consultation had taken place on the draft strategy between January and March 2009 and had involved engaging with a wide range of stakeholders including

residents, partners, community groups and Council staff, using a range of methods and materials.

- 2.9 The consultation had made use of existing forums, including the Haringey Strategic Partnership and its theme boards, resident engagement mechanisms used by Homes for Haringey, community and voluntary groups, the Youth Council and the Haringey Forum for Older People, and other consultative forums in place for engaging with housing stakeholders. Over 125 people had provided input through attendance at Haringey's Housing Conference on 18 February 2009, and the website, Haringey People, and customer access points in the borough had been used to reach a wider audience. The outcomes of the consultation had been analysed in a Consultation Report which would be used to provide feedback to stakeholders on the outcomes of the consultation, and outlined how these had affected the final Strategy.
- 2.10 Housing had a significant role to play in improving the quality of life in Haringey and contributed to a wide range of outcomes. The draft Strategy set out the strategic direction that the Council and its partners would take over the next ten years in achieving our aspirations for Haringey. It articulated a vision, identified the key priorities, and set out how actions to address our objectives would be taken forward. This was an over-arching strategy, its delivery would be supported by a number of more focused strategies and business plans, and it would be key in communicating to residents and stakeholders, including the new Homes and Communities Agency and GLA, how our work would meet the needs and aspirations for housing in Haringey. Having noted the outcomes of the consultation and the changes proposed to the draft Strategy as a result and that the draft Implementation Plan was nearing completion, we report that we approved the timetable for sign off and

## **WE RECOMMEND**

That the draft Haringey Housing Strategy as set out at Appendix A be approved and authority to make amendments required be delegated to the Director of Urban Environment in consultation with the Cabinet Member for Housing.

## **ITEMS OF REPORT**

### **Community Cohesion and Involvement**

#### **3. COMMUNITY ENGAGEMENT FRAMEWORK**

- 3.1 In 2007 the Council was short-listed for its bid for Beacon Status in relation to Citizen Engagement and Empowerment. The conclusion of the assessment panel was that whilst there were excellent examples of citizen engagement, these were not consistent or integrated within a strategic plan. The assessment team specifically highlighted the following relevant areas for development:
- Developing a shared vision in Haringey to promote citizen engagement and empowerment in a strategic way.

- Embed the systematic use of customer information to design and improve services and support strategic planning across the authority.
  - Increase demonstrable evidence of how engagement has been used to transform services.
- 3.2 We considered a report which advised us that community engagement was a central theme within the current legislative and policy framework and underpinned many of the planned improvements in public services. It was not only viewed as a tool for improving public services, but was also recognised as a key process for achieving wider policy goals and aspirations. From April 2009 local authorities would be expected to introduce a new 'duty to involve' which would seek to ensure that local people had greater opportunities to have their say. The aspiration for the new duty was to embed a culture of engagement and empowerment across the authority's functions
- 3.3 We noted the development of Haringey's Community Engagement Framework (CEF) the purpose of which was to provide a good practice partnership approach to engagement which would link to many Council and Haringey Strategic Partnership (HSP) strategies and initiatives and would provide an approach for partners to use in implementing them. It was a document for HSP organisations which promoted joint working between partners in undertaking engagement. As such, the Framework promoted an approach which had the potential to provide value for money for the Council and its partner organisations.
- 3.5 We also noted that the consultation process was taking place in three phases -
- Phase 1 – January and February 2009
  - Phase 2 – March and April 2009
  - Phase 3 – Following approval by the HSP Board on 27 April the final CEF document would be made available on partner websites and the multi-agency group would continue to meet for a time-limited period in order to plan the third phase of consultation and to develop the CEF Delivery Plan and accompanying Equality Impact Assessment. The Performance Management Group of the HSP would be responsible for monitoring the development of the Action Plan and its outcomes, and for reviewing progress against the CEF - initially one year after it is adopted after the HSP.
- 3.6 We report that we endorsed the Community Engagement Framework prior to its consideration by the HSP Board. In so doing we noted that the CEF might be subject to changes by the HSP Board and following the further consultation proposed. Accordingly, we delegated authority to make any amendments required to the Assistant Chief Executive Policy, Performance, Partnerships and Communications in consultation with the Cabinet Member for Community Cohesion and Involvement.

## **Leisure, Culture, and Lifelong Learning**

### **4. MUSWELL HILL PLAYING FIELDS REDEVELOPMENT**

- 4.1 We considered a report which advised us that a design master plan had been developed for new play and recreation facilities at Muswell Hill Playing Fields following consultation with local residents and stakeholders and we noted that the total cost of implementing the

master plan had been estimated at £2.65 million including an allowance for professional fees, contingency and fit out cost.

4.2 While full implementation of the master plan was not currently viable, officers had examined the total recommended works and broken these down into 3 works packages: play and recreation, buildings and pitches, and landscape. The play and recreation element had been costed at £741,000 and the report recommended the implementation of this element of the works which comprised the following -

- An equipped children's playground for ages 0-13
- A floodlit multi use games area (muga)
- A skate park
- A trim trail or outdoor gym

4.3 This element of the project represented a very significant contribution to addressing the current shortfall in this type of provision in the west of Haringey. The improvements would address the stated needs of local residents discovered during consultation, in particular those views voiced by local children and young people. We report that we approved the construction of new play and recreation facilities at Muswell Hill Playing Fields and noted that further consultation was to be undertaken with the local community on the detailed development of these works. We also noted that officers would be undertaking further work to secure the funding necessary to carry out the remaining phases of the master plan and this would be the subject of a further report to us when the funding had been secured.

## **Adult Social Care and Wellbeing**

### **5. EXPERIENCE STILL COUNTS**

- 5.1 We considered a report which advised us that the Haringey Strategic Partnership's (HSP) Experience Still Counts strategy was the outcome of an extensive review undertaken from September to December 2008 of the original Experience Counts strategy. As before, older people in Haringey had been the key drivers in its development. They had been consulted throughout the process and their input, along with that of the HSP lead officers, had resulted in a set of revised priorities and key initiatives that would move the Strategy forward from 2009 to 2012.
- 5.2 Experience Still Counts 2009-2012 continued to be aimed at:
- Active and independent older people: some of whom may have completed their career in paid employment or fulfilled their child rearing responsibilities; others may still be working or have caring responsibilities. Some older people remain active and independent into late old age; others may not.
  - Older people who are vulnerable: some of whom may have ill health or long-term conditions such as diabetes and dementia, or social care needs, or a combination of both.
- 5.3 The updated delivery plan retained the ten outcomes chosen by older people as key to improving their quality of life and an updated list of key priorities involving around 55 lead officers from organisations across the HSP. The strategy would continue to be monitored

through the Older People's Partnership Board as part of the HSP and key priorities reviewed annually.

- 5.4 The strategy covered all aspects of older people's lives represented by the ten outcomes set out below. Not all older people would identify with all of the outcomes all of the time but most would identify with at least one of them. Priorities to achieve each of the following outcomes had been identified for 2009-2012 as followed:
- Being respected
  - Keeping informed
  - Staying healthy
  - Being active
  - Choosing work
  - Feeling safer
  - Having a safe, comfortable and well-maintained home
  - Living with support
  - Getting out and about
  - Making the most of your income
- 5.5 The ten outcomes contained within the strategy had resulted, as before, in a complex programme of actions for the delivery plan. In order to reduce the quantity and complexity of this plan, many of these actions had been re-aligned to existing and developing strategies in order for them to progress and be monitored in the relevant place. Wherever these overlaps had been identified, the action had been removed from the Experience Still Counts delivery plan and this has been explained under the relevant outcome in the strategy. This had ensured that priorities identified by older people were not overlooked in the development of other strategies and the duplication of initiatives in our delivery plan had been avoided where they were priorities in other Council strategies, such as the Carers Strategy and Housing Strategy (both currently under development).
- 5.6 We report that we endorsed and approved the revised and updated strategy Experience Still Counts' 2009/12 and its accompanying delivery plan to enable older people and service planners to work together to make an independent life an option for as many people as possible.

## **Regeneration and Enterprise**

### **6. LOCAL DEVELOPMENT SCHEME**

- 6.1 We considered a report which sought our approval to a revised Local Development Scheme (LDS) for Haringey for the preparation of a set of planning policy documents to complement the emerging Core Strategy.
- 6.2 The report set out the Council's project plan for the delivery of the Haringey Local development Framework (LDF). The programme for the delivery of a suite of planning policy had been amended to reflect the work programme and the need to review other documents that should be also be prepared. We noted that the Council was required to review its LDS regularly if changes to the project Plan for preparing planning policy document were envisaged and these should be reported to agreed by the Government Office for London (GoL).

- 6.3 Details of the progress of the review of the existing Local Development Scheme and the new Development Plan Documents proposed for inclusion in the revised LDS were as follows -

### **Statement of Community Involvement (SCI)**

The SCI set out the standards for involving local communities in the preparation of Local Development Documents and development control decisions. This was adopted in February 2008.

### **Development Plan Documents (DPD)**

#### Core Strategy

The Core Strategy would help shape the kind of place Haringey would be in 2020, balancing the needs and aspirations of residents and businesses against strategic development needs. Reflecting the changes in new PPS 12 (2008), Core Strategy would include a plan to indicate how community infrastructure would be delivered. The timetable for the preparation of the Core Strategy would include a revised date for consultation stages, submission date to Secretary of State for Examination in Public and the adoption date. This reflected the changes introduced to the process by The Town and Country Planning (Local Development) (England) (Amendment) Regulations 2008.

#### Joint Waste Development Plan Document

Unitary authorities were required under the Planning and Compulsory Purchase Act 2004 to produce a Waste Development Plan Document for their area. The Council had agreed to prepare a Joint Waste Development Plan Document plan with six other north London boroughs that make up the North London Waste Authority area. The document would provide waste projections and identify the mix and location of waste facilities needed in the sub-region.

The initial key milestones for the document had been met. However, with agreement with all stakeholders involved in the process, a revised timetable was being prepared to allow more assessment of the waste sites identified so far. The revised LDS would reflect these changes.

#### Central Leaside Area Action Plan

Central Leaside was the collective name given to the strategic employment areas that lay either side of the boundary between Enfield and Haringey. This was a joint plan with Enfield. The primary challenge for the Area Action Plan would be to identify investment and improvements required to ensure the long term viability of the area as an employment location. The draft Issues and Options Document was the subject of consultation in early 2008. The second stage consultation on preferred options had been delayed to enable both Councils to assess the implications of the emerging options. As a Council we had raised concerns about the size and nature of some of the options in the Meridian Water area which was within the borough of Enfield. Following further

discussions with Enfield and other stakeholders including the GLA, a decision would be made whether this work should continue as a joint work or whether the Area Action Plan boundary was revised for the AAP to focus on solely in Enfield. If the later option was pursued this DPD would not be included in Haringey's revised LDS.

### Sites Allocations DPD

This document would set out proposals for major development sites in the Borough and would contain other site specific policies as appropriate.

### Development Control Policies (DPD)

This document will contain boroughwide policies against which planning applications could be assessed. The document would not repeat national or regional policies and the guidance provided via the national planning policy statements. It would focus on policies which would reflect conditions specific to Haringey.

### **Supplementary Planning Documents (SPD)**

New PPS 12 and the regulations indicated that local authorities did not have to include Supplementary Planning Documents in their LDS. Haringey's 2007 LDS included 5 SPD's – all of which had now been adopted. These were

- Open Space Standards Supplementary Planning Document (adopted in June 2008)
- Housing Supplementary Planning Document (adopted in October 2008)
- Tottenham Hale SPD (adopted Oct 2006)
- Lawrence Road SPD (adopted Oct 2007)
- Wood Green SPD (adopted Oct 2008)

6.4 We report that we agreed the submission of Haringey's Local Development Scheme (LDS) to the Greater London Authority and to the Government Office for London and that we delegated authority to make any amendments required to the LDS document to the Assistant Director (Planning and Regeneration in consultation with the Cabinet Member for Regeneration and Enterprise before finalising the Local Development Scheme for submission.

## **7. A NEW PLAN FOR HARINGEY 2011 – 2016: DRAFT CORE STRATEGY PREFERRED OPTIONS**

7.1 We considered a report which sought our agreement to preferred policy options set out in the above-mentioned document and to approve the document for public consultation which was to take place in May/June 2009.

7.2 We noted that a Member working group had been established to oversee the development of the Preferred Options Stage of the Core Strategy and that detailed discussions about the various preferred policy options.

- 7.3 The Core Strategy would set out a vision and key policies for the future development of the Borough up to 2026. It would take forward the priorities of Haringey's Sustainable Community Strategy and other plans and strategies to identify a vision for Haringey as a place to live, work and visit and will contain key policies and an implementation framework to deliver the vision.
- 7.4 The Core Strategy would outline how the Council would deliver local and strategic development needs including housing, employment, leisure and retail provision. The Core Strategy would go beyond traditional land use planning and consider other plans and strategies that influence the use of land and the way that places around us look and work. It would cover the physical aspects of location and land use but also address other factors that made places attractive, sustainable and successful, such as social and economic matters. Preparation of policies would be subject to a sustainability appraisal which would promote sustainable strategies and policies through an assessment of their social, environmental and economic impacts.
- 7.5 The Core Strategy would give spatial interpretation to the recently adopted Sustainable Community Strategy's key outcomes:
- People at the heart of change;
  - An environmentally sustainable future;
  - Economic vitality and prosperity shared by all;
  - Safer for all;
  - Healthier people with a better quality of life; and
  - People and customer focused.
- 7.6 It would also:
- Have regard to new and emerging government policy;
  - Respond to the alterations to the London Plan;
  - Respond to local issues and priorities facing the borough; and
  - Respond to future challenges such as climate change.
- 7.7 We report that we approved the preferred policy options which were set out in an appendix to the report for inclusion in the Core Strategy for the purpose of public consultation from 5 May to 30 June 2009 and we noted that the result of this consultation would be made publicly available and would be used to draft the final document to go before the planning inspector.

## **8. GROWTH AREA FUNDING 3 AND COMMUNITY INFRASTRUCTURE FUNDING**

- 8.1 We considered a report which informed us that in December 2008, the Department of Communities and Local Government (DCLG) had announced Growth Area Funding (GAF) allocations for 2009/10 and 2010/11 to local authorities with long term plans to increase house building to meet the needs of their communities. The allocations for Haringey were of £3.443 million in 2009/10 and £3.469 in 2010/11 in respect of capital schemes, a total of

£6.912 million to support the delivery of 8,764 new homes by 2016. The funding for 2009/10 was confirmed but that for 2010/11 was provisional.

- 8.2 We noted that although the funding was not ring-fenced, the capital allocation had to be used for capital expenditure. We report that approved the allocation of the resources as follows:

<b>Project/Proposals</b>	<b>Sum Allocated (£000)</b>
Tottenham Gyratory and Station Square	5,000
Marsh Lane	1,200
Mortuary Garden	266
Marsh Lane Green Link	300
Down Lane Park/Chesnut Road	146
<b>Total</b>	<b>6.912 million</b>

- 8.4 We were also informed that in March 2009 the DCLG had announced Community Infrastructure Fund (CIF) allocations for transport projects to support the development of new housing including £4 million in respect of the Tottenham Hale Gyratory. The funding award was conditional on all the external funding sources required for the project being secured by the summer. Together with the proposed GAF allocation, Section 106 contributions and resources from Transport for London (TfL) and the Greater London Authority (GLA) funds of £40.7 million had been identified towards construction estimated at £45.3 million. We report that we asked that officers submit a further report to us on how this shortfall would be met following discussions with TfL and the GLA.

## **Children and Young People**

### **9. DEVELOPMENT OF A CHILDREN'S TRUST WITHIN THE HARINGEY STRATEGIC PARTNERSHIP**

- 9.1 The Council will be aware that the Joint Area Review report into Haringey's Children Services identified the need to improve governance of children safeguarding arrangements. We considered a report which set out proposals for the creation of a Children's Trust within the Haringey Strategic Partnership to replace the Children and Young People's Partnership to strengthen the commitment and focus of strategic partners on the needs of children and the 5 outcomes within Every Child Matters.
- 9.2 We noted that the meeting of the Children and Young Peoples Strategic Partnership Board in February 2009 was advised that the model for governance, consultation and participation was being reviewed with a view to transforming the Board into a Children's Trust. As part of the review the Board's Terms of Reference and those of other relevant bodies were being examined to ensure that they were fit for purpose and that there were no areas of duplication. This report set out the current position for the development of the Children's Trust.
- 9.3 We report that having considered the proposals for the creation of a Children's Trust we agreed that further discussion and negotiations be carried out with our Strategic Partners

and that a further report be submitted to our next meeting setting out the detailed governance framework and partnership agreement for the Trust. We will keep the Council informed of developments on this matter.

## **Resources**

### **10. ASSET MANAGEMENT PLAN**

10.1 We considered a report which sought our approval to the Council's Asset Management Plan (AMP) for 2009 – 12. We noted that the plan outlined the priorities, actions and projects aimed at improving the performance of all the Council's operational service properties, community buildings and commercial portfolios to ensure these represent good use of resources in making a substantial and positive contribution to the Council's key programmes: Better Haringey, Regeneration and Haringey Forward.

10.2 We also noted that the focus of the Plan was to raise the ambition to transform all the Council's property portfolios by setting out clear programmes of investment, disposal and developments to deliver effective asset management. The drive for this higher ambition aligned not only with local priorities and the key programmes referred to above but also with the expectations of the new Comprehensive Area Assessment/Use of Resources framework as evidenced in the Audit Commission guidance on the Key Line of Enquiry relating to asset management.

10.3 Whilst seeking a step change in performance, this AMP was also set in the context of the progressive developments of the past two years during which the following changes have been implemented:

- Corporate Management of Property is now embedded within Haringey
- Strategic Reviews have been completed of all the property portfolios setting out a clear rationale for retention and future development
- Asset strategy is integrated with the Council's Capital Strategy
- Service Asset Management is gradually being integrated within the Council's Business and Financial Planning.
- Property is playing a full part in delivering the regeneration strategy both through disposals and developments of surplus sites and through working with partners (Residential Social Landlords, developers and landowners)

10.4 In order to achieve our objectives of transforming Council assets the following key programmes were being pursued:

**Disposals Programme** – the removal of under performing, uneconomic, under used, unsuitable and generally surplus properties by challenging the use and utilisation of existing properties to drive through rationalisation strategies.

- Surplus Office Accommodation (arising from the Accommodation Strategy)
- Surplus Housing property & sites (i.e. Hostels, garages and land holdings )

**Investment Programme** – the maintenance and development of core (retained) properties vital to the service, addressing maintenance backlog and improving condition

and performance in terms of cost, access and environmental impacts. Linking this with the capital strategy and working with partners to maximise funding generated from within the portfolio as well as leveraged in from a variety of sources.

- Wood Green Hub – Administrative Office Buildings
- Libraries
- Building schools for the Future
- Decent Homes Initiative

**Regeneration programme** – to support the Borough’s place shaping priorities by developing assets in priority areas in need of economic assistance so as to provide economic investment, vitality, prosperity and community infrastructure.

- Working with public and private sector partners in support of major regeneration schemes (e.g. acquisitions and disposals essential to site assembly).
- Using Council owned assets, particularly surplus property, to stimulate regeneration schemes
- Releasing value from Council assets to generate capital receipts that can be directed towards other Council investment priorities and regeneration programmes
- Ensuring a supply of commercial premises to support local enterprise, employment and the local economy

**Partnerships programme** – to lead and participate in a range of geographic (neighbourhoods, borough wide and sub regional) and sector (public, private and voluntary) collaboration opportunities for sharing accommodation and property resources primarily with the aim of improving public services and also the use of public estate.

- Increasing the scope for utilising assets and delivering services in conjunction with partner agencies.
- Working with Registered Social Landlords (RSL’s) to address social housing need
- Opportunities to develop assets in conjunction with the private and voluntary sectors

10.5 We report that we approved the Asset Management Plan for 2009 - 2012 and the principles, priorities and action plan contained within it be endorsed.

## **Leader**

### **11.THE COUNCIL’S PERFORMANCE – PERIOD 11 – APRIL 2008 TO FEBRUARY 2009**

11.1 We considered the monthly monitoring report for Period 11 (February) which detailed the Council’s performance against agreed targets. Financial and performance information was based on the financial monitoring reports prepared for the budget and performance management review meetings for period 11.

11.2 Details of performance against monthly reported indicators all linked to the following Council's priorities were set out in an Appendix to the report:

- Making Haringey one of London's greenest boroughs
- Creating a better Haringey: Cleaner, Greener and Safer
- Encouraging lifetime well-being
- Promoting independent living
- Delivering quality services

11.3 The report presented performance highlights under the Council's priorities and also showed on an exception basis indicators where focus was needed.

11.4 In terms of finance, the overall revenue budget monitoring, based on the February position, showed that the General fund was forecast to spend £0.9 million above budget. Actions were being taken on the revenue position to bring it back in line with the approved budget for the final outturn.

11.5 The aggregate capital projected position in 2008/09 is as shown in Appendix 2 and is projected to under spend by £14.2 million (10.4%). In net terms Children & Young People are projected to under spend by £3.8 million, Urban Environment by £2.4 million, Corporate Resources by £1.6 million, Adults, Culture & Community by £1.8 million and Housing by £4.6 million.

11.6 Financial regulations require that proposed budget changes be approved by the Cabinet. These are shown in the table below and fall into one of two categories:

- Budget virements, where it was proposed that budget provision be transferred between one service budget and another. Explanations are provided where this is the case;
- Increases or decreases in budget, generally where notification has been received in-year of a change in the level of external funding such as grants or supplementary credit approval.

11.7 Under the Constitution, certain virements are key decisions. Key decisions are:

- For revenue, any virement which results in change in a directorate cash limit of more than £250,000; and
- For capital, any virement which results in the change of a programme area of more than £250,000.

Key decisions are highlighted by an asterisk in the table.

11.8 The following table sets out the proposed changes. There are two figures shown in each line of the table. The first amount column relates to changes in the current year's budgets and the second to changes in future years' budgets (full year). Differences between the two occur when, for example, the budget variation required relates to an immediate but not ongoing need or where the variation takes effect for a part of the current year but will

be in effect for the whole of future years. Proposed virements are set out in the following table –

<b>Revenue Virements</b>						
Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Reason for budget changes	Description
11	PP	Rev	125	125	Corrective budget realignment	Allocation of Circular Funding to Voluntary Sector Groups
11	Various	Rev	162		Corrective budget realignment	Apportionment of Project Officer cost across a number of Projects
11	PP	Rev	105		New funding allocations	Extra funding (2008/09) to support the Youth Offending Service
<b>Capital Virements</b>						
Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Reason for budget changes	Description
11	ACCS	Cap	127		New funding allocations	New LSC capital funding 2008/09 to establish Haringey Adult learning and library facilities and equipment.
11	ACCS	Cap	39		Additional DFG grant allocation 2008/09	Government office for London confirmed an extra £39k DFG funding for 2008/09.
11	UE	Cap	15		New Project	New TfL funding for Pedestrian Accessibility improvement scheme.
11	UE	Cap	(66)		Corrective budget realignment	Re-alignment of the London Bus Priority Network Programme
11	UE	Cap	65		New S.106 Funding	Additional funding for the Street scene S.106 Schemes

## 12. DELEGATED DECISIONS AND SIGNIFICANT ACTIONS

12.1 We were informed of the following significant actions taken by Directors under delegated powers -

### Director of Children and Young People's Services

Positive Activities for Young People (PAYP) – Payment to 5 providers for a targeted programme of holiday activities for young people aged 8-19 who were at risk of social exclusion and/or community crime

### Director of Corporate Resources

Childcare Litigation Service – In accordance with Contract Standing Order 13.03 approval to the existing contract with Islington Council for the provision of legal services

**13. ACTIONS TAKEN UNDER URGENCY PROCEDURES**

13.1 We were informed of the following action taken by Directors under urgency procedures -

**Director of Corporate Resources**

Approval to charges for Local Land Charges and Related Fees for 2009/10.

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# Haringey's Draft Housing Strategy 2009-19

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## **Foreword**

All of us aspire to a good quality home in a pleasant neighbourhood. This strategy is about the next ten years, and how we can get closer to achieving this for everyone living in Haringey, whether they rent from the Council, from a registered provider or private landlord, or own their own home.

There is a great deal of work underway to improve housing in the borough. For example we are investing significant resources in improving the quality of homes through our Decent Homes Programme; and two of London's biggest regeneration projects are in Haringey at Tottenham Hale and Haringey Heartlands which will deliver thousands of new properties.

However much remains to be done. This ten-year plan looks at how all partners and stakeholders can work together to create better quality housing and neighbourhoods across the borough.

It considers how we create more homes, but also how we build communities with a mix of private, council and registered provider properties. It considers issues such as how to make homes greener, as well as how to improve housing advice and support for residents.

I hope that you will agree with the priorities for Haringey as we and our partners have framed them here, and that you will join with us in our work to deliver our vision for housing in the borough.

Cllr John Bevan  
Cabinet Member for Housing Services

## Haringey's Draft Housing Strategy 2009-19

### Executive Summary

This strategy has been developed by the Integrated Housing Board (IHB) as an over-arching policy document which sets out Haringey's approach to housing over the next ten years, identifying a vision for housing in the borough and a set of strategic objectives. It is a strategy for stakeholders across the entire spectrum of housing-related activity in the borough, including the Council, registered providers of social housing, developers, private sector landlords, owner-occupiers, residents, and voluntary and community sector providers.

Our vision for housing in Haringey is to create:

*Neighbourhoods that people choose to live in with a balance of different types of homes which offer quality, affordability and sustainability for current and future generations*

In order to deliver this vision our five aims are:

1. To meet housing need through mixed communities which provide opportunities for our residents

This aim is about providing the right balance of homes, in terms of their type, size, price and tenure and making sure enough housing is available, by building new homes and making the most of our existing housing. It is also about working with residents in temporary accommodation to look at alternative kinds of housing, and strengthening the links between housing services and training and employment support opportunities.

2. To ensure housing in the borough is well managed, of high quality, and sustainable

Focusing on ways we can work with residents and social and private landlords to improve standards of decency, design, and energy efficiency in our homes

3. To provide people with the support and advice they need

To enable residents to make the most of housing opportunities in the borough. Residents need housing advice and support that are accessible and of high quality, enable choice and independence, and are responsive to individual needs.

Behind this aim is a range of work focused on how we improve advice, the need for early intervention to prevent homelessness, providing support for vulnerable people and delivering the Supporting People Strategy, and the role

of housing services in safeguarding children and young people.

4. To make all homes in the borough a part of neighbourhoods of choice

This aim is about making all homes in the borough a part of neighbourhoods that people would choose to live in by creating well-designed, attractive, clean and safe public spaces where there is a real sense of belonging and pride.

5. To contribute to creating the Greenest Borough

A wide body of scientific evidence now supports the view that climate change is a serious and urgent issue. Our dwellings contribute significantly to CO2 emissions in the borough, and environment change will shape our housing need in the future. This aim is about encouraging developers, landlords and home owners to adopt the highest possible standards in energy efficiency, sustainable design and construction.

In order to achieve these aims for Haringey our approach will be based on the following principles:

- Partnership between organisations, agencies and residents in the borough
- Strong relationships with government and national agencies (such as the Homes and Communities Agency and Tenant Services Authority) that will get the best deal for Haringey's residents
- Engagement with residents and communities so that decisions and service improvement are shaped by what they want

## Introduction and Overview

Haringey is the fifth most diverse borough in London, and home to approximately 225,700 people (2006 ONS data). It contains both areas of relative affluence and concentrations of deprivation, and we face exciting opportunities and serious challenges in meeting our aspirations for its housing. The borough has high levels of need for units of affordable accommodation, and many of our existing homes do not meet required standards of decency, or are situated in run-down areas. At the same time the borough contains highly successful neighbourhoods, and there are significant regeneration schemes underway.

Housing has a significant role to play in improving quality of life in Haringey and contributes to a wide range of outcomes. Many organisations and areas of work at local, regional and national levels play a part in this. This is an over-arching strategy, and articulates at a high level how these strands of work come together to contribute to achieving the overall vision shared by partners and residents, and a range of other strategies that inform and support the strategy.

Our aim is to create balanced neighbourhoods where people choose to live, which meet the housing aspirations of Haringey's residents and offer quality, affordability and sustainability for current and future generations. In realising this vision for housing, we aim to have a positive impact on related areas which are priorities for Haringey, including the health, well-being and achievement of residents, particularly our children and young people, and the sustainability of the borough. To do this we must increase the amount of housing in the borough, ensuring that a significant proportion of new homes are affordable to residents, and that they meet high standards of design. We will make sure that design minimises the impact of new housing on natural resources. We must ensure that we make the best use of existing stock, and that all housing in the borough is well-managed and energy efficient. We must make homes a part of neighbourhoods that people want to live in, a part of sustainable, mixed communities. Finally, we must provide support and advice that give residents independence and choices, with continuing opportunities to exercise these as they move through their lives and their needs change.

At the time of writing, the economic down-turn presents us with new challenges in meeting these aspirations. Over the short to medium term we will place a particular focus on making sure that excellent services, as far as possible, reduce the impact of the recession on residents and that regeneration and home-building projects being worked on in the borough are delivered. Through its 'single conversation' approach the Homes and Communities Agency will provide mechanisms through which we can make the most of regional and national support and opportunities, and explore the scope for innovative delivery models through which to drive renewal where it is needed. The council, with the Haringey Strategic Partnership, will actively participate in this. The Mayor of London will be publishing a new London Housing Strategy in late 2009: this draft strategy for

Haringey identifies what the borough can offer in contributing to delivery of the wider regional agenda.

### **How we produced this strategy**

The development of this strategy was led by the Integrated Housing Board, a theme board of the Haringey Strategic Partnership. A draft was drawn-up, based on the evidence available, the policy context, and dialogue with some of the key stakeholders in the borough, and used as the launch-pad for a consultation period between January and mid-March 2009.

The consultation aimed to engage a wide range of people and organisations in developing the strategy. A Housing Conference was held on 18 February 2009, at which over 125 people, including residents, social and private landlords, community and voluntary sector organisations, and staff from local and regional public sector agencies, came together to discuss the key themes in the strategy.

The consultation engaged through a number of existing forums, including the Haringey Strategic Partnership and its theme boards, resident engagement mechanisms used by Homes for Haringey, community and voluntary groups, Area Assemblies, the Youth Council and the Haringey Forum for Older People, as well as the consultative forums in place for engaging with housing stakeholders.

A range of materials and mediums were used. The consultation made use of the Council's website, Haringey People, and customer access points across the borough. Opportunities were provided for people to contribute face to face, online, or in writing. A summary leaflet with brief questionnaire was produced in addition to the full draft strategy, to ensure people were able to access the level of detail appropriate to their need or interest.

A total of 226 individuals engaged with the development of the strategy through the conference, questionnaire and written responses, area assemblies, and direct contact with consultation officers. In addition feedback on the draft strategy was gathered through discussion at 24 established forums and partnership boards. A Feedback Report summarising the outcomes of the consultation and how these have impacted on this strategy was shared with those who were involved, and can be seen on the Haringey Council website. An equalities impact assessment was also undertaken, the outcomes of which are incorporated into the strategy Implementation Plan.

## **Our context: the situation in Haringey**

Haringey is a diverse and fast changing borough. Some 50% of our population overall, and three-quarters of our young people, are from ethnic minority backgrounds, and around 200 languages are spoken in the borough. The population is projected to expand by up to 10.6% by 2031. Within this there is expected to be a general shift upwards in the average age, but also an increase in the numbers of very young people.

It is the dynamics of the borough's population that lie behind the change and growth in housing demand in the borough. Currently just under half of Haringey's households are owner-occupiers, with around 30% living in the social rented sector (18% Council stock, 11% Housing Association) and 22% in private rented accommodation. Owner occupation is greater in the west of the borough, with concentrations of social rented housing in the east of the borough, reflecting a wider social and economic polarisation. 30% of Haringey's population live in central and eastern areas of the borough which are among the 10% most deprived in England, and it is in these areas that regeneration efforts are currently concentrated.

There is a high demand for housing across all tenures. In the private sector this can be seen in house prices, which rose by 94.9% over 2002-7, with the average home in Haringey costing approximately £353,800 in summer 2008, although this average masks significant variation across the borough. While prices are falling at the time of writing, the long-term trend in house prices is for prices to increase. The need for affordable housing outstrips supply, with a shortfall in provision of 4,865 units per annum, or 52 per 1,000 head of population - outstripping the average Inner London shortfall of 32 units per 1000 head of population. Housing need disproportionately affects BME households, and 40% of Black African and Asian households are living in unsuitable accommodation.

Responding to this shortfall is a priority for the borough: 26% of residents consider affordable decent homes to be the most important thing in making somewhere a good place to live, and 17% think that it is the thing that most needs improving in the local area. Housing need is reflected in high demand for social housing. In 2007/8 1488 households joined the Housing Register, while only 868 households secured a permanent social rented home. At November 2008 about 4,800 households Haringey were living in temporary accommodation, and the borough faces a huge challenge in meeting government targets to reduce these numbers.

The borough has targets for provision of new housing, and affordable housing, based on a capacity study. A new requirement of national policy is to identify a 15 year supply of housing land in the form of a housing trajectory. The purpose of the housing trajectory is to measure Haringey's performance in meeting its strategic housing target, as set out in the London Plan and, to ensure a

**DRAFT: HARINGEY HOUSING STRATEGY 2009-19**

continuous supply of land for housing over a 15 year period from the year of adoption, with a focus on identifying specific sites for the first 10 years. The borough's housing trajectory demonstrates we are likely to exceed the 680 annual target leading to 2016/17.

Over four fifths of new housing over the next ten years will be supplied at Tottenham Hale and Haringey Heartlands, which are designated as an Opportunity Area and Area for Intensification respectively in recognition of the potential to provide significant numbers of new homes, jobs and regeneration benefits at these locations. The borough has also identified five priority areas which contain the highest levels of deprivation where regeneration initiatives are targeted. These are Mid Tottenham and Seven Sisters; Northumberland Park; White Hart Lane ward; Bruce Grove/ Tottenham Hale; and Wood Green Town Centre, with Noel Park ward and parts of Woodside.

There is also scope to make greater use of existing stock through tackling empty homes, and increasing turn-around times on void social properties. Council tax records show that in April 2007 approximately 1,000 private sector properties had been vacant for over six months. Evidence also suggests that 18.6% of homes are under-occupied. Under-occupation is most common among owner-occupiers, but also occurs within social and private rented housing.

Parallel to this, the 2007 Housing Needs Assessment identified 20.9% of households to be living in unsuitable housing, the main reason for which was overcrowding. Within the social rented sector about 15% of households are overcrowded. This reinforces evidence about demand for affordable housing which demonstrates insufficient availability of larger, three to four bedroom, dwellings in the borough (although demand for one and two bedroom properties remains high). Households with support needs are more likely than households overall to be in unsuitable housing: nearly one in five households in Haringey currently contains at least one person with a designated special need. Quality of housing environment is linked to health outcomes, and care and access requirements can tie housing provision closely to independence. Poor housing also has a negative impact on other areas of life for children and young people, in particular their health and well-being, and educational attainment.

The government has set a target that by 2012 all social housing stock will reach Decent Home standards. A survey of council stock concluded that at March 2008 42% of Council stock did not meet these standards, and an investment programme is underway to address this, with similar improvements being carried out by other social landlords in the borough. There are areas in the borough where there are wider environmental issues, for example poor design of estates, where we need to look beyond upgrade of individual homes to explore potential for wider estate renewal. A 2002 Private Sector Stock Conditions Survey identified that 21.3% of private stock was unfit, most commonly due to disrepair. Domestic properties contribute 50% of all CO2 emissions in Haringey, and

improvements to the thermal efficiency of homes in the borough will be key to work to reduce poverty and contribute to the Mayor's ambitious target to reduce carbon emissions in London by 60% by 2025.

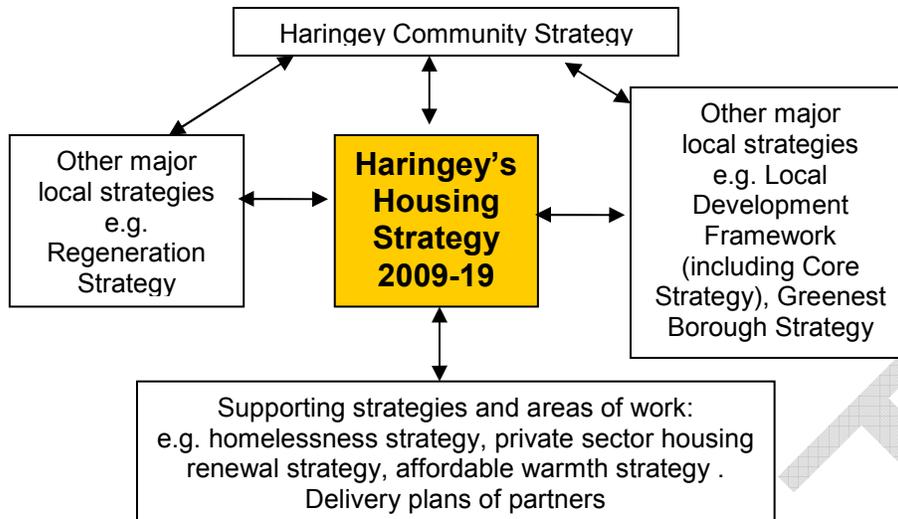
## **The National and Regional Context**

National government has committed to the provision of more homes, more affordable homes, and greener homes. Emphasis has also been placed on the need for mixed tenure and sustainable communities. Partners are being encouraged to work together flexibly and to make use of innovative models through which to deliver on this agenda, and there is a commitment to working with local authorities to enable this and to mitigate the impact of the recession.

The economic downturn has reduced the availability of credit and increased the cost of loans and mortgages. As funding for new social housing is often closely tied to the construction of market housing, there is pressure on house building across all sectors. National government has introduced a package of reforms and support to temper the impact of this. The Homes and Communities Agency, established through the 2008 Housing and Regeneration Act, provides mechanisms through the 'single conversation' which will support local authorities and their partners in working with regional and national agencies to counter negative impacts. The introduction of the Tenant Services Authority in the same Act will have a direct impact on the future management of social and council housing. This is likely to build on recent reviews which have brought to the fore the need to strengthen the voice of tenants and provision of choice, as well as a role in training and employment.

The Mayor of London will be publishing a new Housing Strategy late 2009. At the time of writing, the Mayor identifies three priorities: the provision of additional homes, using innovative models for investment and strong dialogue between housing agencies and providers; the quality and design of new homes, regeneration of areas and greening of all homes; and working to promote opportunity, by meeting need and raising aspirations. Our North London Housing Strategy also addresses the need for increased supply of affordable and intermediate housing, mobility and choice, improved housing quality, meeting need for Supporting People services and homeless households, and contributing to the development of balanced communities.

Locally, housing is key to meeting the objectives of Haringey's Community Strategy 2007-16, particularly those on improving health and quality of life, and creating economic vitality and prosperity, and will contribute to delivery of a number of other key strategies, including the Greenest Borough Strategy and Regeneration Strategy. Furthermore Haringey's emerging Core Strategy will provide the spatial framework for development of new housing in the borough and has close links with achieving other of our objectives for housing.

**DRAFT: HARINGEY HOUSING STRATEGY 2009-19****Our approach to delivery**

In order to achieve this vision, we must work in partnership, and ensure that we focus on the needs and aspirations of Haringey's residents and communities. Three principles will underpin our approach:

- **Engaging with residents and communities so that we can place their needs at the heart of all we do**

This principle will be central to all of our work. Engagement will be ongoing at a range of levels, with landlords and services involving tenants and service users in service improvement, feedback from residents' groups informing our work in local areas, and shared data about what local people want acting as a driver for partnership working.

Haringey is very diverse, and there can be particular needs associated with specific communities within the borough. The vision of Haringey's Community Strategy is to create "a place for diverse communities that people are proud to belong to": in delivering our vision for housing we will be responsive to the needs of the communities within the borough, and ensure that dialogue around their needs is strong and two-way.

- **Working in partnership**

The contribution of all partners is necessary for us to achieve our vision. Partnership work will be co-ordinated through the Haringey Strategic Partnership and the Integrated Housing Board, with regular wider stakeholder consultation with private sector landlords, social landlords and residents informing this work. We will also work through regional and sub-regional structures to ensure that we work strategically to coordinate initiatives and investment wherever it is appropriate to do so.

- **Leading and brokering relationships with government and national agencies (such as the Homes and Communities Agency and Tenant Services Authority) to get the best deal for Haringey's citizens now and in the future.**

The newly established Homes and Communities Agency brings together previous fragmented bodies and programmes driving and supporting housing and regeneration, to provide a mechanism for a 'single conversation' between national and regional agencies and local authorities and other partners on the housing and regeneration needs of area. Through a strategic approach based on partnership and a holistic understanding of the needs of communities in Haringey, we will maximise the opportunities this opens up for us to regenerate Haringey.

## **What we need to do**

Our vision for housing in the borough is to create:

*Neighbourhoods that people choose to live in with a balance of different types of homes which offer quality, affordability and sustainability for current and future generations*

In order to deliver this vision our aims must be:

1. To meet housing need through mixed communities which provide opportunities for our residents
2. To ensure housing in the borough is well managed, of high quality, and sustainable
3. To provide people with the support and advice they need
4. To make all homes in the borough a part of neighbourhoods of choice
5. To contribute to creating the Greenest Borough

### **1. To meet housing need through mixed communities which provide opportunities for our residents**

We need to respond to housing need in the borough by increasing housing supply. We will do this through new build, and by making the most of the housing we have, for example tackling under-occupation and reducing the number of empty homes in the borough. The credit crunch has changed the housing market, and to continue to deliver new homes we will need to explore new models and products to drive delivery.

Currently different types of housing are unevenly spread in the borough. We need to create communities with a mix of housing tenure type and size. Mixed communities are more sustainable in terms of their impact on services and

amenities, and allow for natural shifts in family size and the economic advancement of individuals. This aim allows housing to offer a range of opportunities to residents, allowing people to access housing suited to their needs and aspirations at different points in life, including accessible opportunities for affordable home ownership and other intermediate housing options. Opportunities for residents are integrally linked to economic regeneration in the borough and efforts to increase skills and employment levels, and housing has a role to play in this.

### *1.1 Supply new housing as a part of mixed communities*

We will deliver more housing, and more affordable housing, in line with our targets, and we will use our planning policies to ensure that this delivery focuses on sustainable locations, with a view to improving the spread of housing type across the borough. Where there is opportunity for new development and regeneration in the borough, we will ensure that engagement with residents and local communities is at the heart of plans for change.

To sustain delivery over the economic down-turn we need to work closely with our delivery partners, and with regional and national agencies through the single conversation with the Homes and Communities Agency. To support delivery we will look at innovative delivery models which draw on the different strengths and assets that partners can bring together, and a range of products to meet market needs. The partnership approach will be based on flexibility, however there we will not compromise on design, or on making housing a part of mixed and sustainable communities.

Some areas in the borough are characterised by severe deprivation and low quality housing stock. Where there are opportunities for wholesale development and improvement we will explore these through masterplanning tools.

We will pursue with London Councils or other appropriate bodies the need for a London wide allocations and letting choice, for our residents and all other residents in London. Where very large scale regeneration is taking place, such as Thamesmead, supported by significant government funding, it is not appropriate, and indeed it is impractical, that only the local borough concerned allocates the properties provided to its local residents. The benefits of such large scale regeneration should be made available to all London residents who are already allowed to make bids to their existing local borough.

Priority actions are to:

- Maximise the supply of new housing and new affordable housing. We will meet the delivery targets set out in the Unitary Development Plan and the Local Area Agreement, including delivery of our major regeneration projects at Haringey Heartlands and Tottenham Hale
- Deliver new housing in line with Haringey's Housing Supplementary Planning

Document, and in so doing contribute to the creation of mixed and balanced communities, and delivery of an adequate standard and range of housing, especially affordable and accessible housing to meet current and future needs in the borough

- Develop and promote a range of flexible intermediate housing products
- Develop policies for our Local Development Framework which support us in delivering housing that is part of mixed and sustainable communities.
- Within the Core Strategy development process evaluate the option to reduce the threshold at which developments must contribute to affordable housing, from 10 units to 5 units – this is unclear, is it per development or per so many housed built?
- Pursue with London Councils and other appropriate bodies the need for London-wide allocations and letting choice
- To ensure, with the use of appropriate planning powers, that delivery of new housing is supported by the infrastructure and services in terms of local amenities, transport and services
- Work with our local and national partners to broker support and flexibilities which sustain new development
- Review our partnering arrangements with social housing developers to make sure we are maximising our opportunities
- Explore the potential to develop local asset based vehicles and other innovative models to bring together public sector assets, finance, and partners to regenerate areas

### *1.2 Connecting housing to employment and skills*

There are links between worklessness and tenure in Haringey. The 2001 Census found that the employment rate among those living in social housing was only 36%, compared to a rate of 56% for the borough as a whole. The 2007 Hills Report proposed a greater role for social housing in addressing worklessness, and strengthening our work in this area will be a key component of supporting residents to realise their housing aspirations.

Priority actions are to:

- Work with Homes for Haringey and social housing providers to connect residents to opportunities for training and employment through the Haringey Guarantee and other local providers
- Ensure housing advice services and homelessness services are closely linked with employment and skills support, particularly in relation to housing for young people
- Work with contractors to help residents benefit from employment opportunities arising from their work in the borough through applying the Supplementary Planning Guidance Employment Code of Practice and Employment Training Protocol

### *1.3 Maximise the supply of housing from existing homes*

There is scope to make more use of existing stock, across all tenures in meeting housing demand in the borough, tackling empty homes in the private sector, reducing the time that social homes stand empty between lettings, addressing under-occupation, and identifying where there is potential for new accommodation through transforming redundant and disused space on housing estates, or making better use hidden space within individual homes.

Priority actions are to:

- Reduce the numbers of empty homes in the borough through delivery of our Empty Homes Strategy
- Lobby for the local authority to have the ability to purchase empty properties, to enable it to ensure that when brought back into use, these properties are used to address the borough's housing need in the most effective fashion
- Develop an Under-occupation Strategy that delivers a borough-wide approach to under-occupation in the social sector, in close partnership with support services and registered providers of social housing
- Explore options to deliver 'hidden homes' on estates, transforming disused space such as old laundries, shore sheds, or parking space into accommodation.
- Investigate options for investing in adaptation of existing stock to meet the changing needs of families as they expand and address over-crowding.
- Reduce the time taken to re-let homes managed by social landlords by working in close partnership to improve efficiency.

#### *1.4 Work with residents and private sector landlords to look at alternatives to temporary accommodation*

The number of households living in temporary accommodation in Haringey is very high and the borough faces a huge challenge in meeting government targets to reduce these numbers. Of these homeless households approximately 60% have been living in temporary accommodation for at least 4 years. Black & Minority Ethnic (BME) households account for 81% of households living in temporary accommodation, and young people aged 16-24 account for just over a third of single homeless people.

In addition to our work to prevent homelessness, we need to work with those in temporary accommodation to manage their expectations, and to work with private sector landlords to develop and promote affordable housing options appropriate for and accessible to homeless households.

Priority actions are to:

- Work proactively with private landlords and residents of temporary accommodation, persuading them to accept a new arrangement involving an assured shorthold tenancy
- Establish a Housing Options Team that provides specialist, comprehensive

advice on a full range of housing options

- Look into options for providing longer security of tenure through private sector lettings for those on the Temporary Accommodation list

## **2. To ensure all housing in the borough is well managed and of high quality and sustainability**

Improvements to the physical condition of housing stock in all sectors is needed to reach Decent Homes Standards and to raise the energy efficiency of housing in the borough, and high standards need to be applied for new build. Partners need to engage with one another and with residents in delivering high quality management, benchmarking, sharing best practice, and putting customer needs to the fore.

### *2.1 High quality new build*

To ensure that new housing in the borough meets high standards of design and energy efficiency, priority actions are to:

- Ensure that new housing is developed in line with the policies and standards laid out within the Council's Unitary Development Plan (UDP) and Housing Supplementary Planning Document, and forthcoming Local Development Framework high standards of design, sustainable construction, energy efficiency, and the use of renewable energy applied. Expectations will build on the latest regional and national standards, such as the Code for Sustainable Homes and those for Lifetime Homes, the Commission for Architecture and the Built Environment (CABE) building for life standards and the forthcoming London Housing Design Guide, and the emerging Core Strategy's policies on climate change and the use of natural resources.

### *2.2 High quality social housing*

Social housing will be brought up to Decent Home standards. Homes for Haringey and social landlords will have clear service standards and performance targets that drive continuous improvement in terms of value for money, customer service, accessibility and quality of delivery. Tenant involvement will be at the heart of improving housing management.

Priority actions are to:

- Bring council and social housing stock up to Decent Homes standards
- Engage residents with a view to strengthening their voice, and to building choice over where they live, the services that are delivered to them and how these are delivered.
- Work with the Tenant Services Authority, Integrated Housing Board and other forums to share best practice, local intelligence, and performance information,

and for constructive challenge of partner performance.

- Registered providers of social housing to work together to agree on shared housing management standards

### *2.3 High quality private sector housing*

Over two thirds of Haringey's households are in private sector housing. The sector is very diverse, as seen by the range in the purchase price of homes across the borough, and the varying quality of stock. There is work to do to improve the quality and energy efficiency of private sector stock, and this is a particular priority for vulnerable households.

In Haringey a relatively high percentage of households live in the private rental sector (at 22%, against 14% in London and 9% nationally). As such it is an important element in the borough's housing offer and we need to make effective use of available tools, and strengthen our partnership with landlords to ensure that this accommodation is of a decent standard and well-managed. Work to improve the quality of the private sector rental offer will help in meeting the need arising from our work to reduce the numbers in temporary accommodation, and lessen the pressure on the social rented sector.

Priority actions are to:

- Use Haringey Council's procurement powers and influence in negotiating leases for temporary accommodation to support engagement with landlords on improving quality and management
- Improve the quality and energy efficiency of private sector stock through enforcement, information and provision of grants, the latter provided and registered as a charge against the property.
- Identify landlords who are not observing their responsibilities and use enforcement powers vigorously
- Use accreditation and the licensing of Houses in Multiple Occupation as tools to improve standards of management
- Explore the potential of additional licensing schemes, "discretionary licensing" to raise management standards in private rented accommodation
- Strengthen our engagement with private sector landlords through regular Landlords Forums and ensure that services provided by the Council are effective in helping them to deliver our aspirations.
- Ensure that the character of housing in our conservation areas is protected.

### *2.4 High quality temporary accommodation*

A high number of households in the borough live in temporary accommodation. The council is in a strong position to ensure that this accommodation is of appropriate quality and suitability.

Priority actions are to:

- Improve the condition of temporary accommodation through routine inspections and robust enforcement of contracts and standards
- In consultation with service users, provide new guidance concerning the procurement and allocation of temporary accommodation, and transfers within temporary accommodation.

### **3. To provide people with the support and advice they need**

For residents to make the most of housing opportunity in the borough, they need to be able to access advice and support at appropriate times. These services need to be geared towards enabling choice and independence. Early intervention and a joined-up approach will ensure the best outcomes. The economic downturn has increased the importance of advice and support, which must be able to address a wide range of need and be tailored to individual circumstances. Housing services are also able to play a role in improving outcomes for children and young people in the borough, and it is a priority to ensure that we support them, through involvement in safeguarding, and by helping to provide housing which helps them to be healthy and achieve.

#### *3.1 Provision of high quality advice*

We will deliver a full range of advice to help people across all tenures to maintain or improve their existing accommodation, or to inform them in considering options for a change in accommodation. Advice will be accessible, use outreach to increase awareness, and evidence strong linkage between services.

Priority actions are to:

- Increase our focus on early intervention and the prevention of homelessness.
- Provide specialist, comprehensive advice on a full range of housing options through a Housing Options Team, able to help service users to make an informed decision on which options would best meet their needs.
- Provide Housing advice services which are closely linked to advice provision in related areas, such as employment and training, the network of Children's services, and other support services, as well as advice around mortgage rescue and mortgage options.
- Provide training and quality assurance around housing advice to all providers of housing advice in Haringey

#### *3.2 The needs of vulnerable adults and partnership working.*

Support services will work with vulnerable people in a joined-up and coordinated way, to promote social inclusion and independence.

We will contribute to the government's agenda across all adult client groups of promoting independence and reducing the use of care and support in institutional settings, to increase the number of people living in their own homes and more community-based support arrangements. In Haringey, needs analysis and

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population trends point to a roughly stable and ongoing demand for supported housing from the older population, with an increase in minority ethnic communities, and an increased demand for housing provision that meets the needs of people with dementia, learning disabilities, autism and aspergers, mental health needs and/ or generally chaotic lifestyles, physical disabilities and people with substance misuse problems. Housing providers will work in partnership with others in meeting the needs of the wide range of client groups in the borough, taking a pathways approach that opens up a range of options.

Through the development and delivery of our Move-On Strategy, we will work to make effective use of the borough's supported housing stock, by helping vulnerable people to become more independent and able to live in mainstream or general needs housing, providing settled homes to those who are able to live independently or with floating support, and promoting choice through the use of choice based lettings.

Delivery of our Supporting People Strategy is key in providing housing-related support to help vulnerable people live independent lives. Much of this work is provided through generic floating support, and specialist support where there are specific or intensive needs. This work is targeted towards a number of different client groups, and geared to complement statutory services, prevent and combat the effects of homelessness or institutionalisation, and promote social inclusion. Housing providers will be active in engaging with Supporting People Services about housing support provision and the commissioning of services.

Through the Vulnerable Adults Delivery Group implementing our Homelessness Strategy we are working to adopt a shared strategic approach to the provision of housing and support for homeless vulnerable adults, ensuring that support packages are tailored to individuals specific needs, and that households move onto suitable accommodation with the support they need.

Priority actions are to:

- Support delivery of the Supporting People Strategy and recommissioning of services.
- Engage in ongoing dialogue with services that work with vulnerable people and service users around their housing needs.
- Develop and deliver a Move-On Strategy
- Implement the conclusions of a supported housing review, responding to the need for more flexible models of housing support and for the development of extra care sheltered housing for those older people with higher levels of need, and to make the most effective use of the £17m Decent Homes funding allocated to bringing the council's supported housing to Decent Homes standard.
- Develop and deliver an Older People's Housing Strategy, building on the goals identified in 'Experience Counts' Haringey's Strategy for improving the

quality of life for older people.

### 3.3 Safeguarding children and young people

Poor housing can have a negative impact on other areas of children and young people's lives. Research suggests that the longer children live in bad accommodation – for example poorly-repaired or heated, or overcrowded housing - the more likely they are to suffer health problems, get bullied, and struggle to keep up with homework<sup>1</sup>. Homelessness in particular can have an adverse impact on the health, mental well-being, safety, school attainment and overall life prospects of children<sup>2</sup>. In Haringey in 2008, approximately 7,500 children are homeless and living in temporary accommodation. Moving home can have an impact on children and young people's link with their schools, and housing services will minimise disruption to education caused in this way.

By improving the quality and stability of housing provision we can therefore help to improve other aspects of children's lives. This priority is explored in Haringey's Homelessness Strategy, an objective of which is to 'work to proactively safeguard children and vulnerable adults'. The Children, Young People and Families Delivery Group is accountable for making sure that elements of the action plan relating to this objective are delivered.

Within Haringey's Sustainable Community Strategy, the borough commits to 'safeguard children and adults from abuse and neglect wherever possible and deal with it appropriately and effectively if it does occur'. Across the board, our safeguarding work will ensure that where we work with children, young people and their families, we take all reasonable measures to minimise the risks of harm to children's welfare. Those working in housing organisations take appropriate action where any concerns are identified about children and young people's welfare, and that these are addressed with regard to agreed local policies and procedures and in partnership with other agencies.

Priority actions are to:

- Improve joint working (particularly between housing organisations and services and the Children and Young People's Service), with shared protocols around referrals, assessment, and information sharing, supported by multi-agency training and workshops with frontline staff.
- Ensure staff in relevant housing agencies and partner organisations are fully aware of safeguarding procedures, with regular training to keep them up-to-date, and confident about what to look out for in considering the needs of children and families and how to act on these.
- Placing those families and young people who become homeless and need

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<sup>1</sup> Matt Barnes, Sarah Butt, Wojtek Tomaszewski, *What happens to children in persistently bad housing?*, Natcen and Shelter, 2008

<sup>2</sup> Lisa Harker, *Chance of a lifetime; the impact of poor housing on children's lives*; Shelter, 2008

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temporary accommodation, in housing in areas where they have local connections wherever appropriate, and providing stability for them while they are in temporary accommodation.

- Place the needs of children and young people at the fore in the 2009 review of our Lettings Policy
- Undertake work identified in our Homelessness Strategy to adopt a shared strategic approach to provision of housing and support for homeless children and young people
- Ensure households taking up new accommodation have the support they need to access services and settle into a neighbourhood, through provision of information and floating support services, and that unmet needs are identified and followed up at an early stage.
- Review with Children's Services issues relating to public housing provision and the adoption of children, and where flexibilities can be sought to satisfy the best practice aspiration of providing the child with their own bedroom.

#### **4. To make all homes in the borough a part of neighbourhoods of choice**

Housing has a role to play in creating well-designed, attractive, clean and safe public spaces where there is a real sense of belonging and pride. Meeting this aim requires a wide range of services to work in partnership.

A number of the actions found elsewhere in this strategy will contribute to achieving this aim. For example enforcement work with landlords, support for vulnerable adults, and employment and skills services can contribute to improved community safety, in addition to the home security and safe by design actions identified below. Similarly, the requirements for strong design and good infrastructure raised under aim one are also important here. This section addresses areas of partnership

Priority actions are to:

- Ensure that local residents are involved in the shaping of local areas and communities.
- Make use of enforcement powers to tackle environmental blight.
- Improve the public realm in the borough through environmental improvement programmes on existing estates
- Tackle the fear of crime through partnership work to improve home security
- Make the most of the impact that design and maintenance can play in reducing crime in community spaces and regeneration initiatives
- For housing services to participate in area-based work to tackle key issues in local areas in a way which is responsive to local concerns

#### **5. To contribute to creating the Greenest Borough**

A wide body of scientific evidence now supports the view that climate change is a serious and urgent issue. Baseline carbon emission data (2003) reveals that 49%

of CO2 emissions in Haringey are from dwellings. Through modifications to existing homes and strong design for new homes, the energy efficiency of the borough's housing stock can be improved, while changes in the behaviour of residents can also reduce CO2 emissions. We also need to plan for the way that climate change will shape our housing needs in the future, considering where adaptation will be necessary in ensuring that housing is sustainable in the context of environmental change.

We will strengthen the environmental sustainability of housing in the borough, through planning policies, and through encouraging developers, landlords and home owners to adopt the highest possible standards in energy efficiency, sustainable design and construction.

**Priority actions are to:**

- Enforce planning policies, developed through the emerging Core Strategy, which ensure that development has a lower environmental impact, to help limit climate change and be able to adapt to the effects of climate change in the future through adopting sustainable design and construction measures, and prioritising decentralised energy generation.
- Ensure all planning applications have a sustainability and energy assessment and encourage new build to be low or zero carbon
- All new publicly funded homes to achieve at least level three of the Code for Sustainable Homes
- For regeneration and refurbishment projects to deliver high standards of environmental sustainability
- Support the introduction of 'Retrofit' measures to reduce carbon dioxide emissions from existing homes.
- Improve the energy efficiency of private sector stock through information and provision of grants, the latter provided and registered as a charge against the property.
- Inform and support residents to deliver behaviour change in the use of resources, and the energy efficiency of their homes
- The delivery of catalytic projects to drive change and innovation
- Develop and deliver an Affordable Warmth Strategy for Haringey

**Delivering and monitoring the strategy**

This strategy will be adopted by the Haringey Strategy Partnership (HSP), which brings together local public agencies, community groups and businesses. Its delivery will be overseen by the Integrated Housing Board, a thematic partnership board which supports the HSP with regards to housing issues.

This is an over-arching strategy, and below it sit a number of supporting strategies and areas of work each with their own implementation and monitoring

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arrangements. The implementation plan identifies where responsibility lies for delivery of this strategy, without seeking to duplicate these arrangements.

A small number of key indicators have been identified which will be monitored quarterly by the Integrated Housing Board. These indicators provide a high level picture of how we are delivering on our vision. They are underpinned by lower level indicators of success and progress which can be interrogated where issues in delivery arise.

Our targets for delivering against these indicators are negotiated with central government on a three yearly basis. The details of the targets and our performance against them can be seen in the Implementation Plan.

<b>Headline indicators</b>	
NI 155	Number of affordable homes delivered (gross)
NI 154	Net additional homes provided
NI 156	Number of households living in Temporary Accommodation
NI 187	Tackling fuel poverty – people receiving income based benefits living in homes with a low energy efficiency rating
NI 158	% Non-decent council homes
NI 160	Local Authority tenants' satisfaction with landlord services
NI 186	Per capita CO2 emissions in the LA area
NI 5	Overall / general satisfaction with local area
NI 141	Percentage of vulnerable people achieving independent living

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## **Haringey's Housing Strategy 2009-19 Implementation Plan**

### **Introduction**

This Implementation Plan sets out how we will deliver the commitments made in Haringey's Housing Strategy 2009-19. It identifies how the priority actions in the strategy will be addressed, identifying responsibilities and timeframes for delivery, on a rolling three year basis. It is a 'living document' that will be regularly reviewed and updated. Check on-line for the latest update to this document at [www.haringey.gov.uk](http://www.haringey.gov.uk)

The Implementation Plan sets out against the aims of the strategy, the priority actions that will deliver the strategy, a timetable for delivery and identifies milestones, outcomes and responsibilities. The strategy is an over-arching policy document, and below it sit a number of supporting strategies and areas of work each with their own implementation and monitoring arrangements. The implementation plan identifies where responsibility lies for delivery of this strategy, without seeking to duplicate these arrangements.

### **Haringey's Housing Strategy 2009-19**

The strategy identified as our vision for housing in Haringey, the creation of *Neighbourhoods that people choose to live in with a balance of different types of homes which offer quality, affordability and sustainability for current and future generations*

1. **To meet housing need through mixed communities which provide opportunities for our residents**
  - 1.1 Supply new housing as a part of mixed communities
  - 1.2 Connecting housing to employment and skills
  - 1.3 Maximise the supply of housing from existing homes
  - 1.4 Work with residents and private sector landlords to look at alternatives to temporary accommodation
  
2. **To ensure all housing in the borough is well managed and of high quality and sustainability**

- 2.1 *High quality new build*
- 2.2 *High quality social housing*
- 2.3 *High quality private sector housing*
- 2.4 *High quality temporary accommodation*

**3. To provide people with the support and advice they need**

- 3.1 *Provision of high quality advice*
- 3.2 *The needs of vulnerable adults and partnership working*
- 3.3 *Safeguarding children and young people*

**4. To make all homes in the borough a part of neighbourhoods of choice**

**5. To contribute to creating the Greenest Borough**

**Monitoring delivery**

Delivery of Haringey's Housing Strategy 2009-19 will be overseen by the Integrated Housing Board, a thematic partnership within Haringey's Strategic Partnership. This plan will be reviewed and updated annually, and progress will be reported and managed at the Integrated Housing Board.

A small number of key indicators have been identified which will be monitored quarterly by the Integrated Housing Board. These indicators provide a high level picture of how we are delivering on our vision. They are underpinned by lower level indicators of success and progress which can be interrogated where issues in delivery arise. The list of indicators and targets for delivery are laid out at the bottom of the Implementation Plan.

**Acronyms**

SCHS: Strategic and Community Housing Services, London Borough of Haringey

LBH: London Borough of Haringey

IHB: Integrated Housing Board

This document was last updated in March 2009

## 1. To meet housing need through mixed communities which provide opportunities for our residents

Ref	Priority Action	Where sub-actions lie	Timeframes/ Milestones	Responsible for action	Strategic coordination	Measurable outputs
1.1.1	Maximise the supply of new housing and new affordable housing: deliver on targets set out in the Unitary Development Plan and the Local Area Agreement, including regeneration projects at Haringey Heartlands and Tottenham Hale	LBH Planning and Regeneration Service and SCHS Enabling Team		Head of Planning, Regeneration and Economy		NI 154 Net additional homes provided; NI 155, Number of affordable homes delivered
1.1.2	Deliver new housing in line with Haringey's Housing Supplementary Planning Document	LBH Planning, Regeneration and Economy	Ongoing	Head of Planning, Regeneration and Economy		155, Number of affordable homes delivered
1.1.3	Develop and promote a range of flexible intermediate housing products	SCHS Business Plan	Ongoing, responsive to market environment	Enabling Manager, SCHS, LBH		Partially reflected in NI 154, net additional homes provided
1.1.4	Develop policies for our Local Development Framework which support us in delivering housing that is part of mixed and sustainable communities.	LBH Planning, Regeneration and Economy, Core Strategy Development process	Consultation on Preferred Options Spring 2009; consultation on submission draft Spring 2010. Submission for inspection for Autumn 2011	Head of Planning, Regeneration and Economy	LBH	Submission passed by inspection

<b>1.1.5</b>	Within the Core Strategy development process to evaluate the option to reduce the threshold for developments to contribute to affordable housing from 10 units to 5 units	LBH Planning, Regeneration and Economy, Core Strategy Development process	As above	Head of Planning, Regeneration and Economy	LBH	
<b>1.1.6</b>	Pursue with London Councils and other appropriate bodies the need for London-wide allocations and letting choice		Ongoing lobbying	Lead Member for Housing		
<b>1.1.7</b>	Ensure that delivery of new housing is supported by the infrastructure and services needed to make it part of sustainable communities	See Implementation Plan Aim 4 below.				
<b>1.1.8</b>	Work with local and national partners to broker support and flexibilities which sustain new development	Single Conversation Team	Team established 2009	Director of Urban Environment, LBH	LBH	NI 154 Net additional homes provided; NI 155, Number of affordable homes delivered
<b>1.1.9</b>	Review our partnering arrangements with social housing developers to make sure we are maximising our opportunities	LBH SCHS Business Plan	2009/10	Enabling Manager, Housing Strategy, Development and Partnerships	LBH	
<b>1.1.10</b>	Explore the potential to develop local asset based vehicles and other innovative models to bring together public sector assets, finance, and partners to regenerate areas	Led through LBH Urban Environment Directorate.	Ongoing. Development of a Local Investment Agreement with the HCA, 2009/10	LBH SCHS Head of Housing Strategy, Development and Partnerships	LBH	

1.2 Connecting housing to employment and skills						
<b>1.2.1</b>	Work with Homes for Haringey and social housing providers to connect residents to opportunities for training and employment through the Haringey Guarantee	Regeneration Strategy Implementation Plan, Haringey Guarantee Project		Economic Regeneration, and ALMO Client Manager, SCHS, LBH	Regeneration Programme Board	
<b>1.2.2</b>	Ensure housing advice services and homelessness services are closely linked with employment and skills support, particularly in relation to housing for young people	Homelessness Strategy Action Plan, Priority Four, Provide choice and encourage independence	Employment skills surgery for TA residents, June 09	Head of Housing Support and Options, LBH. Training, Education and Skills Delivery Group,	Homelessness Strategy Implementation Group	
<b>1.2.3</b>	Work with contractors to help residents benefit from employment opportunities arising from their work in the borough through applying the Supplementary Planning Guidance Employment Code of Practice and Employment Training Protocol	Regeneration Strategy Implementation Plan: Section 106 Local Labour Agreements. Development of Tottenham Hale GLS site has allowed the development of a model.	Model to be replicated as other developments come on stream.	Economic Regeneration, LBH	Regeneration Programme Board	Developer to work with LBH Economic Regeneration Service to procure not less than 20% of the total workforce from local labour, half of this as trainees working towards accredited qualifications. Developer to recruit local people qualified to NVQ Level 2/3 in construction skills who undertook training with a local college

<b>1.3 Maximise the supply of housing from existing homes</b>						
<b>1.3.1</b>	Reduce the numbers of empty homes in the borough through delivery of our Empty Homes Strategy	Ongoing work to bring empty homes back into use, SCHS Business Plan. Empty Homes Strategy refresh	Ongoing Strategy refresh March 2010	Housing Improvement Manager, Private Sector	SCHS Business Plan, LBH	Strategy refreshed, 2010
<b>1.3.2</b>	Lobby for the local authority to have the ability to purchase empty properties		Ongoing	Lead Member for Housing		
<b>1.3.3</b>	Develop an Under-occupation Strategy that delivers a borough-wide approach to under-occupation in the social sector, in close partnership with support services	Overcrowding and Under-occupation Strategy	Strategy to be developed by March 2010	Housing Strategy and Partnerships Manager, Head of Housing Strategy, Development and Partnerships, SCHS	SCHS Business Plan, LBH	Strategy produced, milestones and targets developed through implementation plan
<b>1.3.4</b>	Explore options to deliver 'hidden homes' on estates, transforming disused space such as old laundries, shore sheds, or parking space into accommodation.	Homes for Haringey		Head of Strategic and Community Housing Services in partnership with HfH		
<b>1.3.5</b>	Reduce the time taken to re-let homes managed by social landlords	Work with Homes for Haringey through Lettings Service Improvement Group Action Plan. Form RSL and Lettings Forum	Progress in monthly performance against voids targets. Sept 09, Forum in place	Head of Housing Needs and Lettings	Lettings Service Improvement Group	Average Relet Time target. Target set annually, 2009/10 TBC
<b>1.3.6</b>	Investigate options for investing in adaptation of existing stock to meet the changing needs of families as they expand and address over-crowding.	Overcrowding and Under-occupation Strategy	Strategy to be developed by March 2010	Housing Strategy and Partnerships Manager, Head of Housing Strategy, Development and Partnerships	SCHS Business Plan, LBH	Strategy produced, milestones and targets developed through implementation plan

<i>1.4 Work with residents and private sector landlords to look at alternatives to temporary accommodation</i>						
<b>1.4.1</b>	Work proactively with private landlords and residents of temporary accommodation, persuading them to accept a new arrangement involving an assured shorthold tenancy	Homelessness Strategy Action Plan, Priority Five	Scheme to promote AST packages to be developed and promoted 2009/10	Head of Housing Needs and Lettings, LBH. Housing Options Delivery Group	Homelessness Strategy Implementation Group	NI 156, Number of households living in Temporary Accommodation
<b>1.4.2</b>	Establish a Housing Options Team that provides specialist, comprehensive advice on a full range of housing options	Homelessness Strategy Action Plan, Priority Four	Team established and trained 2009/10	Head of Housing Support and Options. Housing Options Delivery Group	Homelessness Strategy Implementation Group	NI 156, Number of households living in Temporary Accommodation
<b>1.4.3</b>	Look into options for providing longer security of tenure through private sector lettings for those on the Temporary Accommodation list.			Head of Housing Needs and Lettings, LBH. Housing Options Delivery Group	Homelessness Strategy Implementation Group	NI 156, Number of households living in Temporary Accommodation

**2. To ensure all housing in the borough is well managed and of high quality and sustainability**

<i>2.1 High quality new build</i>				
<b>2.1.1</b>	<p>Ensure new housing is developed in line with the policies and standards laid out within the Council's Unitary Development Plan (UDP) and Housing Supplementary Planning Document, and forthcoming Local Development Framework, with high standards of design, sustainable construction, energy efficiency, and the use of renewable energy applied. Expectations will build on the latest regional and national standards, such as the Code for Sustainable Homes and those for Lifetime Homes, the Commission for Architecture and the Built Environment (CABE) building for life standards and the forthcoming London Housing Design Guide, and the emerging Core Strategy's policies on climate change and the use of natural resources.</p>	LBH Planning and Regeneration Service	Ongoing	Head of Planning, Regeneration and Economy
				Planning, Regeneration and Economy Business Plan, LBH

<b>2.2 High quality social housing</b>						
<b>2.2.1</b>	Bring council and social housing stock up to Decent Homes standards	Decent Homes Programme		Chief Executive, Homes for Haringey	Regeneration Programme Board	NI 158, The proportion of local authority homes which were non 'decent' at 1st April
<b>2.2.2</b>	Engage residents with a view to strengthening their voice, and to building choice over where they live, the services that are delivered to them and how these are delivered.	Business plans of all registered providers and LBH SCHS Sharing of intelligence through LBH SCHS Strategy, Development and Partnerships Team	Ongoing	Housing Strategy and Partnerships Manager, SCHS	IHB	
<b>2.2.3</b>	Work with the Tenant Services Authority, IHB and other forums to share best practise, local intelligence, and performance information, and for constructive challenge of partner performance.	IHB workplan, supported by LBH SCHS Strategy, Development and Partnerships Team	Annual workplan to be developed over first quarter 2009/10	Housing Strategy and Partnerships Manager, SCHS	IHB	
<b>2.2.4</b>	Registered bodies in Haringey to work together to agree on shared housing management standards	Management Standards development and roll-out work to be led by Homes for Haringey	Development of standards 2009/10, roll-out 2010/11	Chief Executive, Homes for Haringey	IHB	Standards in place and widely recognised

<b>2.3 High quality private sector housing</b>						
<b>2.3.1</b>	Use Haringey Council's procurement powers and influence in negotiating leases for temporary accommodation to support engagement with landlords on improving quality and management	Homelessness Strategy, Priority Six	New guidance on procurement agreed 2009/10	Temporary Accommodation Delivery Group	Homelessness Strategy Implementation Group	- Council contract terms amended - new guidance on inspection and enforcement of TA - annual customer surveys - establishment of TA Management Group
<b>2.3.2</b>	Work to source resources that will help landlords improve the condition of private sector homes	SCHS business plan	Ongoing	Housing Improvement Manager, Private Sector		
<b>2.3.3</b>	Improve the quality and energy efficiency of private sector stock through enforcement, information and provision of grants, the latter provided and registered as a charge against the property.	Private Sector Renewal Strategy Affordable Warmth Strategy	Refresh of strategy 2009/10		SCHS Business Plan, LBH	
<b>2.3.4</b>	Identify landlords who are not observing their responsibilities and use enforcement powers vigorously	Enforcement Strategy Implementation Plan	Ongoing	Head of Enforcement Services, LBH	Frontline Services Business Plan, LBH	
<b>2.3.5</b>	Use accreditation and the licensing of Houses in Multiple Occupation as tools to improve standards of management	SCHS business plan	June 2010	Housing Improvement Manager, Private Sector	SCHS Business Plan, LBH	
<b>2.3.6</b>	Explore the potential of discretionary licensing to raise management standards in private rented accommodation	SCHS business plan	March 2010	Housing Improvement Manager, Private Sector	SCHS Business Plan, LBH	

<b>2.3.7</b>	Strengthen our engagement with private sector landlords through regular Landlords Forums and ensure that services provided by the Council are effective in helping them to deliver our aspirations.	SCHS business plan	Ongoing	Head of Housing Strategy, Partnerships and Development	IHB	Regular forums
<b>2.3.8</b>	Ensure that the character of housing in our conservation areas is protected.	LBH Planning, Regeneration and Economy	Ongoing	Assistant Director Planning, Regeneration and Economy	Planning, Regeneration and Economy Business Plan, LBH	

#### 2.4 High quality temporary accommodation

<b>2.4.1</b>	Improve the condition of temporary accommodation through routine inspections and robust enforcement of contracts and standards	Homelessness Strategy Action Plan, Priority Six	- Contract terms amended and guidance on inspection and enforcement 2009 - Annual customers surveys, 2010 on	Temporary Accommodation Delivery Group	Homelessness Strategy Implementation Group	- Council contract terms amended - new guidance on inspection and enforcement of TA - annual customer surveys - establishment of TA Management Group
<b>2.4.2</b>	In consultation with service users, provide new guidance concerning the procurement and allocation of temporary accommodation, and transfers within temporary accommodation.	Homelessness Strategy Action Plan, Priority six	New guidance on procurement agreed 2009/10	Temporary Accommodation Delivery Group	Homelessness Strategy Implementation Group	

### 3. To provide people with the support and advice they need

<b>3.1 Provision of high quality advice</b>						
<b>3.1.1</b>	Early intervention and the prevention of homelessness.	Homelessness Strategy Action Plan, Priority Two	Actions to April 2010	Homelessness Strategy Implementation Group	HSIG/ IHB	
<b>3.1.2</b>	Establish a Housing Advice Team providing comprehensive advice on all aspects of housing	Homelessness Strategy Action Plan, Priority Two		Homelessness Prevention and Tenancy Sustainment Delivery Group	Homelessness Strategy Implementation Group	
<b>3.1.3</b>	Ensure housing advice closely linked to advice provision in related areas	Housing Improvement Plan	Ongoing	Homelessness Prevention and Tenancy Sustainment Delivery Group	Homelessness Strategy Implementation Group	
<b>3.1.4</b>	Provide training and quality assurance around housing advice to all providers in Haringey	Housing Improvement Plan	Ongoing	Head of Housing Support and Options	Homelessness Strategy Implementation Group	
<b>3.2 Provide joined-up support through multi-agency working</b>						
<b>3.2.1</b>	Support delivery of the Supporting People Strategy and recommissioning of services	Supporting People Strategy Implementation Plan	Ongoing Service recommissioning over 2009/10		Supporting People Executive Management Board	
<b>3.2.2</b>	Engage in ongoing dialogue with people and service users around their housing needs		Ongoing	Head of Housing Support and Options, LBH		

<b>3.2.3</b>	Develop and deliver a Move-On Strategy	Strategic and Community Housing Services Business Plan, LBH	2009	Head of Development, Strategy and Partnerships, LBH SCHS	IHB	Strategy produced
<b>3.2.4</b>	Implement conclusions of a supported housing review, responding to the need for more flexible models of housing support and the development of extra care sheltered housing for older people with higher levels of need, and to make the most effective use of the £17m Decent Homes funding allocated to bringing the council's supported housing to Decent Homes standard over the next six years.	Urban Environment Business Plan 2009/10	2009/10	AD Business Improvement and Strategy	Regeneration Programme Board	
<b>3.2.5</b>	Develop and deliver an Older People's Housing Strategy, building on the goals identified in 'Experience Counts' Haringey's Strategy for improving the quality of life for older people. The strategy will take forward the outcomes of the supported housing review, and improve access to assistance with the repair, maintenance, safety and fuel efficiency of older people's homes.	Development of an Older People's Housing Strategy	April 2010	Head of Development, Strategy and Partnerships, LBH SCHS, in partnership with Older People's Partnership Board	Older People's Partnership Board, and IHB	Strategy produced

<b>3.3 Safeguarding children and young people</b>						
<b>3.3.1</b>	Improve joint working (particularly between housing organisations and services and the Children and Young People's Service), with shared protocols around referrals, assessment, and information sharing, supported by multi-agency training and workshops with frontline staff.	Homelessness Strategy Action Plan, Priority 7	Joint protocols in place, Quarter 2 2009	Children, Young People and Families Delivery Group	Homelessness Implementation Group	
<b>3.3.2</b>	Ensure staff in relevant housing agencies and partner organisations are fully aware of safeguarding procedures, with regular training to keep them up-to-date, and confident about what to look out for in considering the needs of children and families and how to act on these.	Head of Housing Support and Options	Training with council and HfH staff, 2009 Training and information sharing with partner organisations, 2010	LBH, SCHS, Head of Housing Support and Options	SCHS Business Plan, LBH	
<b>3.3.3</b>	Placing those families and young people who become homeless and need temporary accommodation, in housing in areas where they have local connections wherever appropriate, and providing stability for them while they are in temporary accommodation.	Homelessness Strategy Action Plan, Priority 7		Children, Young People and Families Delivery Group	Homelessness Implementation Group	
<b>3.3.4</b>	Place the needs of children and young people at the fore in the 2009 review of our Lettings Policy	SCHS Business Plan, Lettings Policy development	2009/10 (Dec 2009)	Head of Housing Needs and Lettings	SCHS Business Plan, LBH	Lettings Policy in place

<b>3.3.5</b>	Undertake work identified in our Homelessness Strategy to adopt a shared strategic approach to provision of housing and support for homeless children and young people	Homelessness Strategy Action Plan, Priority 7	Q3 2009, set out a shared three year vision, with clear objectives and outcomes	Children, Young People and Families Delivery Group	Homelessness Implementation Group	
<b>3.3.6</b>	Ensure households taking up new accommodation have the support they need to access services and settle into a neighbourhood, through provision of information and floating support services, and that unmet needs are identified and followed up at an early stage.	Homelessness Strategy Action Plan, Priority 7	Q4 2009, procedures amended and training provided	Temporary Accommodation Delivery Group	Homelessness Implementation Group	
<b>3.3.7</b>	Review issues around public housing provision and the adoption of children around provision of bedrooms			Head of Strategic and Community Housing Services		

## 4. To make all homes in the borough a part of neighbourhoods of choice

<b>4.1</b>	Ensure that local residents are involved in the shaping of local areas and communities	Business plans of social housing providers; business plans of LBH services; Community Engagement Framework Action Plan; Statement of Community Involvement within the LDF	Ongoing	All partners	IHB	
<b>4.2</b>	Make use of enforcement powers to tackle environmental blight	Enforcement Strategy Implementation Plan	Ongoing	Head of Enforcement, Urban Environment, LBH		
<b>4.3</b>	Improve the public realm in the borough through environmental improvement programmes on existing estates	Coordination of work of Council and social landlords through RSL Forum and other communication routes		Head of Housing Development, Strategy and Partnerships, SCHS, LBH		
<b>4.4</b>	Tackle the fear of crime through partnership work to improve home security	Enforcement Strategy Implementation Plan, Aim 3	Roll-out of warden service 2009/10. Target-hardening - ongoing	Environmental Crime Manager, with Antisocial Partnership Board, Acquisitive Crime Partnership Board		
<b>4.4</b>	Make the most of the impact that design and maintenance can play in reducing crime in community spaces and regeneration initiatives	Within the planning requirement that through design developments meet community safety requirements and improve personal safety through design, and in CABE Building for Life Assessment.	Ongoing	Head of Planning, Regeneration and Economy	LBH	

<b>4.5</b>	For housing services to participate in area-based work to tackle key issues in local areas in a way which is responsive to local concerns	<ul style="list-style-type: none"> <li>- Neighbourhood Area Action Plans</li> <li>- Continued strengthening of engagement with partners at an area level</li> </ul>		SCHS, working with Neighbourhood Management		
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#### 5. To contribute to creating the Greenest Borough

<b>5.1</b>	Enforce planning policies, embedded in the emerging Core Strategy, ensuring that development has a lower environmental impact, limiting/ adapting to climate change through sustainable design and construction and decentralised energy generation.	LBH Planning, Regeneration and Economy, Core Strategy Development process  Implementation ongoing, Development control	Consultation on Preferred Options Spring 2009; submission draft, consultation Spring 2010. Submission for inspection Autumn 2011	Head of Planning, Regeneration and Economy		
<b>5.2</b>	Ensure all planning applications have a sustainability and energy assessment and encourage new build to be low or zero carbon			Better Haringey Board, Greenest Borough Strategy Implementation		
<b>5.3</b>	All new publicly funded homes to achieve at least level three of the Code for Sustainable Homes	Business Plan, Policy and Design, Planning, Regeneration and Economy, LBH		Head of Planning Policy and Design, Planning, Regeneration and Economy, LBH		

5.4	For regeneration and refurbishment projects to deliver high standards of environmental sustainability	Delivery plans of Group Manager Development Control and Head of Planning Policy and Design, Regeneration and Economy, LBH	Explore low carbon/renewable energy options at key sites: by 2010, Tottenham Hale, Haringey Heartlands; Bridge NDC sites; Central Leaside Joint Area Action Plans	Group Manager Development Control and Head of Planning Policy and Design, Regeneration and Economy, LBH		
5.5	Support the introduction of 'retrofit' measures to reduce CO2 emissions from existing homes					
5.6	Housing providers to ensure investments and improvements secure the best possible environmentally sustainable solutions	Greenest Borough Strategy Implementation, Priority 5: Sustainable design and construction - Decent Homes in Council stock - Coordination of work of Council and social landlords through RSL Forum and other communication routes - Ongoing delivery of fuel poverty programme by Housing Improvement Manager, Private Sector	Stock to meet Decent Homes Standards, SAP efficiency rating of 70, by 2014	- Decent Homes Programme, HfH, and, LBH ALMO Client Manager	Regeneration Programme Board	NI 158, The proportion of local authority homes which were non 'decent' at 1st April
5.7	Improve the energy efficiency of private sector stock through information and provision of grants, the latter provided and		Affordable Warmth Strategy by March 2010	Housing Improvement Manager, Private Sector		Strategy produced

	registered as a charge against the property.	- Development of Affordable Warmth Strategy				
<b>5.8</b>	Inform and support to residents to deliver behaviour change in the use of resources, and the energy efficiency of their homes	Greenest Borough Strategy, Priority 3: information and awareness raising through coordinated communications campaigns, domestic energy audits, and partnership work	Ongoing		Regeneration Programme Board	
<b>5.9</b>	The delivery of catalytic projects to drive change and innovation					
<b>5.10</b>	Develop and deliver an Affordable Warmth Strategy for Haringey					

## Performance Indicators

NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Partners (* denotes where lead partner is not the council)	Thematic Board
<b>NI 154*</b>	Net additional homes provided * (Frozen target re-assess at year 2 refresh)	People at the heart of change	06/07: 1067	1657 (Haringey's projected additional units)	1602 (Haringey's projected additional units)	1195 (Haringey's projected additional units)	Council - Niall Bolger; RSLs; Housing Corporation	Integrated Housing Board
<b>NI 155</b>	Number of affordable homes delivered (gross) (Frozen target re-assess at year 2 refresh)	People at the heart of change	2006/07 204 2007/08 250	340	340	340	Council - Niall Bolger	Integrated Housing Board
<b>NI 156*</b>	Number of households living in temporary accommodation *	Healthier People with a better quality of life	5206 (Dec 2004 baseline)	4250	4000	2600	Council - Niall Bolger	Integrated Housing Board
<b>NI 158</b>	% of non-decent council homes	Healthier People with a better quality of life	42.0% (Q3 07/08) 44.67% (06/07), 49.91% (05/06)	36%	36%	30%	Council - Niall Bolger	Integrated Housing Board

<b>NI 186*</b>	Per capital CO2 emissions in the LA area *	An environmentally sustainable future	4.9 tonnes per capita (Defra 2005)	3.6% reduction against baseline (0.18 tonnes per capita)	7.4% reduction against baseline (0.36 tonnes per capita)	11 % reduction against baseline (0.54 tonnes per capita)	Council - Niall Bolger	Better Places Partnership
<b>NI 141*</b>	% of vulnerable people achieving independent living *	Healthier people with a better quality of life	07/08 65%.	75%	77%	79%	Council - Phung Mun; TPCT	Wellbeing Partnership
<b>Ni 187*</b>	Tackling fuel poverty - % of people receiving income based benefits living in homes with a low energy efficiency rating * a) SAP Rating <35 b) SAP Rating >65	Healthier people and a better quality of life Environmentally sustainable future	a) 13.53% b) 13.04% (survey 0008/09)	-	a) 13 % b) 14 %	a) 12% b) 15%	Council - Niall Bolger; EAGA; British Gas; Fire Service; TPCT; Police; metropolitan Support Trust; Age Concern	Integrated Housing Board

<b>NI 160</b>	Local Authority tenants' satisfaction with landlord services: % of respondents who are very or fairly satisfied with the overall service provided by their landlord	People and customer focused	N/A	64%	66%	68%	Council – Phil Harris	N/A Responsible lead, LBH
<b>NI 5</b>	Overall / general satisfaction with local area	People at the heart of change	2009 baseline to be set through Place Survey	Targets to be agreed when baseline is confirmed by the Audit Commission			N/A Responsible lead, LBH	

Chair:  
Councillor Clare Kober

Deputy Chair:  
Councillor Lorna Reith

## **INTRODUCTION**

- 1.1 This report covers matters considered by the Cabinet at our meeting on 16 June 2009. For ease of reference the Report is divided into the Cabinet portfolios.
- 1.2 We trust that this Report will be helpful to Members in their representative role and facilitate a fruitful dialogue between the Cabinet and all groups of Councillors. These reports are a welcome opportunity for the Cabinet on a regular basis to present the priorities and achievements of the Cabinet to Council colleagues for consideration and comment. The Cabinet values and encourages the input of fellow members.

## **ITEMS OF REPORT**

### **Children and Young People/Leisure Culture & Lifelong Learning**

#### **2. PLAY BUILDER PROJECT**

- 2.1 The Council will be aware that the Haringey Play Strategy was endorsed in December 2006 and linked to the Children and Young People's Plan, the Open Space Strategy, and the recently announced NI 199 that measured satisfaction with play provision. The Play Strategy aimed to meet the play and learning needs of children and young people and its approval signified the start of a four year planning process and local partnership that would ensure that the future child population would be adequately served with good quality, accessible play provision.
- 2.2 We considered a report which advised us that Play Builder was a Department of Children, Schools and Families (DCSF) funded project for three years from 2008 – 2011. The intention was to develop high quality and safe public play spaces for children and parents. Developments were expected to be completed or substantially advanced in the replacement of old equipment for new or the building of a completely new play area. This initiative would build upon investment made by the Council and external funders in recent years across a range of parks and open spaces.
- 2.3 We noted that the following criteria applied to all Play builder project sites –
  - Funding must be used to develop new or existing public play area
  - space within Haringey;
  - Play spaces must be open, free and accessible;
  - There must be local need and strong support for the play space from the local community;
  - Must be able to demonstrate how children, young people, parents and the local community will be engaged in the design and construction of facilities;
  - The play space needs to be innovative and exciting with both stimulating and natural play equipment and landscaping to ensure the site will provide physically active play opportunities which are attractive to children, including 8 – 13 year olds;

- Need to demonstrate how play spaces will be maintained once the funding has been used.
- 2.4 As part of the project development process, a ward based needs assessment exercise had been undertaken using a number of relevant criteria in order to help determine relative need for new or enhanced provision in different parts of the Borough. However for a number of reasons, this was to be regarded as indicative rather than providing concrete evidence of need.
- Analysis at ward level may not be indicative of circumstances at more localised levels
  - Conversely some sites have a catchment that draws users from a number of wards
- 2.5 We report that we approved the following eleven Year 1 sites for Play builder investment in 2009/10 -
- Hartington Park N17 - Tottenham Hale
  - Tewkesbery Road N15 – St Ann’s
  - Paignton Park N15 – Seven Sisters
  - Tower Gardens N17 - White Hart Lane
  - Bruce Castle Park N17 – White Hart Lane
  - West Green Open Space N15 - St Ann’s
  - Appleby Close (Homes for Haringey site) N15 – St Ann’s
  - Railway Fields N4 - Haringay
  - Campsbourne Estate (Homes for Haringey site) N8 - Hornsey
  - Lordship Recreation Ground N17 – West Green
  - Muswell Hill Playing Fields N10 – Muswell Hill
- 2.6 We also approved the development of an open bidding process, using agreed criteria for prioritising sites, for the year 2 programme and a waiver of Contract Standing Order 11.03 together with the delegation of authority for the awarding of contracts over £250,000 to the Director of Adults, Culture and Community Services in consultation with the Cabinet Members for Leisure, Culture and Lifelong Learning and for Children and Young People. We further agreed not to recharge leaseholders for a contribution towards the capital costs of the improvement works on housing estates.

## **Adult, Social Care and Wellbeing**

### **3. HARINGEY ADULT CARERS STRATEGY 2009/14**

- 3.1 The Haringey Adult Carers Strategy was launched in 2005 and we considered a report which proposed a revised and updated the Carers Strategy for 2009-2014. Like its predecessor, it was the product of extensive consultation with carers themselves and with HSP officers, internal and external partners and stakeholders.
- 3.2 The new Strategy held to the vision of the strategy it was updating, viz: *Carers in Haringey are empowered to care and live a better life*. A new national Carers Strategy was published in June 2008 and this had strongly influenced the development of our Haringey Strategy. Titled *‘Carers at the heart of 21<sup>st</sup>-century families and communities A*

*caring system on your side A life of your own'*, the national Strategy had set out the four outcomes for adult carers to be achieved by 2018 -

- carers will be respected as expert care partners and will have access to the integrated and personalised services they need to support them in their caring role;
- carers will be able to have a life of their own alongside their caring role;
- carers will be supported so that they are not forced into financial hardship by their caring role; and
- carers will be supported to stay mentally and physically well and treated with dignity

- 3.3 The new Haringey Adult Carers Strategy 2009-2014 was aligned with the outcomes of the national strategy which provided the organising framework for the delivery plan. It was a multi-agency, partnership strategy and took a holistic view of the needs of unpaid carers and their well-being. Carers' needs cut across the conventional boundaries of client groups and service areas. Carers were everybody's business and consequently the delivery plan to implement the Strategy was complex and far-reaching.
- 3.4 Key initiatives to achieve the outcomes of the strategy would need to be included in all business plans covering the period 2009 -2012, the first phase of action planning. Progress with the Strategy would be monitored through the Carers Partnership Board, a sub-group of the Well-being Partnership Board. New initiatives which required resources could not commence without prior identification of funding, either from existing resources or alternative funding streams.
- 3.5 We report that we approved the revised Haringey Adult Carers Strategy 2009-2014 and its accompanying delivery plan to enable carers to achieve a balance between their caring responsibilities and a life outside caring.

## **Housing**

### **4. HOMES FOR HARINGEY BUSINESS PLAN**

- 4.1 The Council will be aware that under the terms of the Management agreement, Homes for Haringey was required to set out how the organisation would deliver the key strategic objectives of the Council as contained in the Council's Corporate Plan while explaining how the business was organised both in terms of human and financial resources. The Plan should also address cost cutting themes relating to customer access and how this could be improved by tailoring and delivering services to groups of residents with similar needs, reviewing service standards and publishing the standards for all areas of the business.
- 4.2 We considered a report which advised us that the Council's Strategic and Community Housing Service had considered the details as presented in the Business Plan and were satisfied that the revised Plan met the needs of Homes for Haringey as a planning tool as well as complying with the monitoring requirements of the Council. We noted that the Council's Strategic and Community Housing Service believed the Plan supported the

strategic objectives of both the Council Plan and the Haringey Housing Strategy and also took account of the requirements of the wider national, regional and sub-regional policy context.

4.3 However, during the course of our deliberations we were advised that the following changes to the Business Plan were recommended:

- in relation to the 85% target figure set for visiting all new Homes for Haringey tenants within 6 weeks of commencement of tenancy this figure should be 100% target
- the Performance target for Ex BV 66b - % of tenants with more than 7 weeks rent arrears – the target for 2009/10 should now be 10% and not 11% as stated in the Plan given that the previous year's target was 12% and officers achieved 12.2%
- the 'New' Indicator figure in respect of invoices paid within 10 working days should be removed

4.4 We noted and welcomed the proposed changes to the report, and in clarifying issues in respect of the matter of the removal of the 'New' Indicator figure for invoices paid within 10 working days we were advised that the rationale for this was the need to ensure that work was inspected prior to payment being made, and that it was not intended to cause difficulties for local or smaller suppliers but rather to ensure clear and necessary checks on works claimed. We also asked that where visits were made to new tenants, tenant support officers ensure that they took information in relation a whole range of Council support services to ensure that new tenants were aware of Council provided services, which would promote Council joined up working.

## **5. APPROVAL FOR COMPULSORY PURCHASE ACTION – EMPTY PROPERTIES**

5.1 The Council will be aware of the very robust empty property process developed in partnership with the North London Sub-Region, a partnership of 6 local authorities which provided advice and funding to enable Haringey to establish a working group and effective process.

5.2 We considered a report which advised us that a street survey of vacant properties had been carried out which had identified 1450 empty properties in Haringey. The survey had provided the information that was being used as a basis for future activity in respect of vacant properties. The addition of a 'vacant property' module on the Private Sector Team's computer system would help to provide a complete picture and track the properties over time.

5.3 We noted that all of the properties had been inspected and notices served in order to prevent the need to pay Basic Loss Payments (equivalent to 7% of the market value) on top of the market value that would need to be paid if possession is gained through CPO action. All of the property owners had received a number of letters explaining what needed to be done and what was on offer, together with details of the CPO and/or enforced sale action that would be taken if the owners did not take the appropriate action to restore the property to good repair and occupation.

5.4 The nine vacant properties listed in the report had been subject to the standard letters, grant offers, inspections, service of notices and enforced sale:

- (1) Ground Floor Flat, 15 Terront Road N15
- (2) 26 Gedeney Road N17
- (3) 39 Broad Lane N15
- (4) 160 Seaford Road N15
- (5) 95 Birkbeck Road N17
- (6) 1 Strode Road N17
- (7) 174 Sirdar Road N22
- (8) 81 Grove Park Road N15
- (9) 16 Woodside Road N22

5.5 We also noted that some of these properties had already been the subject of works in default (undertaken to deal with urgent issues) and that for others a considerable amount of Council Tax was owed. All properties that had an outstanding debt would first go through the enforced sale route, as cost neutral. Our authorisation was requested for CPO action as well against the possibility that the owner might pay the debt and still not restore the property to repair and use. Cases would only be submitted to the Secretary of State when all other options had been exhausted and funding was identified and available to complete the purchase and sale.

5.6 Following our approval to the proposed Compulsory Purchase Action, the properties would not be sent immediately to the Secretary of State. Instead, officers would first notify the owners of the Cabinet's decision, to help to focus the owners' attention on restoring and occupying the property. We report that we approved for submission to the Secretary of State the properties listed above for a confirmed Order under compulsory purchase powers.

## **Enforcement and Safer Communities**

### **6. NEW CORONERS COURT ACCOMMODATION**

6.1 We considered a report which advised us that a new Coroner's Court and accommodation was required to release the present site in Hornsey for redevelopment. We were informed that the building leased for this purpose in Barnet required conversion and repair to provide the new facilities and that the works were not in the Council's capital programme and our approval was required to place works in the programme where the cost exceeded £100,000. The report also sought our agreement to the subsequent approval of the costs for the works and the award of the contract to the Director of Urban Environment under delegated powers.

6.2 We report that we noted the proposals to relocate the Coroner to accommodation in Barnet and approved the inclusion of the associated costs to the capital programme.

## **Regeneration and Enterprise**

### **7. MYDDLETON ROAD – PROPOSAL TO RE-PROFILE THE PARTNERSHIP SCHEMES IN CONSERVATION AREAS (PSiCA) SCHEME CAPITAL BUDGET**

- 7.1 The Council will be aware that Myddleton Road is a designated shopping parade situated close to Bowes Park and Bounds Green station. It is also within a conservation area that contains a number of historic shop fronts and buildings of interest. In November 2008 the Council's Economic Regeneration department was successfully awarded grant funding under the Partnership Schemes in Conservation Areas (PSiCA) programme from English Heritage to deliver shop front improvements to a prescribed group of buildings along Myddleton Road, N22. The total allocated budget for the delivery of this programme was estimated to be £660,000.
- 7.2 A funding agreement between English Heritage and the Council was based on ratio of 1:1 which in total grants a £300,000 match to the Council's £300,000 investment. In addition to this, a private contribution from participating shop owners was also required in the form of a contractual obligation which would secure certain requirements from participants. It was estimated that private contributions for the scheme would be £60,000. Whilst grant funding had been approved in principle, actual grant allocations were assessed and awarded on an annual basis. Potentially, grant allocations could be reduced or withdrawn although this had never been the case on any previous schemes in Haringey.
- 7.3 We considered a report which advised us that the Myddleton Road strategy group, a stakeholder steering group which discussed neighbourhood issues and prioritised areas for local improvements, had proposed the use £100,000 of the £300,000 capital allocation for PSiCA to undertake other improvement projects on Myddleton Road. A final proposal was still being discussed and was subject to further consultation with local businesses and residents.
- 7.4 We noted that if the proposed improvement projects remained within the grant funding objectives of PSiCA it might be possible to re-negotiate the existing agreement and delivery plan with English Heritage without loss of match funding. Initial discussions with English Heritage indicated that this option could be approved subject to approval of a revised delivery plan. However, it should be noted that re-profiling the existing budget to divert £100,000 for other improvement projects might risk the match funding proportion from English Heritage and, would reduce the current delivery plan for improving 10 shop fronts to 6.
- 7.5 We report that we agreed the proposal of the Myddleton Road Strategy Group to permit the flexible spend of £100,000 of Haringey's PSiCA capital budget allocation on other appropriate improvement projects in Myddleton Road.

## **Resources**

### **8. ANNUAL AUDIT LETTER**

- 8.1 We received a presentation from the Audit Commission and considered a responding report on the Annual Audit and Inspection Letter. We noted that the Letter provided an overall summary of the Audit Commission's assessment of the Council and reflected the serious problems identified with the Children's Service in November 2008 which had given the Council an overall star rating of 1 with an assessment of the Council not improving adequately. Within the CPA scorecard it was recognised that other services were

performing well with 3 out of 4 for value for money, environmental services, adult social care, benefits and housing. While the Council was rated as performing strongly (4 out of 4) for libraries, leisure and recreation services.

- 8.2 We also noted that in addition to the overall position the letter covered four separate service inspection areas that were reported in the last year. The inspection of the Allocations and Lettings Service where the Council was judged as providing a 'poor', no-star service having promising prospects for improvement. There was considerable focus in the Council on addressing the concerns highlighted in this inspection.
- 8.3 The inspection of adult social care services were judged to be 'good' on delivering outcomes with 'promising' capacity to improve. This was a two star service while the assessment of the housing benefit service was that the Council had achieved a score of 3 (out of 4). Ofsted's annual performance assessment (APA) in December 2008 had assessed the services for children and young people as being 1 (out of 4) because scoring a 1 on safeguarding meant that the overall score was 1 irrespective of the rating in other performance areas.
- 8.4 We were informed that the APA had judged that in staying safe there had been a serious deterioration in performance and limited impact from services. The specially commissioned Joint Area Review (JAR) in November 2008 had judged safeguarding services including performance management in this area to be inadequate. The APA judged that in enjoying and achieving and economic wellbeing, services were making a greater difference. Impact was evident in terms of: improved outcomes in the Foundation Stage; attainment that was continuing to improve at all key stages; a higher proportion of young people gaining qualifications by age 19; and by there being better attendance in schools.
- 8.5 The Council was assessed as delivering value of money and had good financial standing. The Use of Resources score had improved from a 2 to a 3 for financial reporting and maintained overall an assessment score of 3 out of 4. In the area of accounts and governance the comments were generally positive and this was reflected in the important auditor opinions that the accounts for 2007/08 were unqualified and that the value for money conclusion was also unqualified.
- 8.6 We report that in response to the areas for key actions identified by the Audit Commission we endorsed the following actions which were either planned or had taken place –

#### **Address the Main Findings and Recommendations made by Ofsted in the Special Joint Area Review.**

The Council and its partner agencies had submitted an action plan to Government responding to the specific points identified by OFSTED in the JAR but also setting out the framework for a journey that will take 3 years to progress from where the Council currently is to being an exemplar. The action plan covers a number of key changes namely:

- closer working between social workers, police officers and health staff;
- recruiting and developing top quality staff;
- putting more resources into safeguarding;

- improving systems and procedures;
- strengthening the managerial and political supervision of the system, including setting up a Children's Trust, and;
- a stronger, more robust Local Safeguarding Children Board with independent chairperson.

## **Accelerate the Pace of Improvement in Environment (Recycling) and Homelessness**

### **Recycling**

The Council's Greenest Borough Strategy and Recycling Strategy sets out how we will improve recycling services and performance in the next two years. Key actions included:

- ensure the same high standard of recycling service across the borough, including;
- provision of the full mixed material recycling service (including plastic bottles and cardboard, as well as food and garden waste collections) to final 4000 kerbside properties remaining on the original kerbside service;
- provision of the mixed material recycling service to remaining private blocks of flats (all Council-managed estates were provided with services in 2008/09);
- provision of the mixed material recycling service to flats above shops;
- provision of food waste collections to 10 schools (all schools were provided with the mixed material recycling service in 2008/09);
- participation drive to increase participation in recycling services and the amount recycled, and ensure value for money is achieved from the services provided;
- deliver awareness raising campaigns to reduce waste, increase composting and reduce contamination;
- improve the range and amount of materials recycled or reused through the Reuse & Recycling Centres;
- promote and develop local re-use and waste reduction schemes;
- introduce on-street recycling bins for public places and review the network of bring banks in the borough, and;
- actively engage with local businesses by establishing an environmental information scheme.

### **Homelessness - Temporary Accommodation (TA)**

In April 2008 there were 5,389 households in TA this has reduced to 4568 as at March 2009 moving towards a target of 2,600 2010/11. A steering group chaired by the Chief Executive oversees the work being undertaken to reduce the number of households in temporary accommodation. Actions include:

- produce a TA Procurement Strategy;
- set up an Registered Social Landlord RSL and Lettings Forum;
- complete an audit of Supported Housing;
- produce in consultation with stakeholders a multi-agency strategy and action plan for tackling rough sleeping in Haringey;
- set up and launch a rent deposit scheme for non-priority homeless;

- develop a Move-On strategy to free up TA, and;
- the London plan for the annual housing provision target for 2007/8 - 2016/17 is 660 - 970 for Haringey. 50% of all new homes should be for social housing.

### **Maintain its Sustained Focus on Addressing Staff Sickness Levels and Recruiting Key Personnel**

The Council had been working hard to improve sickness absence rates over the last two years. Use was made of the best sickness reporting tools in London to help managers monitor and address sickness absence in the Council. Regular meetings took place within Directorates and at Board level to monitor and challenge management action for addressing sickness. These will continue.

In the last two years sickness levels had reduced from 10.1 days in April 2007 to 8.5 days in January 2009. Current sickness levels were comparable or better than many other public sector employers. The figure on which the relationship manager made her assessment was 9.67 – based on December 2007 – so considerable progress had already been made.

The CBI absence and labour turnover survey 2008 identified the local government average sickness absence level at 9.2 days, and the average for public sector organisations with over 5000 staff as 9.7 days. Within London the London Councils sickness absence and turnover survey report 2008 showed average sickness level as 10 days, although this excluded schools staff. Haringey council current average excluding schools staff is 10.1 days.

There are no Haringey specific problems with recruitment or retention across the Council as a whole, other than those nationally recognised. The turnover rate is 12.6% which is within the London boroughs rate of 13.7% (2007). The level of agency workers covering vacancies is currently at approximately 10% of the workforce. This was better than many other London boroughs. A recent London Councils benchmarking survey of 13 boroughs (June 2008) showed the average agency level at 15.9%.

There were some occupations that we have difficulty in recruiting to such as Planners, Occupational Therapists, Transport Engineers, Social Workers - Children & Families, Adults and Youth services, but all other London boroughs experienced difficulties in recruiting and retaining these occupations. The London Councils recruitment and retention report May 2007 had regularly, since 2000, listed these occupations in the top 10 of difficult to recruit and retain occupational groups.

Therefore, we were not too different and indeed better than many other London boroughs in our ability to resource our workforce but we would nevertheless continue to focus on managing and improving sickness levels in the future as well as on recruitment and retention.

### **Ensure its Treasury Management Strategy Continues to form a Robust Member Led Process for Protecting the Council's Financial Assets**

We received an independent external review of our treasury management arrangements by Price Waterhouse Coopers in February 2009 which made a number of recommendations which were agreed for implementation and have or were being implemented. A separate national report by the Audit Commission was published in March 2009 and the recommendations for local government had been picked up and included in the action plan for this service. The progress in implementing these recommendations would be monitored by the Audit Committee as part of its routine quarterly reporting.

## **9. FINANCIAL OUTTURN**

- 9.1 We considered a report which set out the Council's provisional outturn for 2008/09. We noted that the year end General Fund surplus was £0.75 million (0.3% of the approved revenue budget) excluding the dedicated schools grant (DSG). After carry forward requests of £0.735m that were proposed for approval, a net under spend of £0.015 million resulted.
- 9.2 The report also set out the capital outturn position, which was a net under spend of £14.2 million (10.5% of the approved budget). Carry forward requests of £10.409 million were submitted for consideration and the positions on the Housing Revenue Account (HRA), non-schools and schools DSG were also reported. In overall terms, after taking into account adjustments previously reported through the budget management process, the financial out turn was broadly in line with the agreed financial strategy.
- 9.3 We noted the report and in so doing we approved the transfer to reserves of revenue and capital variations. We also approved revenue carry forward proposals amounting to £0.735 million and capital carry forward proposals of £10.409 million. In noting the provisional outturn of a £0.5 million over spend for schools, that decreased schools' balances to £6.6 million at the end of 2008/09, and noted the carry forward of the deficit.
- 9.4. We earmarked £0.75 million of the DSG under spend to help support child safeguarding resource issues noting that a report would be taken to the Schools Forum outlining this proposal seeking their agreement. We agreed a bid to fund capital works at Alexandra Palace of £0.3 million from the capital under spend.
- 9.5 We report that we delegated to the Chief Financial Officer authority to prepare the Council's financial accounts such that the financial position of the Council was optimised and noted that the Council's financial statements for 2008/09 would be approved by General Purposes Committee prior to external audit. We also noted the treasury management outturn.

### **Leader**

## **10. END OF YEAR PERFORMANCE 2008/09**

- 10.1 We considered a report which presented the Council's performance for the period between April 2008 and March 2009 as measured by national and key local indicators and we noted that information was based on data compiled by services and presented monthly to the Chief Executives Management Board (CEMB) and to our meetings.

- 10.2 We also noted that this was the first full year in which we were reporting against the national indicator set introduced in April 2008. Many of the national indicators were new and for this reason there was limited comparative data both with other authorities and with previous years. For indicators without established baselines it had not been possible to set targets and measure progress against these. We were informed that final outturn data for some of the new national indicator would become available later which explained the gaps in the Council's Performance Scorecard.
- 10.3 We report that, in summary, the 2008/09 outturn figures showed that targets had been achieved or nearly achieved for 72% of the indicators. Performance highlights under each of the Council's priorities were shown in the report while the targets for the next three years were shown in a separate appendix.

## 11. COUNCIL PLAN YEAR 3 (2009/10)

- 11.1 We noted that since the publication of the Council Plan in 2007, the strategic landscape had changed dramatically. A new Local Area Agreement (LAA) had been signed, a set of National Indicators adopted, extensive changes in Children and Young People's Services had taken place resulting in the production of a Joint Area Review (JAR) Action Plan, preparations had been made in anticipation for the introduction of the Comprehensive Area Assessment (CAA) and the economic recession was being experienced.
- 11.2 The Council Plan reported to us pulled together the key issues, challenges and needs of Haringey aligned to the existing strategic priorities which remain unchanged. However, the format and the language had been modified to reflect a crisper message of what we are trying to achieve.
- 11.3 We also noted that the design of the update of the Council Plan took account of expectations of the CAA, our borough profile, of recent consultations and the current operating climate with each priority providing the following details:
- **Context** - sourced from the borough profile/consultations.
  - **Challenges and opportunities** – taken from Peer review business planning presentations and synchronised with CAA submissions
  - **Key Achievements** – performance improvements
  - **Moving Forward** – key priorities, underpinned by actions, measures/milestones and accountabilities
  - **Key Plans and Strategies** – that support delivery

## 12. IMPROVING MARRIAGE AND CIVIL PARTNERSHIP SERVICES THROUGH THE DE-COMMISSIONING OF REGISTER OFFICE ROOMS AND TO REVIEW FEES OF THE REGISTRATION AND CITIZENSHIP SERVICE

- 12.1 We considered a report which proposed changing the status of the current "register office" to become an 'approved premises' for the conduct of marriage and civil partnership services providing by this means a superior and more customer focused service. The report also proposed alternative arrangements for the provision of the statutory "register office" as well as an increase of fee for the designation of a 'private premises' as an

approved premise and other increases in fees for services provided by the Registrars Service.

12.2 We agreed -

- To the decommissioning of the ceremony room, Council Chamber and Committee Rooms 1 & 2 from the “register office”.
- To note that the statutory service of £43.50 would be provided in the superintendent and additional superintendent rooms.
- To an internal application be made by the Director of Corporate Resources on behalf of Council as the property owner to make the decommissioned rooms into “approved premises” known as “The Civic Suite” (or such other name deemed appropriate). The decision to approve to be made by the Registration Service in the ordinary way.
- A scale of charges to be reviewed annually for the marriage/civil partnership service in the “Civic Suite” and revised fees for the Nationality Checking Service as well as charges for Birth, Death and Marriage certificates and to applicants wishing to have their premises approved for wedding and civil partnership ceremonies. All changes being effective from 1 September 2009.

### **13. IMPLEMENTATION OF HARINGEY CHILDREN’S TRUST WITHIN THE HARINGEY STRATEGIC PARTNERSHIP**

13.1 We considered a report which advised us that the Joint Area Review report into Haringey’s Children Services had identified the need to improve governance of children safeguarding arrangements. The report also set out proposals for the creation of a Children’s Trust within the Haringey Strategic Partnership to replace the Children and Young People’s Partnership. This would help strengthen the commitment and focus of strategic partners on the needs of children and the 5 outcomes within Every Child Matters.

13.2 We report that we approved, in so far as we were concerned, the proposed creation of a Children’s Trust noting that the proposal would be considered by the Haringey Strategic Partnership Board at their meeting on 23 June 2009.

### **14. APPOINTMENT OF REPRESENTATIVES TO SERVE ON THE HARINGEY STRATEGIC PARTNERSHIP AND ITS THEME BOARDS**

14.1 We report that we appointed Members to serve on the Haringey Strategic Partnership Board and its six Theme Boards indicated below for 2009/10 -

- Haringey Strategic Partnership Board - Councillors Canver, Cooke and Reith.
- Better Places Partnership Board – Cabinet Member for Environment and Conservation and Cabinet Member for Community Cohesion and Involvement
- Enterprise Partnership Board - Cabinet Member for Regeneration and Enterprise and Councillor Egan

- Integrated Housing Board - Cabinet Member for Housing
- Safer Communities Executive Board - Cabinet Member for Enforcement and Safer Communities
- Well Being Partnership Board - Cabinet Member for Adult Social Care and Wellbeing and Cabinet Member for Housing, Councillors C. Harris and Santry.

14.2 We also endorsed the nominations made by Theme Boards to serve on the Haringey Strategic Partnership Board for 2009/10 be noted.

## 15. APPOINTMENT OF CABINET COMMITTEES

15.1 We report that we re-appointed the Cabinet Procurement Committee and the Cabinet Voluntary Sector Committee with the memberships indicated below and in so doing we confirmed unchanged their terms of reference -

### **Procurement Committee**

Cabinet Member Resources (Chair)  
Leader of the Council  
Cabinet Member Children and Young People  
Cabinet Member Housing Services

(The appointed Members to be entitled to name any other Member of the Cabinet as a substitute in the event of absence and the substitute when attending in that capacity be recorded in the minutes as so doing and entitled to carry full voting and other rights and responsibilities).

### **Voluntary Sector Committee**

Cabinet Member for Community Cohesion and Involvement (Chair)  
Cabinet Member for Enforcement and Safer Communities  
Cabinet Member for Resources

Plus 2 other Members of the Cabinet (All Members of the Cabinet to act as a panel of substitutes with two to be selected according to whose portfolio responsibilities were relevant to the particular areas of activity under review).

## 16. DELEGATED DECISIONS AND SIGNIFICANT ACTIONS

16.1 We were informed of the following significant actions taken by Directors under delegated powers -

### **Director of Adult, Culture and Community Services**

Establishment Change – Development and Support Officer.

Proposed Amendments to the Fairer Charging Policy

**Director of Children and Young People's Services**

Under 5's Childcare Providers (Voluntary Sector Sustainability Grants)

Building Schools for the Future Programme – St. Thomas More Catholic School (Early Works Package)

Building Schools for the Future Programme – Alexandra Park - Advanced Works Package.

Area Based Grant – Extension of Contract for Connexions

12 Foster Carers to provide 12/15 placements

**Director of Corporate Resources**

Plevna Road Day Nursery – Approval to terms of disposal

The Asian Council – Award of Contract for the Replacement of the Roof at 6 – 10 Caxton Road N22

**Assistant Chief Executive (People & Organisational Development)**

Extension of the framework contracts for learning and development

**17. ACTIONS TAKEN UNDER URGENCY PROCEDURES**

17.1 We were informed of the following action taken by Directors under urgency procedures -

**Director of Corporate Resources**

Approval to fees and charges proposed for services administered by Corporate Resources for implementation from 1 May 2009.

\*Approval to a revised housing rent increase for 2009/10 of 32.34 per week (2.94% increase over 2008/09) and that housing rents are revised from 6 July 2009; to agree a revised HRA with a revised cash limit surplus of £607,000.

\*N.B. With the consent of the Chair of the Overview & Scrutiny Committee this decision was progressed under the Special Urgency Procedure.

***Note by the Head of Local Democracy & Member Services***

**CHILDREN AND YOUNG PEOPLE'S PLAN**

The Council has reserved to itself for decision certain plans and strategies including approval of the Strategy for Children and Young People. The full list of functions of the full Council is specified in Part 2 Article 4 of the Constitution – The Full Council.

The Children and Young People's Plan (CYPP) is the single statutory, overarching plan for all services which directly affect children and young people in Haringey. It shows how, by working together, the Children's Trust will integrate provision to improve the well-being of children and young people across all five Every Child Matters (ECM) outcomes, focussing on specific priorities. The five ECM outcomes are: Be Healthy; Stay Safe; Enjoy and Achieve; Make a Positive Contribution, and Achieve Economic Well-Being. The new plan must be in place by September 2009.

The emphasis on partnership working is stressed throughout the plan and particularly through area based working in the three geographic Children's Networks. It also provides an improved focus on target groups like support for looked after children and a re-doubling of efforts to address high levels of teenage pregnancy. There is a greater emphasis on joint commissioning of services in partnership with Health Services and the Police to achieve better value for money and a more focused use of resources.

The CYPP must cover all services for those in Haringey aged 0-19, young people age 20 and over, leaving care and young people up to the age of 25 with learning difficulties/disabilities. Until now, the CYPP has been a local authority plan led by the Director of Children and Young People and the Cabinet Member for Children and Young People. The new CYPP marks a step change as it is being developed and owned by all partners making up the Children's Trust and will be the central document for the strategic planning of services for children, young people and families in Haringey.

At its meeting on 21 July 2009 the Cabinet will consider a report by the Director of the Children and Young People's Service which advises that the current plan will conclude in September 2009 and an evaluation has been prepared of the outcomes. As mentioned above, the new CYPP is the responsibility of all partners on the Children's Trust and will be underpinned by a comprehensive Needs Assessment and Consultation process which meets the DCSF Guidance on preparing Children and Young People's Plans. It has also been informed by the findings from the evaluation of the current Children and Young People's Plan – Changing Lives 2006 - 2009.

At a Leader's Conference in June Members discussed the CYPP Strategic Plan and as well as input to determining the Strategic Plan requested input to the Implementation Plan. While the timescale for finalising the Plans has therefore been extended to enable this request to be met the requirement to have the CYPP in place within six weeks of the conclusion of the current CYPP means that it will not be possible to bring the final plan back to the full Council for approval.

The Cabinet will be asked to note the draft Children and Young People's Strategic Plan for 2009 – 2020, a copy of which is attached at Appendix 1 and to authorise the Director of the Children and Young People's Service in consultation with the Cabinet Member for Children and Young People to approve the Children and Young People's Strategic Plan and Implementation Plan on behalf of the Council. In asking for authority to sign off the Plans to be delegated to the Director and Cabinet Member the report makes clear that drafts will be available for inspection and Members will have the opportunity to comment before the final sign off.

**WE RECOMMEND**

That the proposed delegation to the Director of the Children and Young People's Service in consultation with the Cabinet Member for Children and Young People of authority to agree the final version of the Children and Young People's Strategic Plan and Implementation Plan Local Area Agreement for submission to the Department of Children, Families and Schools be endorsed.

**REPORT OF THE GENERAL PURPOSES COMMITTEE No. 01/2009-10  
COUNCIL 20 JULY 2009**

Chair:  
Councillor George Meehan

Deputy Chair:  
Councillor Eddie Griffith

**INTRODUCTION**

- 1.1 This report to full Council arises from the Treasury Management – 1<sup>st</sup> Quarterly Review Report considered by the General Purposes Committee at a special meeting held on 7<sup>th</sup> July 2009. There is a new requirement within the Treasury Management Strategy Statement for Treasury Management activities to be reported to the General Purposes Committee on a quarterly basis.

**SUMMARY**

- 2.1 This report provided a review to the Committee on the Council's treasury management activities for the first quarter of 2009/10 and proposed some changes to the approach going forward.
- 2.2 Arlingclose Ltd, the Council's newly appointed Treasury Management advisers were in attendance.
- 2.3 The Committee was provided with an update on the Council's current investment position and that in line with the revised strategy that all current deposits were now in UK banks and building societies.
- 2.4 It was noted that the approved revised counterparty list was more restrictive in order to ensure security of capital and that the Council only invests in UK banks and building societies with a minimum credit rating of AA- long term and F1+ short term and are part of Government's Credit Guarantee Scheme. It was also noted that this was reducing the places surplus deposits could be invested and a significant amount of money was being held in the government's debt management office at very low rates. The approach to expanding investment opportunities with a better return, but maintaining very low risk was discussed with Members.
- 2.5 The only UK institution currently meeting the above criteria that is not presently on the Council's approved list is Clydesdale Bank. It was recommended therefore that Clydesdale Bank be added to the eligible banks on the same terms as the other approved institutions (Abbey National, Barclays, HSBC, Lloyds, RBS and Nationwide Building Society) i.e. a maximum exposure of £20m and duration of up to 12 months. This requires a change in the approved Treasury Management Strategy for Full Council to agree.

- 2.6 Only two investments remain in place, that were made before October 2008 and totalling £7m, that do not meet the Council's minimum current credit rating criteria. These are with two smaller UK building societies and are due for return to the Council in July and August 2009. It is considered that the risk of default is low.
- 2.8 Other options for investment were discussed with Members in terms of relative return and risk including the use of certificates of deposit, money market funds, investing in bonds issued by multi-lateral banks, repaying long term debt and providing short/medium term finance for capital projects. These are all within the existing treasury management strategy and do not need approval from Full Council to implement. Members agreed the recommended approach to use these other instruments on a small stepped basis.
- 2.10 Consideration was also given to an increase in the current maximum counterparty limit (of £20m), but this was not proposed as a recommended way forward at this time.

**WE RECOMMEND:**

1. That Full Council agree revise the Treasury Management Strategy Statement (TMSS) to include the Clydesdale Bank as a permitted institution for investment purposes on the same terms as the other institutions already on the approved list, i.e. a maximum exposure of £20m and a duration of up to 12 months.
2. That the proposed use of the following treasury management actions which are already approved or contained within the TMSS be noted:
  - 2.1 The Council's Treasury Management advisors will be asked to identify a minimum of two and a maximum of four AAAM Money Market Funds allowing total investments of up to £10m in accordance with the current TMSS.
  - 2.2 Investments will be made of up to £10m in bonds issued by the European Investment Bank with redemptions due in December 2010 and March 2011.
  - 2.3 The premature repayment of Public Works Loan Board (PWLB) loans of up to £25m will be made on favourable terms as approved by the Chief Financial Officer.
  - 2.4 The use of available cash balances to fund, in the short or medium term, a number of approved capital schemes in 2009/10.